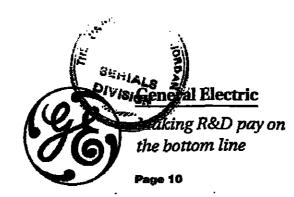


The new challenge from Japan





How tonight's debate may swing the French vote

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Section III

services



NANCIAL TIMES

Thursday September 3 1992

EUROPE'S BUSINESS NEWSPAPER

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Kohl out of touch | Narrow majority for treaty seen as Europe's leaders move to support Mitterrand with business, says industry chief French opinion polls back Maastricht



The resignation this week of Mr Heinrich Weiss, (left) president of BDI, the federation of German industry, showed the gravity of the "disastrous development" in the government's relations with the business community said Mr Dieter Härthe, chief executive of the federation of medium sized businesses, BVMW

Chancellor Helmut Kohl has lost contact with the German business community, and current government policies will sooner or later ruin the economy, Mr Harthe said. Page 14

UK border compromise: The UK and EC are close to a compromise on the long-running dispute over Britain's insistence on retaining border controls on people beyond the end of this

Briton issied in Iraq: British cyclist Michael Wainwright has been sentenced to 10 years in an Iraci jail for entering the country illegally, the Foreign Office said Iraq faces protest; UN says N-threat over, Page 7

Nato to back UN in Bosnia: The Nato allies agreed to offer troops and other support to the United Nations in protecting aid deliveries to Bosnia. Timing critical as Yuguslav peace talks resume, Page 3

Royal Bank of Canada, the country's biggest financial institution, suffered a 57 per cent plunge in third-quarter-income, largely due to further write-downs on its loans to alling property developer Olympia & York. Page 15

Euro Disney, is reshuffling its senior management in an attempt to improve the performance of its theme park outside Paris and its merchandising interests. Page 15

Bush presses Mideast leaders: President George Bush and Mr Lawrence Eagleburger, his acting secretary of state, will today complete a round of contacts with Middle East leaders aimed at accelerating the peace process. Page 7; US and Israel under fire at Jakarta talks, Page 7

Bowster, diversified packaging and printing business newly installed in the FT-SE 100 index. produced a 19 per cent improvement in interim pre-ten profits is 332 tm (31% 2m) as it digested recent acquisitions and improved operating margins. Page 15; Lex, Page 14

Collor loses support: The last pillar of support for Brazilian president Fernando Collor collapsed with the decision by the main pro-government party to free its congressmen to vote in favour-of Mr Collor's impeachment. Page 6

Toyoda Machine Works, Toyota Motor affiliate, plans to close a French machine tool plant once viewed as the company's strategic foothold in the European market. Page 17

Bofors scandal, An Indian court roling virtually quashed the investigation into the Rs14.5bn (£256m) Bofors scandal after government agencies failed to establish that the Swedish arms company had bribed the Indian government to secure a big order in 1987. Page 7

CRM, international building materials group and one of Ireland's biggest companies, announced pre-tax profits for the six months to June 30 up by 7 per cent from IC21 Im to IC22.6m. Page 20

Ukraine strike: An indefinite general strike paralysed Ukrainian airports and train stations, just as the country prepared to enter the Interna-tional Monetary Fund. Page 3; G7 silent on Russian rescheduling, Page 4

Former Polish PM murdered: Former Polish Communist prime minister Piotr Jaroszewicz was found tortured and hanged beside his wife's dead body in their Warsaw home. Page 4

'Final push' on trade talks: EC and US trade negotiators are engaged in a "final push" to achieve a breakthrough by mid-October in the Uruguay Round world trade liberalisation

Somalia famine: Britain will lead an EC fact-finding mission to Somalia this week as criticism mounts of poor co-ordination of international famine, relief to the east African state. France is to extend a relief airlift until the risk of starvation had been eliminated. UN's plans anger Somali strongman, Page 7

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FINANCIAL TIMES FT No 31,852 Week No 36 P

By David Buchan and Alice Rawsthom in Paris TWO opinion polls yesterday forecast that France would nar-rowly approve the Maastricht Treaty on European Union at a referendum this month, as Euro-pean leaders rallied to support President François Mitterrand in his campaign for a Yes vote. Mr Mitterrand, who will tonight take part in his first tele-vision debate in four years, has

a majority against the treaty a Other European leaders, with their own agendas at stake, have

been under growing pressure

since opinion polls began to show

PAGE 2 ■ Bangemann accuses French

anti-German sentiment ■ Wrong end of the stick ■ Seguin goes into battle

■ Editorial Comment PAGE 14 ERM pressures easing

Yes campaign this week. Mr Felipe Gonzalez, the Spanish prime minister, was due to speak later last night at a Socialist party meeting in Strasbourg. Tonight Mr Helmut Kohl, the

German chancellor, is expected to make a satellite appearance on The debate between the social-

ist French president and Mr Philippe Séguin, the most prominent neo-Gaullist opponent of the treaty, will set the tone in the final stage of the referendum campaign, which is now balanced on a knife edge.

Two polls published yesterday showed a shift in sentiment towards a small majority for the Yes faction.

The BVA/Paris Match poll suggested that 51 per cent of the electorate will support ratification. The same poll last week indicated that exactly the same proportion would vote No. An Ipsos/Le Point poll suggested a 53 per cent majority in favour, against last week's poll which

lose with just 48 per cent of the

The debate will also offer a chance for the president to salvage his political credibility at a time when his popularity is falling and his future has been called into question. The anti-Maastricht camp has been trying to turn the referendum into a vote of confidence in Mr Mitter-

rand and the government. A BVA/Paris Match poll pub-lished yesterday showed that the president's approval rating has fallen from 85 per cent to 33 per cent in the past month. This means that he is uncomfortably close to his all-time popularity poll low of 31 per cent on the eve of this spring's regional elections.

prime minister, whose appointment after the regional elections briefly boosted the president's poll standing, has seen his approval rating fall from 41 per cent to 35 per cent since July.

Mr Bérégovoy, the socialist

Mr Mitterrand and the socialists do at least have the consolation that public opinion seems to be moving back in favour of ratifying the treaty after last week's shock when, for the first time, some polls suggested that the No camp was in the majority.

Yesterday's polls reflect the general trend in which all three of the polls published previously this week said the French will endorse the treaty, albeit by a vative opponents of the treaty. who had been trying to block ratgrounds.

The French stock market. which was depressed last week by the threat of a negative referendum result, recovered momen-tum yesterday. The CAC 40 Index ended the day 1.57 per cent higher at 1,700,50.

 The French industrial establishment yesterday threw its weight behind European union. The Patronat, which represents France's biggest companies, voiced support for ratifying the Maastricht treaty and warned of the dangers of rejection.

UK underlines vote's importance

By Alison Smith in London

THE BRITISH government will withdraw the bill to ratify the Maastricht treaty from parlia-ment if France votes No in the referendum later this month, the prime minister's office said yes-terday, underlining the orucial significance of the result for Britain and the rest of Europe.

Officials also confirmed that contingency plans were being drawn up to cope with the political and economic turbulence that would follow an outright rejection of Maastricht by the French electorate on September 20.

Britain, as the current president of the EC, would expect to take the initiative in picking up the pieces of the process towards economic and political union.

Plans for co-ordinated action by European finance ministries and central banks to deal with the probable disruption in the currency markets that would fol-

low a No vote will be discussed at this weekend's informal meeting of EC finance ministers in Bath, southern England.

Analysts warn that a No vote could trigger an even stronger flow of funds into the D-Mark, pushing weaker currencies such as sterling closer to their floor levels in the exchange rate mechanism, and forcing monetary authorities either to raise interest rates or mount expensive currency support operations.

Britain's decision to scrap the Maastricht ratification bill in the event of a No vote contrasts sharply with that of other European governments In Italy, Mr Emilio Colombo,

foreign minister, said Rome should try to ratify the treaty in at least one house of parliament before September 20 to show commitment to integration.

In Bonn, a German foreign ministry spokesman declined to speculate on his country's ratification process. "It's downright foolish politically to start speculating now about what would happen if the referendum in France is nega-

tive," spokesman Mr Hanns Schumacher told journalists. The UK government is facing renewed domestic criticism over its stance on Maastricht, with some evidence of confusion among MPs about what the UK is

trying to achieve. Officials insist, however, that Mr John Major, the prime minister, is committed to the Maastricht deal, and point out that a rejection of the agreement would cast a deep shadow over the UK presidency, detracting from the UK's priorities of completing the single market and extending links with central and eastern

British Euro-enthusiasts have criticised Mr Major's refusal to take part in tonight's French television debate with President at best".

François Mitterrand on the treaty, while Euro-sceptics believe insufficient account has been taken of the Danish rejection of the agreement. Unlike Germany's chancellor

Helmut Kohl, Mr Major's decision not to take part in the French television debate can readily be seen as no more than routine political caution, given the difficulties such an intervention might cause him within his own

Officials insisted that the refusal to take part did not arise from any nervousness about the result of the referendum.

Mr Paddy Ashdown, Liberal Democrat leader, said Mr Major had a peculiar way of showing his desire for the UK to be at the heart of Europe, and added that it would be no surprise if other BC countries received the impression that "the British commitment to Maastricht is lukewarm

I.T. Police CORPORTION. L Marion Maria 15

Taking a pounding: a foreign exchange dealer displays the latest dollar-sterling rate for tourists in London yesterday

Volvo to cut truck business costs

By Robert Taylor in Stockholm

VOLVO, the Swedish automotive manufacturer, is planning further severe cost cuts in the face of deepening financial problems. The company yesterday con-firmed that it intends to push through a SKr2bn (\$392m) rationalisation programme in its ailing truck division over the next three

The group is also believed to be considering the closure of one of its smaller car production plants in Sweden. The most likely casualty appears to be the company's former showcase operation at Kalmar on the Baltic Sea, which employs 800 people, producing

This plant was established in 1976 and won international renown for the production of new production techniques, involving

the abolition of the traditional assembly line. The Uddevalla plant in south-west Sweden, which was only opened in 1989, could be an alternative choice for

The company said the decision on the closure had not been taken. But last week Mr Soren Gyll, chief executive, said "nothing was holy" in the company any longer.

Any decision to close either Kalmar or Uddevalla would be fraught with social and political consequences as unemployment continues to climb in Sweden. It would also be seen as a personal setback to the dreams of Mr Pehr Gyilenhammar, Volvo's charis-matic executive president who

informed the Swedish trade unions that the company was being forced to restructure its truck operations in the face of deteriorating market conditions in Europe and North America.

All truck plant managers have been instructed to identify potential savings and rationalisation measures by the end of October. Mr Sten Langenius, head of Volvo truck division, said that he was convinced that the cost savings and other moves being planned would safeguard its future when the economic upturn

that last year the total market for heavy trucks dropped by 13 per cent in Europe and in 1992 would

the hixnry 960 model. inspired and pioneered the new decline a further 7 per cent. It methods of auto production. added that in the Nordic region where Volvo was the market After an emergency board meeting on Friday, Volvo leader there had been a 29 per

BA in advanced talks to buy large stake in French airline

By Paul Belts, Aerospace Correspondent, in London

BRITISH AIRWAYS is in advanced negotiations to buy a large minority stake in a French regional airline, Transport Aerien Transregional. The move is part of BA's strategy of acquiring stakes in smaller carriers in large European coun-

tries in order to take advantage of the new single European air market which starts next year. The deal would follow BA's acquisition earlier this year of a 49 per cent stake in Delta Air, a German regional carrier which

has since been renamed Deutsche European airline industry officials said yesterday the negotiations between BA and TAT were at a critical point.

However, Sir Colin Marshall, BA's deputy chairman and chief executive, declined to comment on the TAT negotiations. But he confirmed that at the same time as negotiating its global alliance with USAir - in which BA is planning to invest \$750m (£375m) for a 44 per cent stake - the UK carrier was seeking regional airline partnerships to strengthen

A deal with TAT is expected to spark a fierce reaction from Air France, the French flag carrier which was forced to dispose of its 35 per cent stake in the regional

carrier last year. Air France sold its stake in TAT as part of an agreement with the European Commission to enable it to take control of Air Inter, the French domestic carrier, and UTA, the independent

chairman, has already warned he will make life difficult for BA in

France if the deal with TAT is

TAT employs about 3,100 peo-ple, has annual sales of about FFr2.4bn (\$500m) and runs a fleet of 50 aircraft. It operates a net work of domestic routes and is expanding into European regional services, including flights to the UK.

Mr Michel Marchais, founder and main shareholder of TAT. indicated in February he would be prepared to sell part of his family's 72 per cent controlling interest in the airline. He is understood to have approached

BA earlier this year. Sir Colin said at a Financial Times aerospace conference yesterday that BA's strategy of becoming a global airline was well on the way to becoming a reality" with the proposed USAir and European joint ventures.

French long distance airline. Mr Bernard Attali, Air France

BA-UŞAir deal, Page 5 City Airport stake offer, Page 8

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■ Distribution Services

LONDON . PARIS . FRANKFURT . NEW YORK . TOKYO

Volvo last week announced an first-half operating loss of SKr835m and a deficit after financial items of SKr103m. Since it began its rationalisation in 1990 Volvo has cut annual costs by SKr4.1bn. By the end of this year, its annual cost level will have been reduced by about SKr5.2bn.

cent drop in the first six months

This announcement appears as a matter of record only



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The left

party say 'Yes' but are

Leadership says 'No' and 61% of party

adopt official

despite pro

position

estricht stance of party

However, 47% of the party

leader Anton Waechte

supporters say 'No'.

by the 19% loyal to five

members of parliament led by former Defence Ministe

an-Pierre Chevénement

Bangemann Wrong end of the Maastricht stick of anti-German sentiment

By Lionel Barber in Brussels



Bangemann, the most senior German politician in European Commission, yesterday accused French supporters of the Maastricht treaty of whipping up anti-German sentiment to

secure a "Yes" vote in this month's referendum, Mr Bangemann, the EC com-missioner for the internal market, said it was dangerous and irresponsible for French politicians to argue that the Maastricht treaty on economic and

means to control German power in Europe. "I hope Maastricht is rati-fled," he said, "but I can only put up with this (talk) for so

political union was the best

Mr Bangemann, a strong advocate of European political and economic union, said he was disappointed at the way French politicians were suggesting that a united Germany might revert to its Nazi past, or that it might wish to break out of the constraints of the EC. "It is a cheek," he said.

Leading French proponents of Maastricht, including Mr Pierre Bérégovoy, the prime minister, Mr Laurent Fabius, chairman of the socialist party, and Mr Michel Rocard, a potential socialist presidential candidate, have all responded to growing opposition to Maastricht by invoking fear of a resurgent Germany.

Mr Fablus recently spoke of the danger of German "demons" being unleashed if the Maastricht treaty is

German newspapers have hegun to register alarm at the revival of the "ugly German" being raised in support of the treaty which, they point out, was intended to reinforce the post-war partnership between France and Germany within the European Community.

Chancellor Kohl plans to sion debate today to support President Mitterrand against his anti-treaty opponents.

Mr Bangemann, without naming the culprits, claimed French politicians were out of touch with the feelings of the French public which saw Germany as a friend.

Mr Bangemann said it would be far better for proponents of the treaty to focus on the domination of the German mark and the power of the Bundes-bank which, by fulfilling its narrow obligation of maintaining price stability, was doing great harm to the economies of italy, France and Great Britain.

The Maastricht treaty, which sets out a path for a common European currency and a European Central Bank, would strip national institutions such as the Bundesbank of their sovereignty. "In France, not everybody has understood that European union will do away with the domination of the Bundesbank," he said.

Echoing fears expressed this week by his fellow EC commissioners, Sir Leon Brittan, the senior British commissioner, and Mr Karel Van Miert, the Belgian socialist, Mr Bangemann said French rejection would be a catastrophe. It would allow all 12 member states to re-open agreements and roll back progress made on the single integrated market.

accuses French Campaigners are misinterpreting the treaty for their own ends, reports David Buchan

OR all the fateful inter-national consequences of their September 20 verdict on the Maastricht treaty, most French voters will have uppermost in their minds domestic considerations - the future of President Mitterrand, recent scandals involving senior socialists, and worries about job security in a sluggish

But, formally, the debate over the next two and a half weeks, now at last reaching fever pitch, is supposed to turn on the pros and cons of European political and monetary union. Both sides in the referendum battle are having great difficulty in drawing accurate information from the dry Maas-tricht treaty to suit their cam-

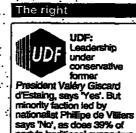
paigns.
The "Yes" and "No" coalitions are, unwittingly or (more often) wittingly, misinterpreting Maastricht. Of the two camps the treaty rejectionists appear to be rather more successful in getting the wrong end of the Maastricht stick, or making insufficient political use of the correct end of the Maastricht stick, or simply blaming on a treaty that has yet to come into force existing irritations with Brussels that have flowed from the 1986 Single European Act and the **European Community's inter**nal market programme.

The French are not alone in this. Debates about Maastricht in other European countries, notably Britain, have been similarly distorted through the prism of domestic politics. One theme, stressed by all

"Yes" campaigners ranging from socialist ministers, to Mr Raymond Barre, the former Giscardien prime minister, to Mr Edouard Balladur, leading member of the neo-Gaullist RPR, is that Europe and France now need Maastricht to contain the growing political and monetary strength of newly enlarged Germany. If diplomatically put, this is a point which is accepted by many Germans, including Chancellor Helmut Kohl, who

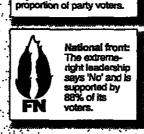
The main parties

What their leaders are urging and what their supporters intend to do".



party's traditional supports

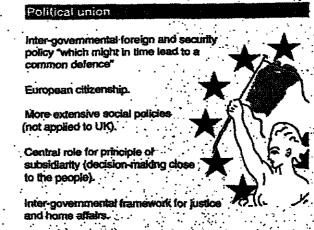
RPR: Gauflist party leader Jacques Chirac gives reluctant 'Yes'. But two-thirds of party's members of ament, led by Phillipe Séguin and Charles Pasque say No, as does a similar



According to end-of-August opinion iolis conducted by SOFRES for TFI and its Figure, and BVA for Paris

will speak in favour of Maastricht on French television

But, in seeking to back up this general point, the "Yes" campaigners stray from the real import of the Maastricht treaty. Most of them lay too much store by Maastricht's vague provisions for common EC foreign policy actions which can be exploited. Mr Jean-Pierre Chevenement, the Socialist renegade and former minister, pointed out quite correctly that this kind of chaingang diplomacy allowed GerThe main points of the Maastricht treaty



Modest increase in powers for European parliament. Upgrading of court of auditors

says 'Yes' but is opposed by Commitment to economic and monetary union by 1999 for countries which fulfil economic criteria: -

> increased pressure for countries to keep exchange rates stable in European Monetary System. Cohesion fund to help poorer countries.

> > fication, warnings about Maas-

tricht bringing France higher

unemployment and taxes loom

metres-high on the "No" campaigners ubiquitous billboards.

claim that the Maastricht crite-

ria for Emu are generally della-

tionary. But passage of the treaty is most unlikely to

cause further austerity for

France, one of only three EC

states which already meets the

Maastricht targets on inflation,

public spending and debt, as it

surely will for a country like

Italy that has yet to bite the

The rejectionists are right to

European monetary institute to be set up in 1994 as forerunner to European central bank.

many to hustle its EC partners into recognising Croatia in tion of the Yugoslav war. By contrast, few "Yes" cam-

paigners, with the exceptions of Mr Pierre Bérégovoy, the Socialist prime minister, and Mr Balladur, make sufficient political capital out of Maastricht's very concrete provisions for economic and monetary union (Emu), and the way in which France can recover some control over its monetary

It is at least highly appropri-

ate that Mr Balladur should make this point, because it was he, as French finance minister, who in 1987-88 started lobbying his EC colleagues for a European central bank and an end to German dominance of Europe's money.

"Without a European currency, Germany will stay free to act as it likes," Mr Balladur wrote this week. "This is the present situation which is the most damaging to France's

To considerable political effect, but with little real justi-

sters. A close reading of Masstricht shows the treaty does lit-tie to increase the power of Mr Delors and his Eurocrats. Indeed one of the Mr Deiors' initial gripes was that Mass-tricht puts the making of foreign and internal security poli-cies squarely in the hands of governments, not of the Com-

bullet of financial discipline.

Proposals to tighten the EC's purse strings are at least an

easy way of getting back at the

Brussels bureaucracy om

enemy the French electorate has clearly identified to poli-

some rough political logic in believing that a defeat for Maastricht would intimidate the EC bureaucracy, particularly Sir Leon Brittan's trustbusters and state aid control-lers whose activities have riked French governments.

An equally strong complaint of the "No" campaigners is that Maastricht would see a tide of immigrants and criminals washing into France. This fear is being exploited most obviously by Mr. Jean-Marie Le Pen, the National Front leader, but also by rebels like Mr Philippe de Villiers of the UDF. Yet the "frontier control" pass has already been sold, with France's ratification of the Single European Act and the Schengen free-travel

Maastricht's proponents in France are exaggerating when they prophesy Armageddon if the treaty dies on September 20. But the other side is being even more disingenuous in forecasting business as usual. A quick and smooth renego-tiation is most unlikely. One just has to recall that Ireland's partners refused this spring to let Dublin excise one sentence about abortion from the signed treaty text, to see how nervous they all were and are about tampering with the Maastricht construct.

This is the first dispatch from Paris by David Buchan, for-

Industrialists back European union Séguin: French crusader goes into

THE French industrial its weight behind the European union as the Patronat, which represents France's biggest companies, voiced support for ratifying the Maastricht treaty and warned of the dangers of

Mr François Perigot, president of the CNPF, said that European union offered a real opportunity for France. and its fellow member states, to strengthen their political business community and for

enabling the European Com-munity to establish itself However, the establishment yesterday threw as a significant presence in the international market

"Europe has not yet demonstrated its political power to the rest of the world," he said. "It could do so by showing a common political will and by gaining control of a world cur-

Mr Perigot criticised the Maastricht treaty's architects for failing to consult with the

and economic status thereby enabling the European Commonetary union.

However the CNPF warned "No" vote would make it even the control of the However, the CNPF warned

that a negative result in the September 20 referendum could have dire economic consequences for France, triggering an immediate loss of confidence by international investors, resulting in a lower franc and higher interest rates.

French industry is already under pressure because of the comparatively high cost of bor-rowing Mr Ernst-Antoine Seil-

LEGAL NOTICES

more difficult - and expensive for French companies to raise capital for investment.

In the medium term, he warned that France could become isolated in a Europe in which the monetary system would be dominated by the D-Mark This isolation, he said, also raised the spectre of international investors diverting funds originally intended for France to other countries, such lière, economic adviser to the as Spain or Germany.

William Dawkins profiles the bulky Gauloise-smoking opponent of Maastricht MR PHILIPPE Séguin, the

thinking Frenchman's crusader against the Maastricht treaty on European Union, tonight does battle against a

cornered President François

Mitterrand. The bulky, Gauloise-smoking conservative has been chosen by Mr Mitterrand for a televised verbal duel on the pros and cons of Maastricht. The stakes are very high.

The president is under pressure from some quarters to resign, in order to let voters decide in the September 20 treaty referendum unencum-bered by their feelings over his battered personal image.

Mr Mitterrand, alarmed by the recent surprise swing of public opinion against the treaty, chose to face Mr Seguin because he wanted to settle the score with possibly the most active and articulate cam-

paigner against the treaty. If Mr Seguin pushes hard and cleverly enough, he could force Mr Mitterrand to clarify his intentions as well as increase the "No" vote. At the very least, the quality of their performance could give a much needed steer to the French public's complex and volatile eelings about Mr Mitterrand and Europe.

This is the first time Mr Mitterrand has faced down an opposition politician live on television for more than four years. That was in the 1988 pre-presidential election debate with Mr Jacques Chirac, leader of the RPR Gaullist party, of



Séguin: ready for a television duel

lious member. The choice of Mr Séguin surprised some people, for he is not a mainstream opposition leader; a mere junior minister in the previous conservative government and maverick upholder of old style Gaullism. However, the two mainstream opposition leaders are campaigning in favour of Maastricht. Mr Séguin is also one of the very few anti-Maastricht campaigners to abstain from dragging Mr Mitterrand's bat-

tered image and the socialists' record into the European union campaign. The wily Mr Mitterrand tism is a feature of the

which Mr Séguin is a rebel- might have calculated that paying this compliment to Mr Seguin might further split the Gaullists. He and Mr Charles Pasqua lead the two thirds of the RPR who say "No" to Maastricht and tried three years ago to oust the moder-ately pro-treaty Mr Chirac. They might easily try again and some commentators talk of Mr Séguin as a future RPR

> Mr Séguin, 49, an expert on Napoleonic history, is a defender of French sovereignty to the bottom of his soul. Born and educated in Tunisia before independence, his deep patrio-

so-called "pieds noirs." He is not against the European Community, but argues that the treaty is dangerously ambiguous and makes possible an uncontrollable transfer of sovereignty from national governments to Brussels.

A single European currency would signal the end of independent national economic policles, without providing a better curb on exchange rate instability than the European Monetary System as it is now, he argues. An independent European central bank would be dangerously unaccountable. France should hold out for a renegotiation.

Mr Seguin's vision of Europe is exactly in line with General de Gaulle's idea of a flexible community of independent states. "Yes, we want Europe, but upright," Mr Séguin told parliament in June, echoing a de Gaulle pronouncement on France's entry into the EC. The anglophile Mr Séguin's policies would go down well among many UK conserva-tives. Indeed, he once likened himself to the Tory wets.

Mr Seguin has no time for socialist ministers' warnings of economic armageddon in the event of a "No" vote. He recalls the time the French parliament rejected plans for a European defence community in 1954, despite jittery post-war predictions of armageddon. In the event, Europe grew up peacefully without a defence community, just as it will without

Maastricht, he says.

Swedish premier makes a passionate plea to vote 'Yes'

By William Dawkins in Port d'Albret

MR Carl Bildt, the Swedish prime minister, yesterday warned that a French vote against European union could contribute to instability in central and eastern Europe.
"This is as important as the

years immediately after both world wars," said Mr Bildt, in an impassioned plea for a French "Yes" on September 20, issued at a youth meeting of the European Movement - a European lobby group - in southern France

This is the first such appeal in France's Maastricht referendum campaign from a head of government of a country applying to join the European Com-

munity.
Mr Bildt was invited pre-cisely to drive home to French voters the wider impact of their decision, said Mr Jean François Poncet, former French foreign minister and president of the European Movement in France. Political and monetary union

in western Europe would pro-vide a stable model as an alternative to countries like Yugoslavia riven by "the forces of aggressive nationalism," said Mr Blidt.

"If that alternative is not offered by a European union that works, these forces could well grow in power to the dan-

Until now, the European Community had grown up mainly to serve its own members' needs, from ensuring peace to dismantling trade bar-riers. External demands would take increasing prominence, so intensifying the need for increased security and foreign policy co-ordination, he argued. It was vital for Sweden

argued. It was vital for Sweden to be part of a strong European union, because it did not want to be a "footnote country."

A French "No" would harden the small majority of Swedish public opinion currently against EC membership, though Mr Bildt believed opinion would swing back again by ion would swing back again by the time Sweden holds its own referendum in 1994.

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TO: ALL POLICYHOLDERS, CREDITORS OR OTHER PERSONS OR ENTITIES INTERESTED IN MUTUAL BENEFIT LIFE INSURANCE COMPANY OR ITS ASSETS

PLEASE TAKE NOTICE that the Superior Court of New Jersey entered an Order to Show Cause in this case, presented by Samuel F. Fortunato, New Jersey Commissioner of Insurance and Rehabilitator (the "Rehabilitator") of Mutuel Benefit Life insurance Company in Rehabilitation ("NBL") dated August 7, 1992, which, among other things, requires that all persons and entities interested in MBL or its essets show cause before the Honorable Paul G. Lavy, J.S.C. P.J.Ch., Superior Court of New Jersey, Chencary Division - Marcer Courty, 210 South Broad Sheet, Shi Floor, Trenton, New Jersey (9825 on Juspays 29, 1993 at 10 orlook in the Brandon or as soon fraceuter as coursed can be heard (the "Hearing"), why an Order should not be entered approving the Plan of Relabilitation (the "Plan"), authorising the exocution of the Rehabilitation apprenent, the Uquidaging Trust Agreement, the Stock Trust Agreement (collectively the "Plan and Agreements") and authorising such other and further relief which this Court may deem recessory and proper.

 Any person or entity wishing to appear and be heard or to present testinony or other evidence at the hearing on the return date of this Order to Show Cause shall provide written notice of such intent and a summary of the matters or testimony to be presented, as well as copies of any documents to be presented to the Relabilitator, through his counsel. Cole. Schotz, Bernstoin, Melsel & Forman, P.C. 25 Main Street, Hackensack, New Jersey 078-02-(600, Atric Michael S. Melsel, Eng. for their receipt prior to 4.00pm on November 16, 1982. Persons or antities not wishing to appear and be heard at the Hearing may submit comments suggestions, objections or other metarial by delivering or matting same to the foregoing coursel for the Rehabilitation by the deedlines set forth above.

2. Any person or entity seeting to respond to this Order to Show Cause by filing antiwering certifications or affidavits and briefs with this Court shall do so no later than November 16, 1992. Such answering papers shall be filed directly with the Honourable Paul G. Lavy, J.S.C., P.J. Ch., Superior Court - Murcer Countly, 210 South Broad Street, 5th Floor, CN 977, Treaton, New Jessey 06525, accompanied by a Plling fee to the Clerk of the Superior Court in the amount of 350. Any person may file a waited application to the Court pursuant on R 1:13-2 to seek a waiter of the court filing less by reason of poverty. Answering papers on bahall of any corporation should be filed by a New Jersey atterney, but motions for appearance my bac yice may be ententiated under R1:21-2.

3. All answering papers filed pursuent on paragraph (2) above shall be served simultaneously upon counsel for the Rehabitation be delivering one set of papers to Cole, Schotz, Bernstein, Massel & Formen, P.C., 25 Main Street, Hackenseck, New Jersey, 07902-0800, Attn: Michael S. Melset, Exp. Any person or entity seeking access to responses made by others shall call Frances Piseno, Legal Auststant, at (201) 489-3000, who will make copies available at the offices of Cole, Schotz, et the above address.

4. The Rehabilizator shall raply to the answering papers received by him no later than December 31, 1932 and shall serve that raply upon the seawaring party and all counsel or persons as set forth on the service list being maintained by the Rehabilizator at the request of this Court.

5. All persons or entities interested in the estate, essets or property of MSL, of any kind or return, however or wherever, held are hereby indexed to appear at the Hearing, to show cause why the Pten and Agreements should not be approved. All persons leiting to appear or to the timely objections shall be deemed to have forever waived any end at objections. 6. The Pien and Agreements may be amended or modified at any time prior to the Hearing. The Rehabilitator will provide notice of any material, adverse amendment or modification by first class mail to all state insurance regulatory authorities or equivalents, the various state the and health guaranty associations in such states where NEI, is conducting or hes conducted business whether directly or indirectly, all persons or exities on the sarvice list maintained by the Robabilitator at the request of this Court and all presents or exities that here shared or itself responses or requests for additional notice (the "Service List"). The Rehabilitator will advise the Court and all persons or exities an earing appearance of any non-edverse normaterial modifications or amendments to the Plan and Agreements at the Hoosing.

7. The Hearing may be edjourned from time to time with the approval of this Court with notice only to those persons or entities as set forth on the Service List.

8. Copies of the Pien and Agreements shall be available for inspection at the office of Maxual Bonetit Liu, 520 Broad Street, Newark, New Jorsey between the hours of 9:00am - 12:00 recen, and 1:00am - 8:00am, Mondays through Fridays upon prior telephone request at 2207 841-8255. A copy of the Pien and Agreements, Order to Show Cause and supporting cyribications will be mailted to any party who makes a witten request by first class heal to Mutual Benefit Life at the above address, Attr. Public Albairs Department, or by facsimile transmission at (201) 298-4909, Any written request shall include the nature of the requesting

person or entity, his or her interest in MSL and an address to which such documents may be mailed.

9. To avoid undue disruption to the Rehabilitator or other interested parties, no discovery shall be conducted of the Rehabilitator with respect to the Plan and Agreements, except upon prior order of this Court entered after a noticed hearing and upon a showing of good cause.

10. The following procedure for the submission of proposals to enhance the Rehabithation Agreement and acquire the MBILAC stock is equilibriated.

Any person, entity or group interested in submitting a proposal to enhance the habitation Agreement ('interested Parties') and acquire the NBLLAC stock may do so by owing the procedures set further bresh and as are set forth more fully in paragraphs 61-85 the certification of Samuel P. Fortunato in support of the Rehabitation of The Mutual nets Life insurance Company which is incorporated by reference herein. Each interested rity must submit "Qualification information" to the Rehabilitator including: 1) detailed Party must submit. "Qualification information" to the Rehabilitator including: 1) detailed information regarding the identity of such information from the laptic submit structure, principals, therefolds are of investign; 2) detailed information demonstrating that such inferested Party has not assets and resources sufficient to provide the capital and governous required to consummate a proposal to rehabilitate MBL ("Bid"); 3) written expression of inferest in submitting a Bid that enhances in Pelabilitation Appearant and a slay executed copy of a confidentiality agreement as previously approved by this Court (the "Confidentiality Agreement"). All Qualification information must be received by the Rehabilitator, co Victor H. Pairriert, Deputy Rehabilitator, fishual Barett Life Insurance Company in Rehabilitation, 520 Broad Street, Sin Floor, Neveric, New Jersey (07/02-3194, with a copy to Levrence A. Larcee, Say, Cadwaleder, Wicksteinhan & Taft, 100 Maidon Lane, New York, 1003. The Rehabilitator meanwas the right to accept or reject any Qualification information submitted by any interested Party and to request additional information from any interested Party et any fine.

Based on the Qualification Information, the Rehabilitator, in his sole and bookse decretion, shell determine, which interested Purities are qualified to present Bits Qualified Bidders?. All Qualified Bidders shall be notified in writing as proteptly as racticable after receipt of the Qualification information and, subject to the Confidentiality greenest, shall be forwarded cartain financial, technical and business information regarding state! Before, MBLLAC and the Plan (the "Bid Package").

All Qualified Bidders must submit Bids to the Rehabilitator at the addresses set torth in paragraph 10(A) above for receipt no later then 4:00pm on November 30, 1982 or such later data as the Rehabilitator deams appropriate. Each Bid should be based on the information contained in the Bid Package and structured to be reasonably comparable in form to the transaction contemplated by the Rehabilitation Agreement. The Rehabilitation reserves the right to night be the Bid that are not so comparable. In addition, each Bid must provide information on the structure and issue of the proposal in selficient detail for the Rehabilitator to detection the value of such Bid to policyholders.

The Rehebilitator will review the Bide and, in his sole discretion, may roject any and all Bids. The Rehabilitator's determination to accept or reject any Bid will be made, and parties who submitted Bide will be notified in tenting, on or prior to December 50, 1982 or such latter date as the Rehabilitator deems appropriate. The Rehabilitator is under no obligation to accept any Bid, said Bid will be filed with this Court and notice of stame will be provided to those persons or entities as sol torth on the Sentice Lier.

11. All prior Injunctions, moratoria and other orders of this Court, except to the extent expressly modified horsin, are restituted and remain in hall force and effect. All powers and authority partied to the Pelvabilistor herein are in addition to and not in finitation of the powers of the Pelvabilistor under the New Jersey State Insurance Code.

NEW JERSEY COMMISSIONER OF INSURANCE AND REHABILITATOR OF COMPANY BY REHABIL ITATION

NEWS: EUROPE

Ukraine aims to rebuild a community

Ethnic Germans are being urged to resettle, says Chrystia Freeland

100km north-east of Odessa, has become a test of Ukraine's efforts to create a multi-cultural nation. In contrast to the "ethnic cleansing" being conducted in the former Yugoslavia, the Ukrainian government is encouraging ethnic Germans expelled by Stalin to return to Chervona Volodymyrka and other villages in

southern Ukraine. In the two-and a half months since 34 ethnic German men arrived from northern Kazakhstan, a new neighbourhood of hlue, red and white caravans, provided by the German government, has sprung up on a hilltop overlooking Chervona Volodymyrka.

Sitting at a kitchen table in one of these spartan but immaculately clean caravans. Mr Alexander Grep, leader of the community; said that as soon as the water and electric-

A SECOND SERVICE OF THE PROPERTY OF THE PROPER



ity were connected 250 German families now in Kazakhstan would move in.

The resettlement is a vindication for President Leonid Kravchuk. When he enlivened a state visit to Germany last February with the announcement that Ukraine was willing to absorb up to 400,000 of the stimated 1.1m ethnic Germans in central Asia, the proposal seemed to be little more than a way to unstage the offer by President Boris Yeltsin of Russia to create an autonomous republic for ethnic Germans on

But Ukraine has granted citiless of ancestry. He recently said "history has shown that ethnically-based nations are unstable ... whereas a state in which all citizens are equal is a guarantee that we will avoid the sort of ethnic wars being

Thousands of ethnic Germans, worried by mounting antagonism toward Russianspeakers in central Asia, have taken Mr Kravchuk at his word. They are making plans to trek across the former USSR. to the fertile steppes of southern Ukraine, where Germans have lived since the 18th century when Catherine the Great recruited them as colonists. A few thousand descendants of the original colonists remain in the area, having

HE dusty village of Kazakhstan because of discrim-Chervina Volodymyrka, ination. Bonn confirmed this ination. Bonn confirmed this when it said this week that religious fanatics and nationalists were causing difficulties for ethnic Germans in former

Soviet Central Asia. But ethnic tension there is clearly a two-way street. "We want to live with whites. explained Mr Edward Ginsfa long-haired, blue-eyed settler in Chervona Volodymyrka

His leader, Mr Grep, visited the Volga region of Russia before choosing Ukraine. "The Volga republic is no homeland for me," he said. "It is a place where a man tells you to leave if he discovers you are German. I don't want to fight

By contrast, Ukrainian regions are competing for the privilege of providing a new bome for ethnic Germans. Initially targeted at the three southern administrative regions where Germans have Kravchuk was forced to expand the programme to include three other regions after local government officials protested that they, too, had the right to play host to the

Villagers in impoverished Chervona Volodymyrka, where horses are more common than cars, seemed remarkably willing to accommodate the Germans. Mr Grep described the local collective farm chairman as "a golden man" who has provided the settlers with everything from sheep and blankets to three hot meals a

Conflicts could develop when the time comes to allot the Germans the lands they have been promised, but for now the local farmers do not seem to resent the work they are doing to help the Germans move in One man, seconded by the collective farm to help connect the water lines to the German caravans, says that his sympathy had a personal thought, he is a refugee himself, forced to flee the war-torn Trans Dnestr region and return to his native

Mr Volodymyr Becker, depand coincidentally an ethnic German, is frank about another motivation of this hospitality, "We are planning to move into food processing," said Mr Becker. "We hope that now the German government will come and invest in our

village.*
That could be the rub. Mr Ivan Hoffman, head of the German-Ukrainian Foundation which is co-ordinating the ters in a Kiev hotel, would like Germany to lend the founda-tion DM2bn-DM3bn to supplement the Rbs500m already contributed by the Ukrainian

Although Mr Hoffman's price is a bargain compared with the grants in Germany, Bonn has The Germans in Chervona set aside only DM20m for the Volodymyrka said they left project in 1993.

Approach of winter gives added urgency to need for humanitarian aid operation in Bosnia

Timing critical as Yugoslav peace talks resume

By Judy Dempsey, East Europe Correspondent

YUGOSLAV peace talks, begun in London last week, reopen today in Geneva amid a growing sense of urgency about the need for a huge humanitarian aid operation before winter engulfs Bosnia and the Balkan peninsula.

If any of the agreements made in London are to stick, the conference, which will be co-chaired by Mr Cyrus Vance. the United Nations special envoy to the former Yugoslavia, and Lord Owen, the European Community's mediator, will have to implement a timetable quickly.

Mr Ron Redmond, a senior official of the UN High Commissioner for Refugees, said yesterday that "several million dollars" was needed to provide shelter for the 2m refugees both inside and outside Bosnia.

"Roads and bridges have to be rebuilt in order for aid convoys to reach the towns and cities in Bosnia. Tons of plastic sheets are needed to provide shelter in many of the homes which were bombed," he said. The aid programme, which will be discussed in Geneva.

will not envisage setting up

safe havens, let alone sending

the refugees back to villages

from which they were forcibly

deported by Bosnia's Serb faces another problem. Even if many more aid convoys, "To be realistic, many people backed by armed troops under will be unable to return. They have no homes. They are the auspices of the UN, were sent into Bosnia, a western afraid. The territory is conmilitary expert said, Bosnia's Serbs were likely to disrupt trolled by Serb forces. The ethnic hatred is now too deep.

Tearful Bosnian refugees leave Zagreb by train for the Netherlands yesterday

Healing these wounds will be impossible," said Mr Redmond. "If intervention is limited to the delivery of humanitarian Western diplomats said yesaid, the Serbs will see little reaterday that Bosnia-Hercegoson to modify their current vina had been de facto divided methods for seizing and between Croatia and Serbia cleaning the areas they claim," said Mr Charles Dick from the despite a commitment from the London conference that its bor-Royal Military Academy at ders would be respected. The humanitarian aid effort

"They will probably let con-

voys through and flights land, contenting themselves with making sure that the operation does not run smoothly

The danger to the UN forces is evident. Indeed, after Bosnian government forces regained control of the eastern week, Serb forces accused the UN aid convoy which reached the city last month of supplying weapons to the city's

As for the dispatch of international monitors to Bosnia's borders with Serbia, Croatia, and Montenegro, western mili-

yesterday abandoned their campaign to oust Mr Milan Panic, Yugoslavia's prime minister, after they failed to win the backing of President Dobrica Cosic, writes Laura Silber in Belgrade.

The failure to oust the Beigrade-born US businessman President Slobodan Milosevic and raises the stakes in the bitter power struggle between Mr Milosevic, on one side, and Mr Panic and Mr Cosic on the

The Socialists said their turnaround was conditional on the federal government and

tary experts said this would not have the slightest effect on

Given these obstacles, there is every likelihood that the refugee problem will increase particularly if the war spreads to the Serb controlled province of Kosovo, or to Macedonia.

two regions does not address the problem," said a western military attaché. "How do we know that Serbia will not send the remnants of the Yugoslav army to Kosovo, while leaving [Radovan] Karadzic and the Serb irregulars to complete criticism" as a political Key Serb politicians yesterday tried to distance themselves from the no-confidence motion proposed on Monday by the 68 deputies

from the Socialist party and its satellite, the ultranationalist Serbiar Radical party.

After three days of manoeuvrings, President Cosic, a well-known writer also seen as the embodiment

of Serb unity, yesterday publicly lashed out at the no-confidence motion as a "half-baked and irresponsible

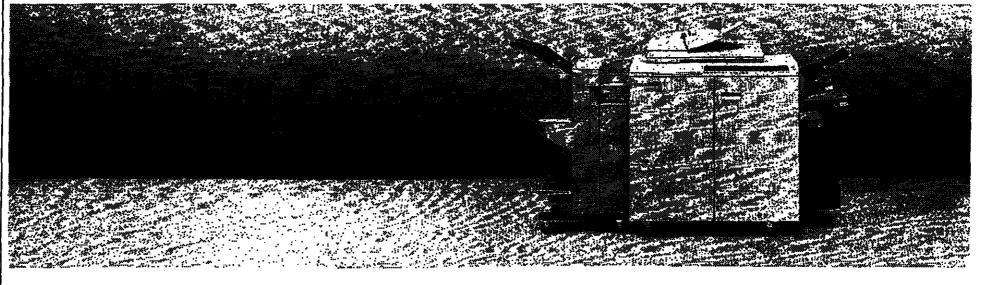
the fighting.

"Sending monitors to these

their land grab in Bosnia? "The point is that the London conference agreements are not backed up by force. Any force would have entailed a massive military intervention backed by air and ground troops. And no western govern-ment is ready to go that far." Nato allies yesterday offered troops and other sup-port to the UN for protecting aid deliveries to Bosnia and agreed that a light force of around 6,000 troops under UN command would be best for the job, Reuter reports from Brus-



The newest name wasn't born yesterday.



Strike halts rail and air transport

By Chrystia Freeland

AN INDEFINITE general strike yesterday paralysed Ukrainian airports and railway stations, just as the country prepared to join the International Monetary Fund.

The timing provides a vivid illustration of the contradictory pressures on the government, which is torn between workers' demands for more industrial subsidies and IMF insistence that Ukraine slash

its bloated deficit. Most Ukrainian air traffic controllers, many rail workers and some of the powerful coalminers' organisations heeded a call by the Association of Independent Trade Unions and took to the picket lines in an effort to force the government to grant the unions official

Most of Ukraine's airports were closed, and trains were halted outside many cities. Coalminers, potentially the biggest political threat to the government, participated less enthusiastically, however, with only 30-40 per cent stop-

Ukrainian officials said that in Washington today Mr Hry-hori Piatachenko, finance minister, was due to sign the docuadmit the country to the IMF.

A Fund delegation yesterday concluded a visit to Kiev for negotiations on a stabilisation

Speaking on television, Pres ident Leonid Kravchuk sounded a defiant note about the IMF. We shall act as an indexit country and not just agree to any conditions put to us," he said.

Last month, in a letter leaked by Mr Vadim Hetman reformist chairman of the Ukrainian national bank, the IMF warned that unless Ukraine began to implement reforms it should not count on

an aid package. A Fund official said y day that there was still dis agreement between the national bank, which advocates belt-tightening measures, and the prime minister and president who are more inclined to yield to populist pressures for continued subsi-

Ukraine's government has dragged its feet on fundamental economic reforms while racking up a huge budget deficit which has driven down the value of its pseudo-currency, the coupon. It is hoping for a IMF stabilisation fund of \$1.5bn-\$2bn to shelter its long awaited new currency, the hryvnia, from the coupon's sorry fate.

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HE "civilised divorce"

week includes a currency

union, tariff-free movement of

goods and visa-free movement

of people. But it has not yet

but puts priority on preserving

an economic relationship

which reflects the economic

integration of the two states.

While rejecting a broader, con

federal relationship, the Czechs

hope that the mutual interest

in close monetary and eco-

nomic co-operation will ensure that political independence

does not translate into indiffer-

The economic and political

implications of divorce were

underlined during a sobering

meeting between Slovak econo-

mists and IMF and World Bank

officials in Washington last

vakia, where unemployment is

nearly 12 per cent. This com-

pares with under 3 per cent in

the Czech lands, which have a more diversified economy and

have attracted the bulk of for-

After independence next Jan-

uary 1 Slovakia is expected to

lose Czech subsidies of

ence or hostility.

eign investment.

agreed between Czech and Slovak leaders last

Comit index at lowest since September 1985

Budget fears drive Italian shares down

THE Italian stock market fell 2.5 per cent yesterday, partly owing to fears of an even tougher budget for 1993. The Comit index fell 9.65 to 375.34, its lowest level since Septem-

The government said in July that L83,000bn (£38.9bn) would have to be found in increased revenues and spending cuts to hold the public sector deficit to L148,000bn next year. However, it emerged this week that at st a L10,000bn extra would have to be found to cover the increased cost of higher interest rates which are in force to

As the government of Mr Ciuliano Amato begins work on the 1993 budget, which must be presented to parliament by the end of the month, the sen-

the four main structural reforms – in pensions, public health, regional administration and the civil service - proposed by the government in

It is planned to raise some L32,000bn next year through streamlining the civil service. delegating the first real powers to regional administrations to raise taxes, shaking up the inefficient health service and curbing Italy's exceptionally generous pensions system. Parliament is being asked to approve the broad principles of the reform and, by the mechanism of special delegated authority, permit the govern-ment to work out details.

Already, some 800 amendments have been tabled, 500 by the breakway communist grouping, Reconstituted Communism. Thus, if the end of the

parliament fails to endorse the reforms, the 1993 budget risks This possibility unnerved the

stock market as did fears about the effect of austerity measures on an already stagnant econ-omy, combined with the lira's continued weakness. Fiat shares, also reflecting the drop in European car sales, fell 3.6 per cent to below L4.000 per share for the first time since

to pay little regard to the one piece of positive news: preliminary inflation figures for August showing consumer prices up only 0.1 per cent. inflation is now running at 5.3 per cent on annualised basis, and if the rate continues its steady fall since May, it could be below 5 per cent by the end of the year.

The stock market appeared

Refugee record in Germany

A RECORD 274,000 people have sought asylum in Germany so far this year, the Bonn government announced yesterday. This is 94 per cent higher than the figure for the same period

with attacks by right-wing extremists on refugee hostels in several east German towns, including Markersdorf, Thuringia, and Spremberg in Brandenburg. Several people were arrested, but no one was intured in the incidents.

However, a Pole was hurt when stones were thrown at his car and that of two others Poles while they drove through the border city of Frankfurt on the Oder.

Mr Rudolf Scharping, Social Democrat premier of the Rhineland Palatinate state, called for the dismissal of Mr Rudolf Seiters, federal interior minister. He said he must bear responsibility for the backlog of 400,000 asylum applications.

tackled other contentious issues such as the co-ordination of foreign and security A leaked "working text" of a draft treaty between the two republics drawn up by Mr Vladimir Meciar's party, the Movement for a Democratic Slovakia, before last week's meeting revealed that the Slovaks, who campaigned on a separatist platform at last June's elections, in reality still hanker after a broader, confederal union" with the Czech lands. Mr Vaclav Klaus, the Czech eader, has made clear he favours a clean political break

hanker after broader union

\$1bn annually. Divorce will also leave Bratislava responsible for re-shaping an economy dominated by energy-intensive arms and other heavy indus-

Slovakia also faces two major international problems inherited from the communist past. The first leaves Bratislava, the Slovak capital, to settle a dispute with Hungary over the Danube river hydromonth. They warned that divorce would be costly for Sloelectric complex and the sec-Czechoslovakia's share in the Krivol Rog iron ore enrichment project in the Ukraine.

Prague, which decided to pull out of the Ukrainian deal earlier this year, has been trysfully to privatise Czechoslovakia's share in a project, which will eventually produce iron pellets needed by the Slovak steel industry.

Czech negotiators say the prospect of divorce has injected a new realism into Slovak thinking and re-inforced pro-market economists there.

Faced with the phasing out of

Slovaks fear a costly divorce

Anthony Robinson and Ariane Genillard on break-up with the Czechs

Klaus: the Czechs favour clean political break

Czech subsidies, for example, the Slovak authorities have shelved plans to build a subway in Bratislava.

Instead they plan to invest in a new link-up with Austrian railways. A rapid rail link via Vienna airport would attract spillover traffic to the underused Bratislava airport. It would also suit plans to establish tariff free manufacturing zones close to the Austrian border, similar to maquiladora plants along the US-Mexican border. Much however depends on Slovakia's ability to attract foreign investors, who were alarmed by the new government's decision to reverse privatisation of the Danubia printing house and take it back

under state control. The prospect of independence has also led to a new look at the Slovak arms industry, hit hard by federal policies to curb exports and the end of the cold war. Mr Julius Toth, the Slovak finance minister. last month announced that, instead of converting military

SLOVAKIA has taken one more step towards indepen-dence with the adoption by local MPs of a separate consti-tation for the republic, writes Ariane Genillard. Articles on creating a Slovak central bank and on the border with the Czech republic will be frozen until next January 1, thus avoiding any violation of the current federal constitution.

Czech and Slovak leaders recently agreed on constitu-tional steps to establish two independent states by the start

of next year. The new Slovak constitution caused considerable controversy in Bratislava, the capital, and Slovak Hungarian par ties walked out of the local parliament. Leaders of the ethnic Hungarian minority in the republic - 12 per cent of the population - have warned about the discriminatory nature of Slovakia's new nationalist government.

will step up its search for foreign markets while reducing the industry's capacity by 10-15 per cent annually over the next

For the leaders of both the Czech lands and Slovakia, however, the most important appointment before their divorce is their scheduled meeting with European Community officials on October 5. On the agenda is the future of the EC Association Agreement signed last year with a federal State which is due to disappear on December 31.

The Czech side will be satisfied with essentially unchanged terms. But Slo vakia, whose steel exports are particularly vulnerable to antidumping measures demanded by EC steelmakers, and is losing its former financial subsidies from Prague, is now in greater need of freer access to EC markets. Bratislava is hoping that Brussels will show. if not sympathy, at least understanding for the historical factors which pushed it to an economically disruptive divorce.

G7 silent on Russian rescheduling

DEPUTY finance ministers of the Group of Seven industrial nations last week took no decision on Russia's request for a speedy rescheduling of the former Soviet Union's foreign debt of \$70bn (£35.1bn), postponing the issue to a Paris Club meeting which may be held within a few weeks.

In the latest Russian cry of anguish over difficulties in meeting debt payments, Mr

ics minister, said Russia would find it difficult to clean up arrears and return joint ven-ture funds "frozen" in Vneshekonombank, which handles most foreign exchange busi-

"These funds were not frozen, they were spent a long time before by this government came to power," he explained. He promised however that the government wanted to issue five-year hard currency bonds for the holders of such funds. It was also serious about turning

some debt obligations into property, the proposition was tested yesterday by Philip Morris, the US tobacco-based conglomerate, which asked to be given office space in part repayment of outstanding debts owed to it by Russia.

Meanwhile, Mr Viktor Gerashchenko, the acting central bank chairman, said yesterday that Russia had just \$100m to spare for intervening to defend the ever weakening rouble. He also called for enterprises to be forced to sell all their hard currency earnings to the state, instead of just 50 per cent at present. Compulsory sales of all hard currency revenues are a normal part of internal convertibility schemes used in other countries but have so far not been introduced in Russia.

Although Russia's export revenues amounted to \$2bn a month, Mr Gerashchenko said an average of only \$25m is sold every month on Moscow's fledgling official foreign exchange market.

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Former Polish PM found murdered

FORMER Polish Communist Prime Minister Piotr Jaroszewicz was found tortured and hanged beside his wife's dead body in their Warsaw home yesterday in a macabre double murder, Reuter reports from

An Interior Ministry spokes man told local radio that Mr Jaroszewicz, 82, was tortured and hanged, and his wife Alicja Solska shot dead with a hunt-ing rifle in their isolated villa in the wealthy suburb of Anin. No motive was known. Mr Jaroszewicz, a deeply

unpopular prime minister who was ousted in 1980 after 10 years in office, led a solitary life and refused the offer of a bodyguard.

"It was quite macabre. The perpetrator acted with premeditation - meaning he wanted to kill them," said a police

The couple's concrete-clad two-storey villa, in woods on the edge of Warsaw, was sealed off by police and a special commission had begun an investi-The police were seen using a

one corpse in a black plastic bag. A large rifle was also brought out, wrapped in a white sheet. Neighbours said Mr Jaroszewicz and his wife, a former journalist for the Communist

stretcher to carry away at least

party mouthpiece Trybuna Ludu, rarely received visitors and were wary of strangers. Mr Jaroszewicz was last seen walking their dog on Monday. Mr Jaroszewicz, a former army general and deputy prime minister from 1952 to 1970, was deeply disliked by the public as Poland fell deep into economic decline under

Gierek in the 1970s. He was made a scapegoat for the government's economic failures - the main cause of Poland's present-day foreign debt problems - and forced to resign in February 1980.

He was expelled from the Communist party in 1981 and interned along with several dozen former Communist offi-cials, when Prime Minister martial law to crush the oppo-sition Solidarity trade union led by Mr Lech Walesa. When Solidarity ousted the

Communists in 1989, there were no reprisals. Most of the old leaders retired quietly from public life and none has been brought to trial.

"I know richer people around here, with better houses, so I don't think it could have been a robbery," said a neighbour.

Strike brings power blackouts to Athens

GREECE is being hit by dally nationwide electricity cuts for up to eight hours due to the week-long strike by power workers, writes Kerin Hope in Athens. The capital's electricity supply has been cut by 40 per cent with nightly blackouts in residential districts, industrial production is being seriously disrupted, and the Public Power Corporation warns that blackouts will become longer as more power stations shut down for lack of maintenance.

Genop, the power workers' union, is one of several public-sector unions protesting against a government plan to overhaul the state pension system and is threatening to continue its strike until the government modifies the proposed pensions law. The legislation calls calls for raising the pensionable age, increasing contributions and reducing special allowances

Refinery inquiry urged

Pressure mounted yesterday for an inquiry into safety standards at Greek refineries following Monday's fire at the Petrola oil refinery near Athens, Kerin Hope reports. Three workers died after an explosion in a cracking unit at the Petrolat refinery, near Eleusis, and another 11 were left in critical condition. The refinery, which produces naphtha and jet fuel, belongs to Mr John Latsis, a London-based Greek shipowner.

Call for Georgian peace-keepers

Russia has suggested deploying a peace-keeping force to end a separatist rebellion in Georgia as the two former Soviet republics tried to put together a peace deal yesterday, reports Renter in Moscow. The Itar-Tass news agency quoted Russian Deputy Prime Minister Georgy Khizha as saying the question would be discussed at a meeting exheculed for today between Periodent discussed at a meeting scheduled for today between President Boris Yeltsin and Georgian leader Eduard Shevardnadze. "The matter will be settled on September 3."

Future 'lies with gas'

Russia's nuclear power plants could be closed down within seven years and replaced by turbines using natural gas, an adviser to the Moscow government said yesterday, Reuter reports from Helsinki. Mr Alexel Yablokov, ecology adviser to Russian President Boris Yeltsin, told a Finnish parliamentary hearing that he believed gas turbines could take over from nuclear power plants.

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Negotiators may be softening their stand on farm subsidies

EC and US push for Gatt breakthrough

By David Gardner in Brussels paid to hopes of a Uruguay

EC and US trade negotiators are engaged in a "final push" to achieve a breakthrough by mid-October in the Uruguay Round world trade liberalisation talks, according to a senior European Commission

He said "the political will is now there" on both sides to chart a way through the farm subsidies maze, which has held up conclusion of the Round since the collapse of the Brussels summit under the General Agreement on Tariffs and

Trade in December 1990.

Both sides appear to be softening their position on farm subsidies, in the interest of getting the leading industrial economies moving again.

Although the new negotia-

tions are being conducted in secret - it is not even clear where they are taking place -the official said agriculture and trade officials from Washington and Brussels began work yesterday on detailed formulae to resolve the two biggest differences. These are:

 The extent to which payments to EC farmers in compensation for the big price cuts agreed in May's reform of the Common Agricultural Policy will be exempt from the subsidy reduction called for in the Uruguay Round "final

• The extent to which the EC must cut the volume of its subsidised exports, as well as the amount of subsidy.

Negotiations are in a higher than expected gear following talks on Monday and Tuesday in Brussels between Mrs Carla Hills, US trade representative, Mr Frans Andriessen, EC external affairs commissioner, and Mr Ray MacSharry, EC

agriculture commissioner. The main public outcome of until the end of this month a separate bilateral dispute over-oilseeds subsidies. The US bas held off from slapping punitive tariffs on \$1bn (£502m) worth of EC food exports in the knowledge that, as the Brussels official confirmed yester-

Round conclusion.

The official said a "headline agreement" on the Round had to be reached by about the middle of next month, both to incorporate an agreement on oilseeds and to have any hope of meeting the March 1993 deadline for expiry of the US administration's "fast-track" trade negotiating authority.
On the EC's compensation

payments, Mr MacSharry had insisted that since they are linked to output restraint farmers must take land out of production ("set-aside") to get them - they should be indefinitely exempt from the Gatt's prescribed subsidy cut of 20 per cent over six years. The US was only prepared to grant an exemption for six years if the target of 15 per cent "set-aside" was fixed in concrete, and if

But Mr MacSharry is now understood to be willing to settle for a form of words which ensures that the "philosophy" that payments linked to production restraint should be exempt is carried through into the next round" of subsidy negotiations six years hence. We want recognition of their contribution to international trade peace," the official said, "just as there is recognition for subsidy payments for environmental reasons."

On export volume, where Gatt requires a 24 per cent cut in addition to a 36 per cent reduction in export subsidies, the EC still insists on flexibility within sectors. Under this formula the EC could export more wheat if it exported less barley, for example, provided overall cuts in grain sales reached the target.

The US wants pro-rata reductions, especially since, under the EC's new farm regime, European wheat will become

more competitive.
The official said, however that this flexibility could be limited and detailed, and pointed out the EC would still be cutting output. "It is not beyond the bounds of possibility that we can get agreement

Washington cool on oilseeds 'progress'

By George Graham In Washington

US officials yesterday played down talk of progress towards a resolution of their oilseeds dispute with the European Community.

The two sides appear to have drawn different conclusions on the outcome of talks between Mrs Carla Hills, US trade representative, and Mr Frans Andriessen, EC external affairs commissioner, in Brus-

Mrs Hills said after the meeting she had not agreed to any new deadline for resolving the argument. "I didn't agree to extend anything. We just said our pattence had run its course," she told the Journal

But officials said the oilseeds issue was only a minor point in Mrs Hills' meeting with Mr Andriessen, which was largely devoted to the broader aim of concluding the

Uruguay Round of talks to revise the General Agreement on Tariffs and Trade (Gatt).

US officials said they wanted to assure the EC that the US presidential election in November should have no bearing on the Gatt talks.

The US and EC appear still to be far apart on the oilseeds question. Although Brussels is willing to discuss compensation to US farmers for the sales of oilseeds they say they have lost, they have refused to seeds programme, which

Although some observers believe the US would be reluctant to impose the punitive tariffs it has threatened on \$1bn (2502m) of food and drink imports from the EC without the approval of a full Gatt scheduled for Septem ber 29, US officials maintain they already have the right to impose these sanctions.

Japan likely to meet car parts pledge

JAPANESE carmakers are likely to fulfil their promise to buy US parts because of the North America free trade agreement (Nafta) between the US, Mexico and Canada and higher than expected demand at home and abroad, Reuter

reports from Tokyo. In January the carmakers proposed buying \$19bn (£9.5bn) in US parts in the fiscal year starting April 1994.

Out of the proposed target of \$19bn, purchase for use at their US units will account for the greater part," said Shinji Moriyuki, of the Daiwa Institute of Research.

For cars to qualify for tarilf-free trade within Nafta, they will have to contain at least 25 per cent of parts procured from within the region. But out of the \$19bn target; only \$4bn

Brussels ends rod dumping investigation

said yesterday it had ended an anti-dumping investigation regarding wire rods sold in the EC and made in Argentina Egypt, Turkey, Trinidad and Tobago and the Yugoslav republics, AP reports from

The Commission said in a statement that it has closed the inquiry following a deci-sion by the European Confederation of Iron and Steel Industries (Eurofer) to with-

draw its complaint against the countries. Eurofer made the dumping charge on behalf of about 75 per cent of European Commu-

nity wire producers. Eurofer withdrew the complaint in August after imports of wire rod from the countries fell significantly. The product



Sir Colin Marshall: deal is a good one



Giovanni Bisignani: still disparities

BA-USAir deal 'could trigger change'

Aerospace Correspondent

BRITISH Airways' plan to invest \$750m (£376.8m) in a 44 per cent stake in USAir, the sixth largest US carrier, was described yesterday as "one of the rare defining moments" in avia-

tion history.

The move, if approved by the US government, is expected to accelerate the trend towards globalisation in the airline industry by intensifying cross-border mergers and acquisitions between international carriers.

But it has also unleashed a new transatlantic trade controversy which risks adding civil aviation to the already long catalogue of trade dis-putes between the US and Europe ranging from agricultural subsidies to government aid for the European Airbus programme.

The growing trade frictions between the US and Europe over civil aviation featured prominently at a Financial Times conference in London on world

aerospace and air transport.

Frictions have been heightened by the current financial difficulties facing the airline industry, which is struggling to recover from its worst recession in 40 years and striving to adapt to an increasingly deregulated international aviation environment. At the same time deregulation has made the system of bilateral aviation agreements between countries, which

has governed the industry since 1946, look increasingly obsolete. There is growing pressure to replace it with a multilateral system between large trading blocks to promote open skies.

Mr Lawrence Nagin, executive vice-president of United Airlines, said the BA-USAir deal could be a trigger for change. "The transaction holds the prospect of making enormous inroads in the protectionist thinking that still pervades much of the international aviation regime. Indeed, it could well be the lever with which to open Europe and the US to a free

competitive environment", he said. But he warned it could reinforce old trade barriers and trigger new ones as parties sought to preserve a competi-

tive advantage for flag carriers

United along with American Air-

lines and Delta Air Lines, the three

largest US carriers, have pressed their

government to block the BA-USAir

deal unless they can secure greater access to the UK and European mar-

kets by negotiating a new bilateral aviation agreement with the UK.

Both Mr Jeffrey Shane, assistant

secretary at the US Department of

Transportation, and the Earl of Caithness, the UK aviation minister,

declined to discuss the current state

of negotiations between the two coun-

Mr Shane said the US was promo-ting an open skies policy and wanted

to negotiate new liberal bilateral

agreements with European countries.

But he noted some European govern-

tries on the BA-USAir deal.

through government regulations.

ments, including France and Germany, were moving in the opposite direction and warned the US would consider retaliating against countries erecting barriers for US carriers. This could include constraints on

traffic to the US moved by foreign carriers from destinations outside their home countries and a tougher stance on future tariff co-ordination. "Those who insist on using their sovereignty to constrain market growth artificially may find they have placed their carriers at a serious, pos-

sibly irreversible, disadvantage in the

But European speakers rejected the US position. Lord Caithness said US

airlines continued to dominate their

domestic market with large hub and

spoke networks and enjoyed advantages denied to foreign competitors.

Sir Colin Marshall, BA's deputy

chairman and chief executive, said his

with existing US foreign ownership

The reaction of the big US carriers

"only served to reassure us that the

agreement we have negotiated is a

If US carriers wanted to table new

demands from the UK, they should be

ready to provide commensurate con-

cessions for UK airlines, including the

airline's deal with USAir complied

requirements and aviation policies.

long run," Mr Shane warned.

WORLD AEROSPACE AND AIR

TRANSPORT CONFERENCE

Sir Colin said two significant obstacles continued to undermine efforts to create a more liberal and open skies state support enjoyed by government controlled carriers and the US Chapter 11 rule whereby bankrupt airlines were protected from creditors and thus able to continue operating.

Mr Frederik Sorensen, head of the EC's air transport policy division, said that, with the advent of a single European aviation market next year, it was necessary to formulate a European external aviation policy, including new external competition rules.

Such a policy should also take into account the potential conflict between the broad interests of the Community as a whole and the specific national interests of member states. The competitive position of European carriers would be enhanced if the Community could speak with one voice instead of being divided on external aviation policy, he argued.

But Mr Giovanni Bisignani, chief executive of Alitalia and chairman of the Association of European Airlines (AEA), said a common EC approach could only work if all EC countries were subjected to the same rules, including a similar fiscal regime.

"National legislation still shows a high degree of disparity, and market differences are evident in financial, fiscal, social and labour regulations. he said. The harmonisation of national legislation was thus of fundamental importance for implementation of a single market, as fiscal differences could create just as large distortions as state aid to airlines.

How the SAS changed the course of the Gulf war.



Revealed this Saturday, September 5.

For the first time, you can read extracts from the fascinating true story 'Storm Command' by the British Forces Commander, General Sir Peter de la Billiere. You will discover how the SAS helped to

prevent Israel from being dragged into the war by destroying Scud missiles behind enemy lines.

It starts this weekend in the Daily and Sunday Telegraph. So make sure you're armed with copies.

The Daily Telegraph

Collor loses support of vital party

he will need the support of

one-third of Congress, or 168 deputies, in a vote expected

later this month.

He has been counting on the

120 votes of the PFL, since his

The PFL leadership has been

under increasing pressure from

members to drop its pro-Collor

stance because of fears that its candidates will suffer in Octo-

ber's municipal elections. How-

ever, the party is a fierce oppo-

nent of Mr Itamar Franco, the

vice-president, who would take

office in the event of Mr Col-

Mr Hugo Napoleao, president

of the PFL, said yesterday: "In the end we decided we had to

allow people to vote according

Mr Ibsen Pinheiro, the presi-

dent of Congress, met political

leaders yesterday to create a

30- to 40-member commission

which will sit for 10 days to

discuss whether to approve the

If it does, Mr Collor will then

have 20 days to defend himself before a congressional vote.

income Tax Act which alleg-

edly discriminate against

same-sex partners in the application of tax allowances.

the extension of employee ben-

efits to homosexual partners

could increase the cost of com-

pany-financed pension, insur-

ance and health plans. The

decision stems from a com-

plaint by a Toronto man

employed by the Ontario pro-

vincial government. He

objected to the government's

refusal in 1988 to include his

homosexual partner in its med-

ical insurance coverage.

Some experts predict that

to their conscience."

By Christina Lamb In Brasilla

THE last pillar of support for Brazilian President Fernando Collor collapsed yesterday with the decision by the main progovernment party to free their congressmen to vote in favour of Mr Collor's impeachment.

The announcement by the

The announcement by the Liberal Front (PFL) yesterday coincided with the publication of a poll showing that more than half the population thinks Mr Collor should quit over corruption charges. The poll, by loope, the official government polling agency, found that 69 per cent of respondents no longer trust Mr Collor and 59 per cent think that he should

The PFL decision was taken early yesterday after a meeting attended by four government ministers. Only one minister spoke in Mr Collor's favour and Mr Marco Maciel, leader of the government in the Senate, announced that he was quitting, compounding the president's isolation.

Mr Collor now seems unlikely to withstand the impeachment process set in

By Bernard Simon in Toronto

ONTARIO'S Human Rights

Commission has ruled that

homosexuals are entitled to

their live-in partners' pension

and insurance benefits in the

same way as spouses in a het-

expected to increase pressure on employers throughout Can-

ada to give equal treatment to

A Canadian public-sector trade union has launched a

complaint against the federal

mosexuals for the full range

The landmark ruling is

erosexual marriage.

of spousal benefits.

Same-sex partners

to get equal benefits

Justice department may drop BCCI case

By Alan Friedman In New York

THE BUSH Administration may decide on health grounds not to go ahead with the prosecution of Mr Clark Clifford, the 85-year-old former defence secretary who was indicted in July on criminal charges related to the collapsed Bank of Credit and Commerce Inter-

national (BCCI).

Mr Clifford and Mr Robert
Altman, his law partner and
protege, were indicted in New
York on charges of accepting
bribes, conspiracy to commit
fraud and misleading federal
bank regulators.

The Justice Department in Washington brought lesser charges of misleading regulators about the secret ownership by BCCI of First American Bankshares, the Washington

Although federal and state prosecutors have agreed that the New York trial should be held before Washington moves, a heart specialist has said Mr Clifford might suffer a fatal heart attack were he to stand trial. The Justice Department has said it might decide not to prosecute Mr Clifford for this

A senior US investigator noted, however, that the Justice Department's medical consultant had reviewed Mr Clifford's past medical records rather than Mr Clifford himself.

Church files suit against FDA

The Church of Scientology yesterday filed a lawsuit against the Food and Drug Administration (FDA) claiming the government agency ignored proper scientific procedures in approving Prozac, Eli Lilley's antidepressant drug, writes Patrick Harverson from New York

The suit has been filed by the Citizens Commission on Human Rights, a group controlled by the Scientologists, who claim the best-selling drug makes people suicidal.



Photocall: George Bush prays "for the people of Florida and Louislana", according to a White House official news release

Bush calls on power to dispense largesse

HERE are growing signs that Hurricane Andrew, unwelcome as it was for the devastated inhabitants of Florida and Louisiana, may in the end do no harm to the relection campaign of President George Bush.

After a faltering and heavily criticised initial response to the disaster, both the president and his administration seem finally to be getting assistance to those rendered homeless and to businesses and farms that have been destroyed.

In the process, Mr Bush has been able to call on the power of incumbency, the one asset denied his presidential rival, Mr Bill Clinton, who is to visit Florida today. This was brought home graphically by the president's announcement that Homestead Air Force base in Florida – a major local employer virtually destroyed by Andrew – would be rebuilt.

by Andrew – would be rebuilt.

His poignant and brief address to the nation on Tuesday night, committing the government to pay all the costs of emergency disaster relief and calling on all Americans to contribute to the American Red Cross, also struck the right sort of note. It was only his tenth such televised speech from the Oval Office, itself a testimony to the gravity of the situation.

Any political benefit to the president may yet be ephemeral and only a temporary distraction from an electorate more concerned about the state of the national economy. Much as the civil unrest in Los

The incumbent president may benefit from Hurricane Andrew, writes Jurek Martin

Angeles in April now seems a distant memory, so Andrew may fade in the public consciousness by November.

But, with Mr Bush constantly in the headlines – with two trips south inside a week – Mr Clinton has been left on the sidelines, able to do little more than offer sympathy and sotto voce criticism that the president's initial stumbling proved he cared more about Iraq than about his own coun-

First responses were certainly found wanting, specifically in the performance of the Federal Emergency Management Agency (FEMA) set up by President Carter in 1979 to handle disasters such as Andrew. FEMA has, under the Republicans, become the ultimate patronage backwater, with, according to one congressional study, ten times as many political appointees as the typical arm of government.

Its current head. Mr Wallace Stickney, is a New Hampshire political associate of Mr John Sununu, the former state governor and White House chief of staff. Contrary to its brief, but confirming a prescient recent report by a House committee that Mr Stickney was "uninter-

ested in substantive programmes". FEMA was caught completely unprepared by Andrew, resulting in unseemly disputes between state and federal authorities over who did what in bringing relief.

However, the arrival in Florida of the military and the

what in bringing relief.

However, the arrival in Florida of the military and the assignment of special responsibilities to Mr Andrew Card, the young and telegenic transportation secretary, is making a difference. Also increasingly evident is the hand of Mr James Baker, now ensconced at the White House.

It was Mr Baker who reshuffled the president's campaign schedule to make room for visits to the devastated areas and who pushed for a bigger role for the previously obscure Mr Card. It is also Mr Baker who is making the most of presidential powers to dispense largesse.

powers to dispense largesse.
Yesterday, for example, Mr
Bush flew to South Dakota tell farmers of an expansion of
the subsidised grains exports
programme and then to the
General Dynamics factory in
Texas to announce the big new
F-16 fighter sale to Taiwan.

Both are, of course, intensely political actions. Both involve federal subsidies, as does relief for Andrew, that run counter to Mr Bush's commitment to reduce the budget deficit. But both may be presented by a president as being in the national interest because they guarantee employment, which is what the election is in good measure all about.

California resolves two-month budget crisis

Jurek Martin in Washington

CALIFORNIA'S two-month-long fiscal crisis finally came to an end early yesterday morning when Mr Pete Wilson, the Republican governor, signed a: \$570n (£28.60n) budget approved by the

lower house of the state assembly.

The last and necessary capitulation by the Democratic controlled legislature was its acceptance of an education bill which allows the state's constitutional obligation to school funding to be suspended if, as may happen, the courts

find illegal a loan for current expendi-

ture from future allocations.

Mr Wilson claimed victory for his long fight to produce a new balanced budget without recourse to tax increases in the face of a prolonged and deep recession. It was achieved by substantial cuts in state grants to health, education and welfare.

education and welfare.

Mr Willie Brown, the veteran speaker of the assembly, described the budget agreement as "a compromise, the best decision we can make tonight". He conceded that state-wide discontent with

the political process might mean that many legislators, already faced with new limitations on the number of terms they may serve, would be voted out of office in November.

The most visible consequence of the long stalemate was that the state found it necessary to issue \$3.2bn in IOUs to meet its payroll and other contractual obligations, the first time it has had to issue its own scrip since the depression of the 1930s. In recent days financial institutions had begun to refuse to honour these IOUs and a major closedown

of state offices was being threatened.
The California battle has been the most dramatic and painful of countless others fought across the country. They are seen as harbingers of wars to come at the federal level, regardless of who is the next president.

Mr Wilson may not necessarily be the political beneficiary of the budget agreement. Mr Mervin Field, the veteran California polister, reports that voters blame him and the legislature alike and may vent their anger at his office as the budget cuts are felt.

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Court ruling puts Bofors case in doubt

By Shiraz Skihya in New Delhi

AN INDIAN court ruling yesterday virtually quashed the investigation into the Rs14.5bn (£256m) Bofors scandal after government agencies failed to establish that the Swedish arms company had bribed the Indian government to secure a big order in 1987.

The Delhi high court, in a 115-page judgment, quashed the complaint filed against Mr Win Chadha, then Bofors indian agent, and granted reprieves to 13 others, includ-ing Mr Martin Ardbo, former ident of Bofors, and Mr G P Hinduja, a British business-man of Indian origin.

The ruling also quashes requests by a special judge in 1990 to Switzerland and Sweden seeking co-operation in the investigation.

The judgment noted that the Central Bureau of Investiga-tion had failed to name a single bureaucrat or politician as an accused in the case, 31 months into the inquiry. Allowing a petition filed by Mr Chadha, the court held the investigation could "not be

allowed to continue" against Mr Chadha "on the basis of surmises and conjectures".

SOUTH AFRICA'S President

FW de Klerk predicted yester-day that stalled multi-party

talks on a new constitution

would resume shortly, as the

troika of EC ministers held

their first day of meetings in

Johannesburg aimed at break-

Hurd, Britain's foreign secre-

tary, lunched with Mr de Klerk and taker met Mr Welson Mand

ela, president of the African National Congress Meanwhile, the ANC national executive

continued to debate the

resumption of talks for the

The team led by Mr Douglas

ing the current deadlock.

The high court judgment comes at a time when the Geneva cantonal court was to

pronounce its crucial verdict on the indian government's request for access to information on Swiss bank accounts, which would reveal the names of the beneficiaries, if any, of the alleged bribes.

Authorised signatories of the six frozen Swiss accounts have strongly opposed the Indian government's plea, citing Swiss secrecy laws. The Geneva court, which was to pronounce its judgment "any day now" would probably withhold it, according to the bureau.

The high court's judgment will damage the investigations abroad, bureau officials feared, but they say they will continne. The bureau will appeal to the Indian Supreme Court against the lower court's judgment "as early as possible". The Supreme Court is now legally bound to give the Dubai-based Mr Chadha a hear-

ing before disposing of the

bureau's petition.
Opposition leaders expresses scepticism that the Bofors inquiry would ever be fruitfully concluded with a Congress government in power. Mr George Fernandes, former cablnet minister and leader of the Janata Dal, whose party had promised to punish those involved in the Bofors scandal. said the judgment was "a direct challenge to the

third day, in a meeting likely

later today whether it will

resume full-scale constitutional talks, or continue limited bilat-

eral contacts. These have

brought together Mr Cyril

to last until late last night. It is expected to announce

De Klerk predicts talks on constitution soon

Bush risks China's wrath with Taiwan jet sale

By George Graham in Washington and Luisetta Mudie in Taipei

US PRESIDENT George Bush yesterday wooed voters in Texas by announcing his decision to back the sale of up to 150 F-16 fighters to

But although the announcement provides a welcome boost to General Dynamics, whose Fort Worth plant manufactures the F-16 aircraft, it offers a perplexing reversal to some key elements in the Bush administration's established foreign

Since a 1982 agreement negotiated

to Taiwan. With Mr Bush in the White House, the administration has followed a policy that favoured closer ties to mainland China, in defiance of congressional pressure for tougher economic sanctions in response repression of political

Administration officials argued yesterday that the sale of F-16s, which will substantially upgrade Taiwan's ageing air force consisting mainly of 30-year-old F-5Es and 40-year-old F-5 fighters, is justified by the need to

in part by then Vice-President Bush, Russian sales of advanced Su-27 fight-the US has scaled down its arms sales ers to mainland China.

"I think this is an area where we have a legitimate interest in assisting Taiwan in terms of dealing with its security concerns," said Mr Dick Cheney, the defence secretary.

Beijing has not renounced the use of force against Taiwan, which has been home to the Kuomintang Nationalists since they lost the civil war for the mainland in 1949.

However, one of the principal arguments advanced by the administra-tion for not breaking with China over its repressive policies is the need to maintain a balance of power after encourage the Beijing government not the British American Security Infor- trade abuses.

to sell its own weapons elsewhere in mation Council and a specialist in the world.

The real reasons for Mr Bush's reversal appear to lie more in the likelihood that Taiwan, whose plans to develop its own fighter aircraft have made little progress, would buy Mirage 2000-5s built by France's Dassault, and in the resulting loss of jobs in Texas, a state which is regarded as crucial to Mr Bush's chances of re-

"Here is George Bush choosing American jobs over his foreign policy instincts. That's a shift," said Dr Natalie Goldring, deputy director of arms sales.

Some US officials are worried that the sale might so irritate the Beijing government as to jeopardise even larger contracts in mainland China won by other US aircraft manufacturers such as Boeing and McDonnell

Others argue, however, that China is unlikely to react shortly before Congress's annual vote on the renewal of its most favoured nation trading status, and at a time when the US is threatening a wide range of sanctions in retaliation for perceived

Japan's cabinet power remains in kitchen

Political reputations are built on past favours and can survive bribery scandals, writes Robert Thomson

TITLES don't necessarily count for much in Japanese politics. The prime minister may be one of the weaker members of the ruling Liberal Democratic Party, while the most powerful politicians are often content to exercise their influence in the backroom, only occasionally surfacing to take positions of

official authority. As titles are no certain indicator of influence, resignations are no accurate measure of a decline in power. Mr Shin Kanemaru resigned last week as the LDP's vice-chairman, and yet he will remain the "kingmaker" and the "godfather", cultivating younger poli-ticians by furnishing the funds they need for election

By title, Mr Kanemaru is the most senior politician to have been implicated in the Tokyo Sagawa Kyubin scandal, a still unfolding saga of massive payments, reckoned to be Y520bn (£2.1bn), to politicians and government officials by ambitious executives at a parcel delivery

Kaneko, the governor of Niigata prefecture north of Tokyo, also resigned, though he too is likely to remain a politician of importance, partly because of his strong local links and his personal friendships with Tokyo's party powerful, includ-

The timing of these resign tions is convenient for the LDP coming, not surprisingly, after an upper house election in July in which the party was particuiarly successful. The Tokyo prosecutors pursuing the Sagawa case have a reputation for independence, but they also have a habit of intensifying their investigations in the wake of an election.

Mr Kanemaru admitted that

his office had received Y500m from Tokyo Sagawa, though he claimed to have rejected an initial overture from the company and discovered, much to his surprise, that his office workers had accepted the money. And Mr Kaneko denied receiving funds, but was forced to resign after his office workers told prosecutors that they saw down from the official party post, Mr Kanemaru promised that he would resign as head of the party's largest faction. Having since been told by faction members that this move would "create confusion", Mr Kanemaru, in a characteristically vague and mumbled explanation, insisted that he would resign but said he dislikes "confusion" - meaning that he may remain at the

The departure of the two office-bearers marks either the real beginning or the possible end of the Sagawa scandal. Mr Kanemaru's admission that his office accepted Y500m means a possible breach of the Political Funds Control Law, which limits companies to donations of Y100m to one party or individual in a year.

if prosecutors pursue Mr Kanemaru over this payment and attempt to prove a violation, it will be clear that the Sagawa scandal is far from over. The maximum penalty for a violation of the funds law is a hardly punitive Y200,000, Kanemaru, and the likelihood that other LDP leaders would be pilloried, delaying their turns at the top of government. And if the prosecutors are truly enthusiastic in the pursuit of Sagawa funds, they may find embarrassing links between the LDP and gangster groups. Ordinary Japanese take for granted that the party's far right has regularly done business with gangsters, but the illumination of murky links between mainstream LDP leaders and the gangs would

stir controversy. Mr Masaya Ito, a political commentator, said Sagawa offers a good opportunity to expose the gangster links, as employees of the parcel company appear to have acted as an intermediary between a gang boss and a leading LDP member: "This could be the first time we can clearly see this linkage."

A gangster controversy would not necessarily lead to substantial changes in Japanese politics, although a gangster scandal provoked upheaval in the securities industry last year. On becom-



Kanemaru: still 'godfather'

ing prime minister, Mr Kilchi Miyazawa promised that "political reform" would be a priority, but his predecessor, Mr Toshiki Kaifu, was dumped because he showed unexpected reformist zeal and because he forgot that titles do not confer power in the LDP.

The LDP's success at the upper house election means Mr Miyazawa is likely to serve out a two-year term, but the latest

inspire him to renew the call for political reform, which is intended to make politics less expensive and less prone to the

Sagawa-style scandals.

Making politics less expen sive means undermining the influence of the likes of Mr Kanemaru, whose authority comes from their long-term cultivation of younger, needy politicians.

Unless prosecutors launch a series of high-profile bribery cases, having established that Sagawa money was swapped for legislative favours, the scandal is unlikely to threaten the LDP's hold on power. Con-veniently, the leading opposition party, the Social Democratic Party, is also implicated. Meanwhile, Komeito, the Clean Government Party, has suggested that all corporate donations to politicians be bartned, a change that would certainly work to its benefit. The right-leaning Komelto receives funds through Soka Gakkai, a lay Buddhist group whose leader is perceived by his fol-

ompany. at least Y100m in Sagawa dona- but more significant would be On Tuesday Mr Kiyoshi tions. Apart from stepping the public humiliation of Mr Beijing lifts many price controls

CHINA has taken an important step towards liberalising the economy with the announcement that price controls have been lifted on 593 items and materials, ranging from soda ash to electrical machinery. agencies report from Beiling. The move will allow producers, most of which are state-

by bureaucrats in Beijing to 89 from the 737 at the end of 1991. While the reform falls short of establishing a fully free market, it reflects how swiftly China has embraced a call in January by Deng Xiaoping, the paramount leader, for economic reform and faster

China yesterday raised its estimate for economic growth

12 per cent annual rate. Zou Jiahua, vice premier and head of the State Planning Commission, said the growth rate, up from an earlier estimate of 10.6 per cent and the original official 1992 target of 6 per cent, would require further reforms.

Despite fears that the growth will push up inflation and cause a boom-bust cycle, Zou said: "Supply on the domestic

of commodities directly priced during the first half of 1992 to a market is ample and retail prices are generally stable."
The national price index rose by 4.9 per cent in the first half of 1992 against the same 1991 period, he said

A State Price Bureau official. quoted by the official Xinhua news agency, said the latest liberalisation of prices "would not have too great an impact on the prices of consumer

Yeltsin set for China visit

ther". but a god.

By Leyla Boulton in Moscow

RUSSIAN President Boris Yeltsin will visit China in mid-December and India in January in a clear sign that Russia is beginning to pay much more attention to its Asian neighbours after initially concentrating on the west following the collapse of the Soviet Union. Mr Yeltsin's first presidential

America take him later this

travels on to South Korea. which has worked hard to build up an economic presense in Russia. After a cooling under President Mikhail Gorbachev's

month to Japan, where he

faces tough negotiating on Jap-

anese demands for a return of

the Kurile islands. He then

perestroika, Sino-Russian relations are also getting warmer, with Russia actively negotiavisite outside Rurone and ting fresh arms sales to China

UN's plans anger Somali strongman

By Julian Ozanije In Bardere, Somalia

GENERAL Mohammed Rawar GENERAL Modemmed Rurar Aideed, Somalies most power-ful warlord, sale yesterday he opposed a United Nations Secu-rity Council resolution passed last Friday ordering the deployment of a further 3,000

But he stopped short of past threats that he would strack armed UN troops who entered the territory he controls with

the territory he controls without his consent.

"This decision has been
announced without consultation and well-bout our consent and we believe it will not
be constructive," he said in
Bardere, 300km, west of the
capital Mogadishu. "We believe
we can selve the security situation by our our means."

He urged the international
community to feed his gummen

community to feed his gunmen and help rebuild a police force-instead of dispatching foreign troops to Somalia, where Mr Douglas Hurd, the British foreign secretary, is expected tomorrow as head of a three-hour European Community fact-finding mission. Gen Aldeed conceded that some of his forces had been

involved in banditry and looting of relief food destined for starving civilians, including last Priday's chaos at Mogadishu airport where gunmen carried off 300 tonnes of food and 199 barrels of fuel. "They are hungry," he said.

Minutes away from the gen-eral's headquarters, hundreds of children are facing imminent death from starvation. Mothers struggled to gain entrance to the guarded gates of feeding centres where Somali relief workers dished out gruel.

At a centur at a disused hospital three children and six adults died before noon yesterday. Their limp bodies, wrapped up in castaway sacks from bags of food aid, were

brought out and paraded before repulses. The UN World Food Pro-gramme less so far flown in four C-130 Hercules flights to Bardere carrying food. Another German afficialt was due to





Fran's President All Akbar Rafsanjani acknowledges applause after his speech yesterday attacking the US role in the Middle East

US and Israel under fire at Jakarta talks

By William Keeling in Jakarta

MR YASSIR ARAFAT, chairman of the Palestine Liberation Organisalack of progress at the Middle East

The PLO had expected Israel to make tangible, practical steps to push forward the peace process. Alas, however, repression is still continuing," said Mr Arafat, addressing the summit of the Non-

Aligned Movement in Jakarta.

The PLO leader said proposals presented last week by Israel included "a project for local administration aiming at whitewashing the occupation" of Palestinian terri-

The role of the US in the Middle East was attacked by President Ali Akbar Rafsanjani of Iran, while Dr Mahathir Mohamad, the Malaysian prime minister, criticised the US-led "no-fly" zone in southern Iraq.

Israel "have gained unprecedented and shameless presence in the region on the pretext of protecting Kuwait" and condemned "the continuous interferences" by the US in

Dr Mahathir said he was perplexed by the "no-fly" zone in southern Iraq, set up to protect the Shia community from attack by Baghdad. "Maybe there are a lot of Shias in America," he quipped.

Commenting on Yugoslavia, Dr Mahathir said the failure of western countries to intervene is "in stark contrast to the response to the alleged killings of Kurds in iraq...even when the evidence [of the killings] is not clear".

Some delegates fear Dr Mabathir's approach to north-south relations will undermine the appeal by Indonesia, chairman of NAM, for a less confrontational dialogue with indus-

Iraq faces protest for jailing Briton

By Mark Nicholson, Middle East Correspondent

BRITAIN is to issue a stern protest to Iraq after the discovery that Baghdad has imposed a 10-year jail sentence on Mr Michael Wainwright, a Briton charged will illegal entry into the country.

The sentence, which the Foreign Office described as "totally disproportionate", follows the jalling last week of another Briton, Mr Paul Ride, 33, for seven years on the same charge.

The detentions come soon after the start of British, US and French air force operations to police a "nofly zone" in southern Iraq and provocatively recall President Saddam Hussein's policy of keeping westerners as "hostages" during the early months of the Gulf crisis in 1990. Mr Zuhair Ibrahim, who represents Baghdad's interests from the

Jordanian embassy in London, will

be summoned to the Foreign Office today "with some urgency" to receive an official protest at the sentence and a demand that Mr Wain-

wright and Mr Ride be released. Mr Wainwright, 42, was arrested in April near Mosul in northern Iraq while on a cycling tour, but his detention was confirmed only last month after his family received a letter from him explaining his plight. The scale of Mr Wainwright's sentence was learned at the weekend after he was visited by Red Cross

Mr Ride was arrested last month after having allegedly wandered into

Iraq from Kuwait. Both men were visited in Bagh-dad's Abu Graib prison last weekend by members of the International Committee of the Red Cross, who described them as "in good health and good spirits". A Red Cross well treated

UN says N-threat over

IRAQ's nuclear programme has been "neutralised", the head of the latest United Nations weapons inspection team said in Baghdad yesterday. "It stands at zero now," said Mr Maurizio Zifferero.

Mr Zifferero, deputy director of the International Atomic Energy Agency (IAEA), said the programme had been rendered harmless both through the efforts of repeated UN inspection teams and by allied bombing during the Gulf war.

Mr Zifferero, who is heading the 14th visit to Iraq by UN nuclear inspectors, said: "We're completing our investigation of the (nuclear) on its nuclear programme.

programme and find no evidence of the programme being continued." But IAEA officials in Vienna emphasised that tough UN inspections of frag's nuclear-related sites and equipment would continue indefinitely. Officials said some equipment remained to be destroyed. while inspectors would also want to ensure that Iraq did not covertly resume work on developing its

nuclear potential The IAEA also says it has made no progress in persuading Iraq to reveal either the procurement network which gave it access to nuclear technology, or the identities of foreign experts believed to have advised Iraq

Bush presses Middle East leaders for more progress on peace

PRESIDENT George Bush and Mr Lewrence Eagleburger, his acting secretary of state, will today complete a round of contacts with Middle East leaders aimed at accelerating the peace process when negotiations resume in Washington on Sep-

Israeli proposal for a 10-day recess so that the teams could return home for consultations.

When the sixth round of talks opened on August 24 it had been intended they would continue without interruption for a month. Mr Bush has been in contact

from surgery, while Mr Eagleburger is seeing the heads of All sides have been pleased by the improvement in the atmosphere at the talks following the election of a new gov-

ernment in Israel, but there

has been little if any progress

tember 14. The four Arab delegations yesterday agreed to an who is in the US recovering is concern among the Arab delegations. egates at what they see as the lack of involvement by the US administration.

Earlier this week the Palestinian delegation said its talks with Israel were at an impasse. Jordan complained that the Israelis had reneged on items that should appear on a joint

they had not yet seen an Israeli willingness to discuss "land for peace".

Israeli spokesmen have gen-

erally been more enthusiastic, especially about the talks with Syria. Mr Yassir Arafat, the chair-

man of the Palestine Liberation Organisation, meanwhile

agenda, while the Syrians said has again shown his disregard for American public opinion, following his support for Iraq during the Gulf war.

He has appeared at the Non-Aligned Movement summit in Jakarta hand-in-hand with Mr Taha Yassin Ramadan, one of Iraqi President Saddam Hussein's closest colleagues.

Saudi Arabian ruler, to King Hussein as signalling a breakthrough in the countries' trosty post Gulf war relations. Mr Mahmoud al-Sharif, Jordan's acting foreign minister, said the message had "created an opening in the otherwise frigid relations in the two

Mowlem plans to sell large airport stake

and Andrew Taylor

JOHN MOWLEM, the UK building company, is planning to sell a large stake in London City Airport, the loss-making airport in London's Docklands 90 per cent owned by the construction group.

Mowlem said yesterday it had received a number of approaches from potential UK and foreign investors interested in acquiring a stake in the airport.

Mowlem, which has appointed investment bank Kleinworth Benson to evaluate the offers, said it would be prepared to sell a controlling interest or a large minority stake in the airport.

It intended, however, to retain a substantial stake of its own in the venture. The decision to consider selling a large stake in the venture coincides with what Mowlem regards as a turning point in the fortunes of the Docklands airport.

This follows the introduction of jet services at London City in April after the completion of a £5m extension of the airport's runway.

Improvements in the road access to the airport have also made London City more attrac-

tive and given the airport a boost. However, the airport is still operating below its break-even point of 400,000 pas-

airport's managing director, said about 200,000 passengers were expected to use the airport this year but traffic was forecast to increase sharply in

break-even point next year.

Mowlem says the decision to consider selling a stake in the airport was not driven by any balance sheet needs. A sale would not take place unless a satisfactory price could be achieved. Mowlem, while not forced to sell, would welcome the cash. The group like many construction companies has been hit hard by the recession in UK residential and commer-

Party calls for scrutiny of troubled companies

By Andrew Jack

BRITAIN'S opposition Labour party is pressing the government to improve the scrutiny of companies in financial difficulties such as Land Travel, the tour operator which went into liquidation in July.

Mr Nigel Griffiths, Labour's consumer spokesman, yester-day urged the Department of Trade and Industry (DTI) to over which auditors express doubts. He also wants auditors to be required to notify the DTI of their concerns once

accounts have been filed. UK company legislation requires the accounts of all 1.1m limited liability companies to be examined by independent auditors each year.

The auditors include an opinion with the accounts which must be "qualified" if they have doubts about the financial information provided by the company or prospects for its survival. About 6 per cent of accounts were "qualified"

This information is available at Companies House, the government's corporate information agency, but there is no mechanism to detect incoming "qualified" accounts and no policy of scrutinising them.

Mr Griffiths is concerned that the DTI did not investigate Land Travel before its collapse, even though its accounts were heavily "qualified" and showed net liabilities over the previous two financial years.

The proposals met with a mildly positive response from the accountancy profession. Mr Bill Morrison, chairman of the Auditing Standards Board, said: "There might be a case for some kind of central accounts ombudsman. It would be a load off the mind of the

sengers a year.
Mr William Charnock, the

the last guarter with the new jet services. Mr Charnock said the airport

expected to reach its Mowlem has invested about £37m in the airport which opened in 1987. The asset is currently valued at around £20m in Mowlem's books. The company estimates the replacement value of the airport at about £50m.

cial property markets.

ITV to show European soccer games

By Raymond Snoddy

INDEPENDENT Television (ITV), the UK commercial television network which lost coverage of the Premier League to British Sky Broadcasting, yesterday announced a multi-million deal to show exclusive live coverage of the group stages of the European Champions Cup.

The two-year deal should enable ITV to show games featuring leading European teams such as AC Milan of Italy, Bar-celona of Spain, Marseille, FC examine all company accounts | Porto, and the British clubs Glasgow Rangers and Leeds

United, In the European Champions Cup, to be known as the Champions League, the last eight teams will play in two groups of four to determine the final-

ITV plans to cover six games live and show highlights from other group games. There is also an agreement to show Leeds United's first two

No value was placed on yesterday's deal but it is believed to be worth around £5m.

Police probe Moslem World Finance

AN ASIAN businessman whose interest-free loan' dealings are being investigated by police following many complaints was the subject two years ago of a Bank of England injunction restraining him from taking deposits, it merged yesterday.

Moslems in many parts of England fear they have lost substantial sums invested in Bradford-based Moslem World Finance, whose interest-free loans seemed to satisfy the Koran's ban

on interest-bearing dealings. Company proprietor Mr Mohammed Ramzan closed his Bradford office and disappeared about a month ago, leaving behind many clients who claim he owes

A far pavilion

with designs on

the Bank of England injunction obtained in the High Court in August 1990. A Bank spokeswoman said yesterday she could not say whether Mr Ramzan's subsequent business activities had been monitored nor why the injunction had been sought.

We are constrained in talking about our activities in supervision in relation to any specific individual or institu-tion," she said. She confirmed that Moslem World Finance is not, and never has been, an authorised institution

under the Banking Act. West Yorkshire CID have sent an initial report to the Fraud Squad. Police sources say inquiries are at an early stage but that the total sum involved is likely to be more than £1m. Mr Liaqat cil for Mosques, said he feared the amount invested could be much higher. Islamic Party of Britain leader Mr David Musa Pidcock and a committee formed by 34 aggrieved investors, who deposited between £5,500 and £31,000 each, confirmed Mr Ramzan had

received lump sum deposits under his

scheme in 1991 and this year. The Central Register of the Securities and Investment Board said yesterday MWF's activities came to its notice in 1990. It decided it did not need SIB registration as it did not appear to be an investment business. SIB referred the case to the Bank of England, which

regulates deposit-taking business. Moslem World Finance appeared to offer Moslems a solution to their

dilemma of trying to reconcile the practices of Western financial institutions with the Koran, which forbids payment or receipt of interest.

The company promised that investors depositing an interest-free lump sum for one year would then receive their money back, plus an interest-free loan of three times that amount, which could be used to pay off their mortgages. Some clients remortgaged their homes to raise the lump sum; several now face repossession. It is unclear how

many people invested in the scheme.

The telephone at MWF's office rang unanswered yesterday. Earlier this week, Mr Ramzan rang the Telegraph and Argus, Bradford's evening newspa per, saying he was in fear of his life but he declined to be interviewed. **Britain** in brief



blamed for fatal crash

rall cash which killed two and injured 542, according to an official report.

The accident happened in January last year when a com-muter train from Sevenoaks, Kent, hit the buffers at Lon-don's Cannon Street terminus. Three days after the accident, tests on Mr Graham showed he had small traces of cannable in

his blood. The HSE said there was no firm evidence of a link between the "use of cannabia and the braking error. The report also said British Rail should replace its ageing Class 415 electric multiple units with new Networker units "as soon as possible".

Heads oppose pay scheme

Headteachers are opposed to the government's plans to introduce performance-related pay for school teachers, according to a survey published yesterday by the National Associa-tion of Head Teachers.

The survey, carried out by the independent Institute of Manpower Studies, showed that heads were almost universally very sceptical about performance pay, either at individual or school level.

Bank staff to be balloted

Some 2,000 Manchester staff of National Westminster Bank 🚁 👓 are to be balloted on taking industrial action in protest at compulsory job losses. The executive of the Banking Insurance and Finance Union decided to ballot over what it says are 250 job losses in the past two months, including 70 compulsory redundancies.

200 3 3 3 4 3

Brel renamed

Brel, the train manufacturing arm of British Kani priva in 1989, has been renamed ABB Transportation Ltd following the acquisition of a controlling stake in the business by Asea Brown Boveri, the Swedish-Swiss engineering group, earlier this year.

More tourists

tors to Britain grew by 12 per

Knightsbridge plan approved

A proposal for a new shopping and office complex covering four acres of Knightsbridge, central London, has been given planning permission. The devel-opers believe the £300m project - comprising 308,000 sq ft of shops, 737,000 sq ft of offices and 27 homes - will appeal to retailers hoping to attract shoppers from Harrods, the nearby department store.

the end of his contract, con-

trary to recent reports. Criticism of the BBC by Mr Michael Grade, chief executive of Channel 4, is thought to have prompted media specula-tion that Sir Michael would retire early to clear the way for Mr John Birt, director gen-eral designate. But Sir Michael said he would remain director general until his contract ended next February.

Attitudes to sexual barassment depend more on age than sex, according to a Mori poll of

nearly 2,000 adults.

Men over the age of 55 were more likely than younger males to blame women for dressing provocatively; older women, meanwhile, tended to say women who had been harassed should have complained earlier, said the survey, commissioned by the GMB general union.

a better future Tom Burns and Jimmy Burns on the legacy of Seville's Expo '92 ing the zoo out of its present financial difficulties. HE BRITISH pavilion at Seville's Expo'92, widely "We think the scrap value of tectural showpiece, faces an the building is £Im. We are not prepared to pay \$1m. We want it given to us. It would become uncertain future. Government officials and potential investors are apparently unable to make a fantastic exhibition centre up their minds about what to do with it once the fair ends in which would stand on its own two feet," Professor Cook said. But the Department of Trade mid October. The government has faced and Industry, which paid £15m increasing lobbying from the for the pavilion to be built by British Science and Technol-Trafalgar House just over a ogy Trust, a charitable group, which counts Lord Forte, Lady year ago, appears anxious to strike a hard commercial bar-Thatcher, and Lord Palumbo, the chairman of the arts coungain over its disposal. In Seville, chartered surveyors Healey and Baker are cil, among its trustees, to reloworking on the department's cate the pavilion in the grounds of London Zoo. behalf to attract firm bids from Lord Palumbo has also put around the world for the pavilion, which boasts a 70-metre forward a proposal to have the

Building for the future: UK officials hope to find a buyer for the Expo attraction

able additional costs involved in converting the pavilion's air conditioning and cooling systems, built for the Spanish summer, into central heating. An alternative energy supply for the water wall will have to be devised. At present it is powered by solar panels and the British weather would

reduce the familiar sheet of avoid the award-winning buildwater to a trickle from a leak-Healey and Baker has set a

guide price of £2m to £3m for the building and a cost £2m for its transfer to the UK. It has received no firm offers. Pressure appears to be on to

secure a solution that would

Willis denies he will go soon

ing designed by Nicholas Grimhaw being sold as scrap. Under regulations agreed to

only Mr Tony Dubbins, of the

print union GPMU, did worse

The TUC, meanwhile, is

attempting to return full

employment to the top of the political agenda and yesterday

poll, by NOP, which found that

96 per cent of respondents said

to take account of other major

events looming on the energy front, notably the planned pri-vatisation of British Coal this

year, and a full scale review of

the nuclear power industry in

Removal of the levy could be

leased results of an opinion

knocked down if the DTI fails to dispose of it by the end of

by all the participating coun-tries in the Expo, the five-sto-rey building will have to be visit Britain The number of overseas visi-

cent to 7.8m in the first six months of 1992, according to figures released by the British Tourist Authority. Their total spending also rose by 12 per

BBC chief to fulfil contract

Sir Michael Checkland, direc-tor general of the BBC, said he would continue in his job to

Sexual bias linked to age

Docklands 'secrecy' criticised

pavilion sited next to the

Design Museum at Tower

There have also been approaches from Kent County

Council - which wants the

pavilion near the Eurotunnei

rail terminal at Ashford - and

from the National Energy

Trust based in Milton Keynes, north west of the capital.

The British Science and

Technology Trust project

which would house an environ-

mental technology centre, and a three dimensional cinema, is

understood to have the tacit

backing of senior management

at the zoo and the Department

But the trust has been

unable to raise the financial

backing for its project and has

said that it is unwilling to

meet any of the costs of the

Professor Paul Cook, the

trust's president, has argued

that the government should be

persuaded that the proposal

best served the national inter-

est as a home showcase for

British environmental technol-

ogy, as well as potentially help-

of the Environment.

relocation.

Bridge, in central London.

By Allson Smith

rounds.

ALLEGATIONS of excessive secrecy were levelled against the government yesterday over the planned move of department of the environment offithe big office development area down river from the capital's historic centre. Mr Jack Straw, the opposi-

tion Labour party's environment spokesman, accused the government of suppressing reports about the state of the department's Marsham Street headquarters, and about the full range of other sites. The department is due to Fleming House in south Lon-

leave Marsham Street by the end of next year, and has published a shortlist of four possible new locations, including Canary Wharf, the centrepiece of the Dockland's development. In a letter to Mr Michael Howard, the environment secretary, Mr Straw contrasted the behaviour of the govern-

ment in not publishing infor-mation with its stated policy of "open government". Mr Straw drew attention to empty office space available in Westminster and around, both in the private sector and in ent buildings soon to be vacated, such as Alexander

water wall as a facade and an

internal volume as big as St

Healey and Baker said Mon-

santo, the chemicals multina-

tional, was one of three groups

studying an acquisition that

would keep the building on its

present site as part of a future

research and development park

being planned on the Expo site

by the Spanish government. Other national pavilions in

Expo were built as temporary

structures or, in the case of

Italy and France, as permanent

ones that will be maintained

after the event by public

stylish pavilion to a Japanese

group before it was even set up

The sale, however, of the

British pavilion is proving dif-

ficult partly because there is

no a clear price for its transfer

to the UK and partly because there is no clear guidance from

the Spanish government on fis-

cal incentives for the future

Interested parties in the UK

are also faced with consider-

on the Expo'92 grounds.

Denmark managed to sell its

money.

R&D park.

Paul's Cathedral

Unless the government was as ministers stated. There is a nasty whiff

around the Docklands move, was commercially confidential

There was, he said, an estimated 6,560,000 square feet of empty offices just in Westmin-

made much more pungent by all this secrecy," he said. The department said that some of the information had not been published because it

more open about the informa-tion on which it based its decisions, there would be doubt about whether the balance of financial advantage was really

By David Goodhart

MR NORMAN WILLIS, TUC general secretary, yesterday denied reports of his imminent retirement but did state for the first time that he would not remain in the job until he is 65, in another five and a half years time.

Mr Willis said he would refuse to make any further comment before next week's annual TUC congress in Blackpool. The TUC is the umbrella body for most British trade unions.

Angered by newspaper reports speculating about his future he added that when he

future it would not come from ure from the press". Mr Willis's comments, however, will not dampen the speculation, fuelled by private comments from senior union leaders, that he is likely to go voluntarily or otherwise

did make a decision about his

Edmonds leader of the GMB general union.

The poll, compiled from replies from 36 union leaders

within the next year. The annual New Statesman survey on what trade union leaders think of each other, published tomorrow, shows Mr Willis second from bottom of a list of 13 headed by Mr John

the achievement of full employment was either very important (83 pre cent) or

The main question is whether NE should continue to

receive the levy once it is mak-

ing a profit on its own. Dr

Hawley says NE needs the levy

to make provisions for the reactors it inherited when it

was formed in 1990. The prof-

fairly important (13 per cent).
The poll also showed that 55 per cent of respondents believed the government's cur-rent policies would never achieve full employment.

than Mr Willis.

Industry receives ammunition for battle on power prices

Renewed demands for cuts in the fossil fuel levy could increase the pressure on Nuclear Electric, writes David Lascelles

HE rumbling debate about UK electricity prices focused on a new target this week: the fossil fuel

levy.
The suggestion yesterday by Professor Stephen Littlechild, the electricity regulator, that the levy could be phased out more quickly than originally planned will provide strong ammunition to industrialists who have been complaining that electricity prices are too

high. But any decision about the future of the levy will have to be made by the government, which is maintaining a cau-

The levy is effectively a tax on electricity generated by oil, gas and coal, and its proceeds go to subsidise power projects using non-fossil fuels such as nuclear power, wind and tides. This year it will amount to £1.2bn - equivalent to 11 per cent on the electricity bills of

every household and company in England and Wales. It is supposed to shrink by stages to

£0.8bn in 1997. Nuclear Electric (NE), the state-owned company which owns and operates the 12 nuclear power stations in England and Wales, gets over 95 per cent of the levy. It uses it to create provisions to cover the future cost of decommissioning and rendering these

power stations safe when they end their useful lives. This financial support is vital to NE's existence. In the financial year to March 1992, it made a loss of 2783m, which the levy transformed into a profit of £482m.

The fact that NE can now get

its nose above water has prompted the levy's critics headed by large companies like ICI - to argue that the levy should be reduced. Prof Littlechild also believes

that a faster phasing out of the

Professor Stephen Littlechild, the electricity industry regula-tor, yesterday joined calls for a reduction in the 11 per cent "nuclear levy" on electricity bills, sparking a bitter row with Nuclear Electric, the state-owned generator.

He proposed a "faster and more certain reduction" of the

nuclear levy, which was imposed after privatisation of non-nuclear generators in 1990 to subsidise the higher costs of nuclear electricity. Prof Littlechild (right), direc-

levy would put added pressure

on NE to cut its costs and

levy makes all the difference.

NE does not deny that the

make itself fully commercial.

tor general of electricity sup-ply, was addressing the Energy Intensive Users Group, a group representing large electricity consumers which

try could be harmed unless prices are lowered. The DTI said Prof Littlechild was free to express his views, but reiterated that in discussions with large users on elec-

have recently warned that the

competitiveness of UK indus-

tricity prices it had made clear there could be "no question of public subsidies". Mr Robert Hawley, Nuclear Electric's chief executive, wrote to Prof Littlechild on Tuesday night but failed to dissuade him from unveiling his proposals yesterday. In a strongly-worded protest, Mr Hawley called the move unjustifiable and untimely

goal of achieving a profit with-

But Dr Bob Hawley, its new and combative chief executive, stressed yesterday that he had already set the company the

run its affairs.



out levy by 1995. So Prof Littlechild's remarks were superfluous, he said, even assuming he had the right to tell NE how to

If the levy is abolished, the provisions will still have to come from somewhere, most likely from public borrowing. The Treasury may prefer to keep the levy - which is effec-tively a hidden tax which few people even know about - to having NE's costs heaped on to

This suggests that the government may resist calls to get rid of the levy, particularly given its opposition in principle to handing out subsidies. Any decision would also have

tts, when they come, will be needed to make provisions for reactors still to be completed, good news for coal insofar as it would lower electricity prices and boost demand. But it might also put paid to the like Sizewell B on the Suffolk nuclear industry's chances of surviving the 1994 review. Even so, electricity industry sources were saying that they believed Mr Michael Heseltine, the secretary of state for trade and industry, who now handles

energy policy, may be more sympathetic. Prof Littlechild, it was

suggested, may even have made his remarks the sugges-tion of government officials in order to provide Mr Heseltine with a cue, though as an independent figure, he is free to say whatever he chooses.

MANAGEMENT: MARKETING AND ADVERTISING

t first glance, it seems odd that NutraSweet this week opted to sponsor the annual London marathon. After all, the company - which makes low-calorie sweeteners - bas only ventured into sponsorship deals twice before, for tennis in the US and ice-skating in Europe.

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The Light

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NutraSweet's European operation
with its headquarters in Switzerland is a joint venture between the US company of the same name and Ajinomoto, the Japanese life sciences company. It started mar-keting its product in the UK in 1983. Ewan Currie, NutraSweet's marketing director in Europe, says the marathon sponsorship deal is partly a public relations exercise to mark a decade's trading in the UK.

But the drive to boost an aiready successful brand name is fuelled by increased competition on the horizon; marketing strategy is coming

NutraSweet is the brand name given to a combination of two amino-acids which, in contact with saliva, taste like sugar. Indeed NutraSweet claims its formula tastes more like the real thing than saccharin, cyclamate or other chemical low-calorie sugar substitutes.

First developed in 1965, Nutra-Sweet gained US regulatory approval in 1981, followed by UK approval in 1983. Since then the company, which in the US is owned by Monsanto, the agri-chemical giant, has ballooned. Now sold in 90 countries, NutraSweet is poised to take advantage of opening doors in leading European markets.

Currie bases his expansionary hopes on the experience in the UK; Gary Mead says that NutraSweet's decision to sponsor the London marathon is part of a broader strategy

Keeping us sweet in the long run

in 1991, 27 per cent of all soft drinks sold in the UK were low-cal, and NutraSweet's share of that market ing demand, it intends building a said they preferred the version with the NutraSweet logo, 39 per cent Chose the other, with no Nutrais about 20 per cent.

In Europe, the average person annually consumes 25-85 litres of soft drinks; in the US that figure is a huge 180 litres. Moreover, in the US 30 per cent of all soft drinks are low-cal and NutraSweet supplies almost 100 per cent of that market. The only other permitted sweetener in the US is saccharin, but all prodncts using saccharin are required by the Food and Drugs Authority to

carry a health warning.
In Europe, NutraSweet's upward path was blocked until this year; lew-cal soft drinks in Italy and Spain account for no more than 3 per cent of the market. Regulatory approval - in France in 1988, Germany 1990, and in Italy and Spain this year - is now opening the way for expansion.

In European markets where NutraSweet is available, it has proved popular, and to meet grow-

national brand in just over a decade, with \$900m (£452m) annual turnover in 1991, \$85m of that in Europe. Market leaders in many countries now formulate products

with 100 per cent NutraSweet,

including Diet Coke and Diet Pepsi

and Schweppes slim-line tonic. But that growth has been fuelled not just by a successful product. A variety of marketing strategies including placing the NutraSweet logo on products which use it as an ingredient - has boosted both its brand profile and that of the main product. NutraSweet as an ingredient currently has its logo on more than 2,000 products internationally. Currie gives an example: "We gave a test group a sample. We

poured half a can of Diet Coke in

one glass and half of the same can

in another and said here are two

different versions of Diet Coke to

Sweet logo. Of course Diet Coke is a tremendously powerful brand name but even with that we can make a contribution to perception of the product."

Thus Currie hopes that the £4m NutraSweet is spending on sponsoring the London marathon for the next two years will boost his company's brand profile and that of manufacturers which use it. Nutra-Sweet spends \$10m a year on pan-European advertising but backs that up with continuous consum research and samplings; the first UK television advertising campaign, in 1985, was supported by samples sent out to 8m homes. But NutraSweet is facing the

prospect of increased competition. The US patent on NutraSweet expires in December, and four other types of sweeteners are awaiting US Food and Drug Administration try'. The result was that 56 per cent approval - sucralose, acesulfam-

sidiary of Johnson & Johnson) will gain FDA approval first. There are two technological means by which NutraSweet could face down the competition.

ine-K, alitame and cyclamate, with

the likelihood that sucralose - (by

McNeil Speciality Products, a sub-

One is the technologically tricky problem of finding an effective bulk-ing agent to use in chocolate and

confectionery. Removing sugar from confectionery removes not just calories but also bulk. A less intractable area concern

Best foot forward in the London marathon to fight off the threat of the increased competition on the horizon

baking. Manufacturers of baked products looking for low-cal ingredients to replace sugar find that baking separates NutraSweet's aminoacids, defeating the chemistry which lies behind its success. Although NutraSweet is now

developing NutraSweet 2000, which Currie promises will be up to 20,000 times sweeter than sugar (against NutraSweet's 180 times) and will not break down during baking, it needs to capitalise on its brand name while the competition gathers pace. Marketing initiatives - like the London marathon - are part of its strategy to stay ahead of the

This is the most ludicrous piece of legislation I've ever seen," said the head of one leading Paris advertising agency. "It's a scandal," snarled mother. "If this thing actually becomes law, it'll be a disaster, the industry will never survive,"

The object of their scorn is the apparently laudable attempt of the French government to crack down on business corruption, one of the first initiatives announced by Pierre Bérégovoy when he became prime minister in the spring. The first fruits of Bérégovoy's campaign were unveiled last week when Michel Sapin, his successor as finance minister, produced la lot Sapin, his proposals to stamp out dubious practices in a number of industries - including advertising.

Sapin's aim is to clean up the ad industry by making sure that advertising agencies and media buyers are thoroughly accountable for the money they spend on their clients' behalf.

One target of la loi Sapin is



anything from 20 to 50 per cent of the full price - from media owners and do not pass all, or any, of the

money on to their clients. Another is "double invoicing", whereby the agencies ask the media owner for two invoices one for the client, which does not reveal the discount, and a second showing the real value of the deal. The government's solution is to try to eliminate both practices by insisting that media owners are paid directly by the clients and separating the functions of the media buyers, who book space for ad campaigns, and media brokers, who buy space and sell it on to their own clients.

To an objective observer this all seems eminently sensible. The French advertising industry has, after all, always had a slightly ris-

Undisclosed discounting and double invoicing have long been common industry practice. To some extent they are the predictable product of any self-regulated industry where large sums of money change hands. The big US and UK

agencies are wont to be snooty

about business standards in

France, but similar practices are rife in New York and London. Until recently, the French government was prepared to turn a blind eye. But the advertising industry has expanded so fast in the past decade and the scale of media buying deals is now so much bigger, that the authorities have en forced to act.

France is the world's fifth largest advertising market, worth just under FFr48bn (25bn) last year. the government's television deregulation drive which has included the privatisation of TF1, the biggest single station, the creation of three new private channels, as well as the development of a cable and pay-TV network. The press has also

een expanding.
This has made media buying more complex and more competitive, thereby enhancing the potential to play one media owner off against another through negotiation. A new breed of specialist media buyers has emerged, notably Carat, which has built on its original base in France to become Europe's biggest single buying group. Other large agencies have responded by joining forces to pool their media buying.

French media buying is now dominated by four players - Carat, the Euro:RSCG agencies and two

agency consortia, PMS and The Media Partnership - with a collective market share of 70 per cent. The emergence of these big buying groups has intensified the pressure on smaller agencies, as well as on the media owners.

The government's first respon was to initiate an inquiry into the media buying system by the Con-seil de la Concurrence, the competition authority. The conseil delivered its preliminary report earlier this summer and is expected to produce final proposals within the next few months. La loi Sapin is an unexpected addition to the legisla-

tive changes facing the industry. The large agencies and media buying groups are furious. Delega-tions of fuming advertising execu-tives have already complained to the finance ministry. Publicly the

loi Sapin. Privately they accuse the finance ministry's proposals of everything from failing to understand the mechanics of their business, to being an unwarranted intrusion into their affairs.

Some of the complaints are justified. The division between media broking and buying, for instance, may be difficult to implement. It is not clear how the government proposes to structure the new system whether broking and buying would be conducted by completely separate companies, or if they could be executed by different subsidiaries within the same group. Sapin's proposals are similarly ambiguous in the details of implementing other measures.

In other respects the advertising industry appears to be attempting to defend the indefensible.

It remains to be seen whether the government will heed the industry's objections. La loi Sapin enters its second stage on Wednesday when it will be discussed by the French cabinet, followed by a full

BUSINESS LAW

EC merger regime defies expectations of critics

By Rachel Brandenburger

he European Communities Merger Regula-tion is almost two years old and the European Commission has received over 100 applications for clearance under its provisions. What lessons have been learned so far?

The processes are working well. Before the Regulation came into operation, the business community and lawyers alike were highly sceptical as to whether the Commission could transform itself from the slow, bureaucratic body it was perceived to be into an organisation capable of dealing with the fast moving timetable of a

takeover or merger. The Merger Task Porce the newly created unit within the Competition Directorate (DGIV) dedicated to merger control - has confounded the critics. It has shown itself capable of adhering to the tight timetables laid down by the Regulation.

The task force operates an open-door policy, encouraging parties to a proposed merger and their legal advisers to discuss their proposals with task force officials "early and offen". Linion between the control of often". Liaison between the Commission and the competi-tion authorities of the member states appears to be working

The Regulation is proving benevolent to mergers. They are being reviewed solely against competition criteria rather than wider social policy issues. Only nine of the clearance applications have gone to the full investigation stage and, of those, only one Aerospatiale/De Havilland has so far been blocked.

While generalisations are dif-ficult at this early stage, it is interesting to speculate about whether some of the results would have been the same if the transactions had been reviewed by the domestic competition authorities instead of by the Commission.

All in all, few of the difficulties anticipated at the outset have materialised. While the task force has not been tested to the extent that it would have been if the Regulation had come into operation a couple of years earlier - at the beight of the late 1980s' takeover boom - it is, nevertheless, interesting that its achievements are having a spin-off effect on the rest of the Competition Directorate.

Sir Leon Brittan, the EC competition commissioner, recently announced that he was considering the introduc-tion of accelerated procedures for cases, particularly joint ventures, under Articles 85 and 86 of the Rome Treaty, similar to those under the Merger Reg-

But there are some difficulties. One relates to determin-ing which types of joint venture are "mergers" within the scope of the Regulation (for example, Thomson/Pilkington) and which are non-mergers coming within Articles 85 and 86 of the EEC Treaty (for example, Apollinaris/Schweppes). Knowing a merger when you see one may be an inevitable starting point, but revised guidelines from the Task Force would be helpful.

Another difficulty relates to determining whether the Regulation applies to a particular transaction. Sir Leon has said that "the Merger Regulation provides an excellent example of how subsidiarity can be put into practice...the allocation of jurisdiction between the nission and the member states is clearly based on this

Whatever the theory, answering the practical question of whether a transaction is above or below the relevant thresholds is often not easy. Sir Leon's suggestion that there should be one notification form which could be filed with either the Commission or member state authorities is, perhaps, recognition that identifying the correct "shop" in which to "stop" may never be entirely easy. Some generally applicable guidelines from the task force would also be appro-

Reflecting the concept of subsidiarity, the thresholds are intended to bring within the ambit of the Regulation only Community-wide (or, at least, cross-border) effects, leaving

those mergers which have an impact on only one member state to be scrutinised by the competition authority of that member state

Thus, the Office of Fair Tradinterest in Midland Bank while the Commission looked at Hong Kong and Shanghai's bid. The Regulation can also apply in some unexpected situ-

• It can apply even though neither of the parties to a transaction has headquarters in the EC. So long as the aggregate worldwide turnover the parties to the merger exceeds Ecu5bn (£3.62bn) and the aggregate ECwide turnover of each of at least two of the parties exceeds Ecu250m, the Regulation will apply to the transaction (unless each of the parties to the transaction achieves over two-thirds of its EC-wide turnover in the same member

Thus, the Regulation applied to, for example, Mitsubishi's joint venture with Union Carbide, Matsushita's acquisition of MCA and AT&T's bid for NCR

 Conversely, the Regulation can apply even where both of

the parties to a transaction are based in the same member state as in, for example, Steetley's proposed joint venture with Tarmac and Thorn EMTs acquisition of Virgin Music.

• The Steetley/Tarmac decision also illustrated another form of subsidiarity under the Regulation. If the Commission considers that the merger in question related to a "distinct", rather than an EC-wide, market, it can "refer" the transaction to the relevant member state's competition authority rather than examine it itself. Thus, there was a reference to the UK Office of Fair Trading and Monopolies and Mergers Commission in Steetley/Tarmac (bricks and clay tiles) but not in Thorn EMI/Virgin Music

(music). • The Regulation can also apply where only one of the parties to the transaction has its headquarters in the EC prothose mergers which have vided the thresholds summarised above are reached. Thus, the Regulation applied to Du

Pont's acquisition of man-made fibre businesses from ICI and to Nestle's bid for Perrier (although both purchasers are Swiss companies).

Nestle's bid for Perrier is ing examined Lloyds Bank's likely to be remembered, howrecognition that the Regulation applies to oligopolistic (or collective) dominance as well as to single firm dominance.

> expressly mention the concept effectively, a presumption that competition is inhibited in a market with only a few players - although the concept is recognised, to varying extents, in German merger control law (Oligopolmarktbeherrschung) and in UK monopoly control law (complex monopoly).

The Regulation does not

In Thorn EMI/Virgin Music, the presumption was rebutted. The Commission noted that, although the Thorn EMI/Virgin Music market share would be ess than 25 per cent in nearly all member states and in the EC as a whole, the industry was highly concentrated with the top five companies (includ-ing Thorn EMI post-merger) having an 83 per cent EC market share. But, after an initial examination, the Commission cleared the transaction on the basis that the merger could not fundamentally change conditions of competition in the

In Nestle/Perrier, by contrast, the Commission concluded that the elimination, as a result of the merger, of Perrier as a competitor in the mineral water market in France and the resulting duopoly employed by Nestle and BSN would have significantly impeded competition. The conditions accepted by Nestlé to secure clearance from the Commission are designed to create an independent third force in the market.

With collective dominance firmly on the Merger Regulation map, there are likely to be implications for merger activity in a wide range of highly concentrated industries, not least recently privatised indus-

The author is a member of the competition group at City solicitors Freshfields.

The Banks

In a week when the talk is of bank charges being reintroduced, this Saturday's FT takes a hard look at the options for people who feel that there should be another way.

No Weekend FT...no comment.



BILL LORENSEN takes a scalpel, cuts into the face of the deformed teenage girl, peels away the skin around her eyes to reveal bone, and quickly proceeds to re-align her features so that her eyes no longer protrude abnormally

The scalpel is only electronic, and the three-dimensional face is merely portrayed on a television monitor in the computer graphics laboratory at General Electric's corporate esearch and development centre in Schenectady, New York.

But the techniques Lorensen is demonstrating were used in just such an operation by cranial facial surgeons in a Boston hospital who have been experimenting with new GE equipment, hot off the laboratory bench, designed to help very long and complex medical proce-

Advanced GE body scanning equipment, combined with the laboratory's computer graphics techniques, allows surgeons to construct three-dimensional images of patients and then simulate the cuts needed to perform successful

operations on them. This is just one small example of the way in which GE, one of the largest and most diversified companies in the US, is addressing two fundamental issues facing businesses with large R&D staffs:

 How do you make your scientists, who may be happier advancing pure human knowledge, perform work which is relevant to the company's business, boosting the bottom line?

 And, in the case of a diversified business like GE, how do you get laboratories in different scientific disciplines to co-operate, making the product as a whole more valuable than the sum of its parts?

Lorensen's work involves close co-operation between the graphics laboratory and GE's applied physics lab, which has responsibility for maintaining the company's lead in medical diagnostic imaging, gained through its development of computed tomography and magnetic resonance scanners.

His job also involves working hand-in-hand with GE Medical Systems, the division which sells the imaging equipment, and the hospitals which buy them, like the one in Boston.

The Schenectady centre, one of the largest and most influential R&D bases in corporate America, dates back to the start of the century and employs just over 1,000 scientists and technicians. Its long list of successes includes the invention of the modern medical X-Ray Martin Dickson describes how General Electric has co-ordinated its research labs so they produce more commercial products

All for one and one for all



GE's R&D **Total effort** exploratory effort External Energy & imaging Exploratory Productivity & quality — Advanced electronics -Internal contracts with the 13 GE Environment

turing industrial diamonds and development of the world's leading computed tomography scanner.

GE's operating divisions also have their own large R&D facilities, about 30 per cent of all the group's patents and some 50 per cent of its technical papers are generated at Schenectady. Its broad sweep of current R&D

includes: a computerised design tool that runs other computerised design programs to find the optimal solution to problems; the application of fuzzy logic, or smart controls, to consumer electrical goods: and the use of computer-based analysis to reduce risk in GE's large financial services business.

However, the centre has gone through a big shift of emphasis in recent years. Walter Berninger, who heads the engineering physics research centre, says that 20 years ago there was far more of a focus on pure research. About 10 years ago came a demand for greater relevance to GE's operating businesses, while the emphasis now is on both revelance and importance - with the latter measured in terms of

Much of the shift is due to Walter Robb, who has headed the centre since 1986 and before that spent 13 years as head of one of GE's business success stories - the medical systems division which is now the world's leading producer of diagnostic imaging equipment.

Robb has made two important structural changes. The first is in the way the centre is funded. Under the old system, GE's various operating businesses paid Schenectady a fixed annual assessment, or tithe, based on the size of the business This money went into a central pool and it was up to the centre to decide how to spend the sum

The system was frustrating for both sides. The businesses saw no connection between what they had paid and what the laboratories did, while the centre often complained of businesses sitting on commer-cially applicable patents it had developed. Robb sharply cut the tithe paid by the businesses and now applies this smaller pool to fund more high risk, so-called "exploratory" research which may or may not find a practical application one day.

However, any work going beyond the exploratory area now has to be financed 100 per cent by a business out of its own funds. The result is a closer watch by a business on how its money is spent and a concern on both sides to ensure the results can be rapidly commercialised.

"It is very rare now that a programme is in the applied development area and is not tied in on the critical path of a business's product plan," says Robb. "They have limited dollars and they are trying to spend them on things that are going to be important."

The second change, linked to the first, was in the way the centre communicated with the various businesses. It previously had a group of full-time liaison managers, each of whom looked after several

Robb replaced them by assigning

senior Schenectady figures - the

managers of the various laborato-

ries - to spend part of their time

being the centre's rep with a single

business. The rep gathers ideas

from all the centre's laboratories for

research which might help his cli-

ent business and each spring he puts together a funding proposal which he pitches to the business. "He is to some extent a sales man," says Robb. "He comes back from the business with a commitment to fund a certain number of

The result has been much closer links between the two sides, with, for example, the Schenectady manager invited to the business's planning sessions and staff meetings. There are also substantial finan-

cial incentives underpinning this co-operation. The more funds a researcher can attract, the more chance he has of getting his ideas patented and into products.

The centre gives an extremely modest \$400 (£200) reward for a

become group treasurer, while Gareth Jones, 43, the man who

set up Abbey National's highly

profitable treasury, becomes

director of retail operations,

reporting directly to Bayliss, in

a move that suggests the two

men are being groomed as pos-

sible successors to Peter Birch,

Abbey National chief execu-

tive. They may have to wait a while, as Birch is not 60 until

Peter Burton, 42, (right) is pro-

moted to general manager, one

level below the main board. He

will continue to be in charge of

customer administration - but with the job upgraded in recog-nition of its increasing Impor-

tance, according to the society.

Huw Alderman, 42. who has

been head of corporate plan-ning, is made head of financial

services - in turn no longer a

general manager level appoint-

ment, since the financial ser-

vice activities are now inde-

pendent subsidiaries each run

Michael Jennings, 39, previ-

ously estates controller, is

appointed head of estates and

a managing director.

December 1997.

patent, but an individual's salary depends in part on performance. Schenectady now also grants reseachers GE share options for out-

standing work.

A feature of the annual performance review of senior managers is how many products their operations have "transitioned" - an ugly piece of slang, often heard in the centre which means transferring an idea from the laboratory to the market-

Michael O'Mara, who runs the chemical research centre, says Schenectady scientists no longer throw an idea over the wall to a business division, sit back and say 'my job is done".

People see that if you want your baby to be successful in the market place you have to take on more responsibility." This attitude has been reinforced by a more general GE philosophy encouraged by Jack Welch, the group's chairman, who aims to create a "boundaryless" organisation to cope with the business challenges of 1990s. His idea is both to cut out unneccessary layers of bureacracy and also to foster the free flow of ideas around the vast

Robb says Schenectady has always been pretty boundaryless itself, sharing ideas between labs, but it has now become much more open in exchanging ideas with GE's businesses. In turn the busines are now less suspicious of the centre: "They are prepared to come here and tell us what they are working on, and how much money they have to spend on it, and what the

price objective is.' Robb points out that some 40 per cent of the centre's patents and technical papers are produced in co-operation with people in the businesses, while about 75 per cent of the business ideas it puts forward find their way to a commercial

application. Some 40 to 50 per cent of its patents and papers involve teams combining more than one Schenectady laboratory and Robb believes that this is the way of the future. with more and more advances being made by combining two technologies. However, he also reckons that the biggest breakthrough facing Schenectady is not going to be in any particular technology but in earch productivity

Computer capability is on the way, he says, which will allow the centre to "model, or simulate, practically every laboratory experiment that we will contemplate doing . . even making a metal alloy."

That, in turn, will increase GE's general business productivity by cutting down the cycle time of new product development. And this, nanagement gurus aver, is a key factor for business sucess in the

Couriers take the IT route

need so urgently for this afternoon's meeting is wing-ing its way from the New York office. It's in the hands of an international courier company and you expected it an hour ago.

International couriers have realised that customers can no longer be wooed by claims that "no mountain is too high" - as OHL's UK advertising campaign says. "Counters now have to offer the reliability customers may not be getting from their national postal services, as well as speed," says John Mullen, chief executive officer of TNT Worldwide Express.

To provide high-quality service, couriers have adopted package tracing systems. One of the most advanced has been developed by gdvanced tash head despet by federal Express, which supplies its drivers with hand-held computers called Dads (digitally assisted des-patch systems) to deliver between 2m-3m items every day in the US.

FedEx drivers are told where their next pick-up will-be and the easiest way to get there via the Dads display. The advantage of this system is that collections can be made on an ad hoc basis throughout the day.

The driver scans the computer barcode label on each package and enters the details of the final destination into a hand-held computer. The information is transferred to the mainframe computer in FedEx's Memphis headquarters via a satel-lite link and is then accessible to FedEx bases throughout the world.

DHL, with the largest global network of all, employs a similar system which assists in the delivery of more than 60m consignments annually. DHL has now operaded the service to give customers the option of linking into the network from their own offices.

DHL's package, called EasyShip, will give high-volume users the option of having a Compaq PC, two printers, an electronic weighing scale, a barcode scanner and a modem installed on their premises

Drivers at United Parcel Service are also supplied with a hand-held PC, known as Diad (delivery infor-mation acquisition device), which not only transfers collection and delivery information into an international mainframe, but also stores the recipient's signature as proof of

Joyce Dundas

PEOPLE

Abbey's changing habit

A significant shake-up at the tee, and will continue to run too of Abbey National is under the European subsidiaries and way nearly two years ahead of the retirement of John Bayliss, the man who, as managing director for retail operations, has powered ahead with the main business of the building society turned bank for the last

Bayliss, 58, is now stepping up to be deputy chairman with overall responsibility for retail operations and the group's general insurance business. Charles Toner, Abbey National's European director, joins the group board as European director, becomes a member of the bank's executive commit-

■ WOOLWICH Building Society is reshuffling its general managers following the early retirement of Terry Webb, 55, previously in charge of operations.



John Stewart, 44, (left) steps into Webb's shoes as general manager retail operations. He had been general manager financial services.

■David McCormack has been appointed and of LANDIS & GYR COMMUNICATIONS ■ Robin Williams is appointed

sales and marketing director of ROCKALL DATA SERVICES; he moves from DCE Communications Group.

■ Keith Nichols has been appointed director of manufacturing consultancy at EDS-Sci-

con, an independent subsidiary of General Motors. ■ Ian Jones, formerly financial controller for NCR's Europe group based in Ohio, is appointed director of finance and administration of NCR Limited in the UK; he succeeds Paul Entwistie.

emises.

Julian Onions has been appointed technical director of X-Tel SERVICES.

■ Michael Shea, the Queen's former press secretary and exdiplomat who is now head of political and government affairs at Hanson, has been Cornerstone, Abbey National's made a non-executive director loss-making estate agents. Meanwhile, Ian Harley, 41, of Murray International Trust, Murray Income Trust and Murray Smaller Markets Trust, currently retail operations three funds within the stable of Scottish fund manager Murray director, steps across to

Johnstone. Chairman Nick McAndrew says he was attracted by the combination of Shea's "very interesting foreign office background" together with his Hanson experience. At one point during his diplomatic career before he went to the Palace -

about emerging markets, par-ticularly Eastern Europe. Shea, 54, has written about the delights of "portfolio liv-

ing", or being involved in a "panoply of non-competing subjects" for those approach-ing the Third Age (supposed to begin at 55). Spending increasing amounts of time in Scotland, he is also chairman of Scotland in Europe; a visiting professor at the Graduate Business School of the University of Strathclyde; and a governor of his old school Gordonstoun.

cery in Bucharest. McAndrew

says the fund management

company is keen to know more

Central looks outside

Central Independent Television has brought in Kazia Kantor from Grand Metropolitan to fill the group finance director slot that has been empty since Kevin Betts left in February.

Leslie Hill, chief executive savs he was looking for a candidate outside the industry, and that Kantor's experience at "interesting companies' ranging from GrandMet to an advertising agency would provide a useful fresh perspective.
Closely involved in the

license renewal process last year, in which Central placed its winning bid of just £2,000, Betts had subsequently wanted to become more involved in strategy and management, according to Hill. " That was not something that was available in the next few years. It was no longer exciting enough

Kantor, 42, who qualified as a chartered accountant with Price Waterhouse, spent 8 years at inchcape, rising to the position of group financial controller. Since she left in 1987, she has had a series of jobs in quick succession; a spell at

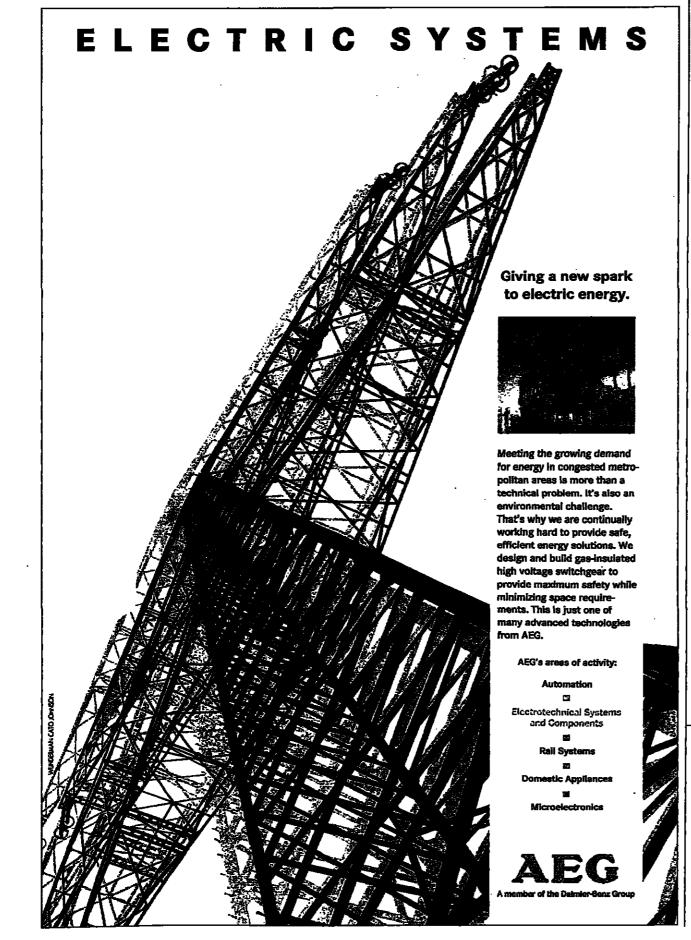


HMV; finance director of advertising agency Davidson Pearce around the time it was merged into Boase Massimi Pollitt; and director of corporate finance at Aegis. In mid-1990 she then moved to Grand Metropolitan as finance and business development director of the retail and property sector, and was latterly group business development director. Kantor, who has said she is particularly pleased to be returning to the Midlands where she grew up, was not available for comment yester-

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London Promenade Concerts

Two sopranos

weight programme chunks from Die Meistersinger), Felicity Lott sang Hugo Wolf songs. Six of his best, indeed, and particularly enticing because we were hearing them in their rare orchestral versions: Andrew Davis took the BBC Symphony through them with scrupulous finesse.

Though the Albert Hall is not the ideal place for appreciating Wolfs subtleties, the entire set was a pleasure to hear. At least "Kennst du das Land?" is on a near-operatic scale, especially with Wolf's dramatic orchestra; and the vernal thrills in "Er ist's" were so vivid as to risk concealing

The charming "In dem Schatten meiner Locken" should be operatic, since Wolf orchestrated it for use in his opera Der Corregidor - but in prac-tice, the original piano accompaniment can be more teasing and playful than is possible for a whole band.

In fact the introspective songs gained most from their new guise. There is nothing

0.25.

of the granding

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7.70%

N Monday night, in fancy in Wolf's orchestrations, an otherwise heavy but he selected plain timbres but he selected plain timbres to unerring effect: sonorous (Elgar's Second horns for the benedictory dawn Symphony and bleeding of "In der Frühe" (not really a soprane song, though), flutes for the wistful thirds-motif in "Anakreons Grab".

Mõrike's little "Gebet", too, glowed beautifully (just strings, woodwinds and soft horns). As ever, Miss Lott's clean-lined sympathy and poise were faultless.

David Murray

BETWEEN unprepossessing Hamilton (his Concerto for Orchestra) and Dvořák (the Seventh Symphony), the BBC Scottish Symphony Orchestra's prom on Tuesday provided one of the truly memorable experiences of the current season Isabelle Vernet sang Ber-lioz's Les Nuits d'été with such

unfailing sense of line and effortlessly burnished, unforced tone she disarmed all criticism. The accompaniments were handled tactfully by Takuo Yuasa; he recognised there was no need to gild an already resplendent lily.



Andrew Clements | The miscast and unversed Antony Sher in the title role

Tamburlaine the Great

Marlowe's Tamburlaine the Great contains some of the most wonderful passages of verse in English drama. No one can forget the line "To ride in triumph through Persepolis," nor Tamburlaine's tributes to his consort Xenocrate. Yet the play is very rarely done professionally. It went through the 17th, 18th and 19th centuries without a recorded performance. The Yale University Dramatic Association revived it in an abbreviated version in 1919, and since then it has remained a favourite with universities. The only previous performance I have seen was at Oxford.

The Old Vic staged it in 1951 with Donald Wolfit as Tamburlaine under the direction of Tyrone Guthrie. Peter Hall produced it for the National Theatre in 1976, when Tamburlaine was played by Albert Finney. The new production at Stratford directed by Terry Hands is the first time that the Royal Shakespeare Company has touched it, and one begins to see why performances are so few and far between.

Tamburlaine is played by Antony Sher, which is part of the problem. Sher has many qualities, including an ability

while speaking his lines and a way of stuffing emotion into killing and dying. But he does not seem particularly interested in speaking verse. This is a serious lapse, for the quality of some of the verse is the most that can be said for Tamburlaine. Untune that string and, to quote another play, hark what discord follows.

Unlike Marlowe's Doctor Faustus, the play has no real plot and very little subtlety. Tamburlaine, drawn from the historical character Timur Khan (1336-1405) simply goes on conquering till he dies. The play's attraction is the way he puts his overwhelming ambi-tion into poetry – "I hold the Fates bound fast in iron chains" - and equally his expression of love for Xenocrate, daughter of the Soldan of Egypt, whose land he also conquers.

To be fair to Sher, it is not entirely his fault for not taking the poetry as central. Tamburlaine comes in two parts. University productions tend to concentrate on part one, where the conqueror is on the up and up and has his best lines. The RSC version, though condensed, gives parts one and two. The best scenes between

HRISTOPHER to hang upside down on a rope are spread across both, and it is only in part two when she is dying that Xenocrate (played by Claire Benedict) comes into her own. Tamburlaine has a lot of fighting to do in between and after.

Sher plays him as a demonic Hitler figure, possibly with a touch of Saddam Hussein. He should not be unduly criticised for that either. Only undergraduates would romanticise Tamburlaine as a man. Yet they do that for an understandable reason: he speaks romantic verse, some of it foreshadowing Keats, as in the lines beginning "If all the pens that ever poets held".

There is one point in the production where Sher's performance is admirable. That is Tamburlaine's desire to return to Samarkand, the place from whence he came, before he dies. He fails to make it. Here Sher is in his element. I had not previously seen this as a pivotal part of the play. I also greatly admired the performance of Darlene Johnson as Zabina, the wife of Bajazeth, the emperor of Turkey whom Tamburlaine imprisons in a travelling cage. Here is one piece of dignity in a vicious

Malcolm Rutherford

Edinburgh International Festival

Royal Concertgebouw Orchestra

announced a Rossini encore to mark the composer's bicentenary at the end of Monday's concert, somebody in the row behind me exclaimed, "But the Beethoven was just like Rossini already!". Whether out of iest or annoyance it was not clear, but there was some

The Royal Concertgebouw Orchestra's transformation is complete. The days when it played with deeply-considered sobriety under Bernard Haitink seem a long way off. With Challiy, the orchestra still gives serious performances, but it is serious about differ-ent things - about clarity and beauty, lightness of touch and

In the two concerts they gave in Edinburgh, nothing suited Chailly and his players better than the 20th-century works, Webern's Passacaglia

ERE is something extraordi-

nary - a work of theatre that seems wild but proves tightly

organised, which is funny and

an Arts Festival *Yo Tengo un*

painful at the same time, which operates

on three separate planes at once. The com-

pany is the Catalan troupe Els Joglars. Its

Edinburgh performances are also part of

Tio en América (I Have an Uncle in Amer-

sca) is deeply humane, bizarre and a tri-

The scene is a psychiatric institution.

Six therapists give their eight patients

drama therapy and have them re-

enact the conquest of America by the

Spanish. The therapy and the conquest

also include the inculcation of flamenco.

dance. Does this sound strange? What

makes it stranger is that everything is

presented from the point of view of the

patients. They are a pathetic bunch, and

Yo Tengo makes no attempt to give them.

dignity or beauty. But each is a vivid

individual, strongly characterised from

patients (or native Americans) is con-

trasted with the glamorous conformism of

The plain, ugly individuality of the

umph of imagination and craftsmanship.

THEN Riccardo and Berio's Requies. The Berio, C h a i l i y an elegy upon the death of the nposer's former wife, moves like an angel in flight. Its quicksilver blendings of wind and strings float along as though no bass sound can hold them down and finally they disappear altogether in a flutter-tongued flute solo. The piece could not have been played with more ravishing

> Whether the same virtues are as welcome in Haydn and Beethoven is questionable. There was no jovial rough-and-tumble in Challly's perfectly manicured delivery of Haydn's "Farewell" Symphony. For example, it is difficult to give the surprise end-ing of the Minuet any punch, when every twist of the music has been prepared so assiduously in advance.

In Challly's hands, both Haydn with his earthy humour and the reputedly uncouth

gentlemen. The latter's Fourth Symphony, the main work in the first concert, was exquisite in every detail, but it lacked

guts and drive. One wanted to go up on stage, grasp the drumsticks and give the timpani a jolly good thwack. Only an Italian, though, could make the slow movement sing so eloquently. And the finale was marvellously lucid, with a twinkle in the eye.

For the Beethoven work in the second concert, the conductor had chosen his partner well in Maria Joao Pires. Neither is the type of performer to make Beethoven sound ponderous when he is not in the mood to be. Their combined sensitivities resulted in a beguiling performance of the Fourth Plano Concerto, and Pires, in particular, managed to commune with the soul of the music without sounding in festival's omnipresent composer of the year. Panache, virtuosity and plain force, all had to be brought into play St Petersburg Philharmonic had brought to its native Tchaikovsky when visiting the

week before. These reservations apart, Chally is a good musician and the Amsterdam orchestra sounds as impeccably groomed as ever. Their Rossini encore, incidentally, was a delight. When the Royal Concertgebouw arrives in London, I recommend that the Proms audience applaud long and loud to hear it.

Richard Fairman

Concerts sponsored by British Telecom and The Royal Bank

Then to Tchaikovsky, the Els loglars

nymphomaniac obsessed with pregnancy and giving birth; Manolo the visionary; Conde the pyromeniac the autistic Jordi who communicates only through music. They make a pretty daft kind of New World, but they lose themselves in it so entirely that we do too - and when the therapists suddenly order them to snap out of it or back into it, they and we are stunned. The therapists participate in the

They dance flamenco - isn't dancing therapeutic? - but flamenco is also a disciplined. Spanish form, which becomes a symbol of invading authoritarianism. One patient comments "The Spanish are folkloric even when they conquer." Eventually the patients dance flamenco too - it's a

fantasy, and this heightens the derang-

sary step towards conformism. The patients throw themselves into the fantasy, and each brings his or her own obsessions into visualising Old America. Paqui cries out, of the Spanish, "They are coming in their ships! They are coming the therapists (or conquistadors). Espasa, with his encyclopsedic mind, Paqui, a faster than I can give birth!" She becomes the mother of the tribe - the Paguri tribe.

long scene when all the patients are immersed, Conde uses his lighter to help them. In marches a therapiet is a lighter to help them. In marches a therapiet is a lighter to help them. coat, and confiscates the lighter. Resignedly, he says, "Now I know I am mad." (Speech is in Spanish; there are a few, helpful surtitles.)

One could analyse the meanings of Yo Tengo un Tio en América at length - its implications about Cataloniaand Spain are unmistakable - but what makes it so exceptional is its detailed inner life. Els Joglars are wonderful, rare performers. They catch all the absurdity of the patients, and never tug at your heartstrings. The ironic result is that we are far more moved by their plight than if they had played for sympathy.

This isn't one of those shows that claims to celebrate the human spirit with a load of monotonous over-acting. In Yo Tengo you see the human spirit the way it is as a living mass of peculiar and interacting details - and you are amused, pained and enthralled.

Alastair Macaulay At the Royal Lyceum Theatre until SepCinema/Stephen Amidon

A thriller built on sand

WHITE SANDS is a thriller that will grip only those keen here, as Chailly can when he on deducing how a veteran wants to, and the Fifth director and strong cast could on deducing how a veteran Symphony went with plenty of excitement, wanting only the remarkable passion that the Mexican sheriff who stumbles on a corpse clutching a brief-case full of money on his desert beat. He sets out to investigate the crime on his own - a rash decision that soon brings him into contact with rogue FBI agents, a lovely con woman (Mary Elizabeth Mastrantonio) and a shady arms

dealer (Mickey Rourke). Dafoe soon finds himself both a suspect in the investigation and a target of the assassins.

Though the first few minutes

suggest a good if conventional crime story, director Roger Donaldson and writer Daniel Pyne soon tangle matters in a forest of tenuous exposition and improbable plot twists. Worse still, gaping holes in the story are filled with vapid throughout, though Mastrantonio's bemused mugging is out of place, and Rourke looks as though his bag of tricks is just about empty.

Another thriller that fails dismally to thrill is Knight Moves, a bloodlessly schematic tale of chess and serial killing. Enigmatic Grand Master Christopher Lambert, woefully miscast) is forced to match wits with a maniac who is carving up young women on the Washington State island where a chess tournament is in progress. The police suspect Lambert may be committing the crimes, so they enlist a young psychologist (Diane Lane) to probe his psyche. Her examinations move from sofa to sauna to bed.

Writer Brad Mirman and director Carl Schenkel are so intent on carrying through their strained metaphors of

WHITE SANDS Roger Donaldson

KNIGHT MOVES Carl Schenkei

THE POWER OF ONE John Avildsen

STRAIGHT OUT OF BROOKLYN **Matty Rich**

> **COUSIN BOBBY** Jonathan Demmo

criminal gamesmanship that they sacrifice character to bad dialogue and implausible motivation. People move through the film with the stiff determinism of chess pieces. Lane's character is particularly absurd, a supposedly astute psychologist, without apparent bed with a man suspected of slaughtering young women.

The Power of One is a stand-ard coming-of-age film that strives unsuccessfully for importance by setting itself in 1940s South Africa. It tells the story of P.K. (Stephen Dorff), a young white orphan who is transformed by events from a bed-wetting schoolboy into a champion boxer and antiapartheid activist

After his father is run over by an elephant, our hero is sent to an Afrikaner boarding school where his English ancestry makes him the subject of horrific bullying. He spends most of his time at the local prison, where he is taught to box by an wily old inmate (Morgan Freeman). Then it's off to a posh college, where he falls in love with the daughter of a racist minister. The story ends with him forgoing a place at Oxford in order to teach English in the The film could have conceiv-

ably worked as a crudely energetic boy's tale, had its makers not tried to pack it with a political message. But by setting it in South Africa, director John Avildsen, who brought us Rocky and The Karate Kid, dissipates whatever power his story may have possessed.

A far more credible depiction

of the black experience can be seen in Straight Out of Brooklyn, the first effort by 19 year old writer/director Matty Rich. The film portrays a family on New York City's notorious Red Hook housing estate. The father, Ray (George T. Odom), is an embittered service station attendant who drinks to drown his sorrows, leading him to batter his long-suffering wife. Ray's son Dennis (Lawrence Gilliard Jr) is a bright young man who, fearing a future as bleak as his father's, decides to help the family move straight out of the ghetto by robbing a

Although the film is filled with honest energy and some impressive moments. Rich is too inexperienced to bring these elements together in a compelling framework. He fails to develop the film's key father-son relationship, so that we wonder why Dennis would remain devoted to a brutal wife-beater.

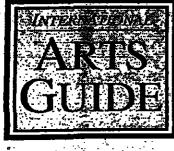
Another eyewitness account of New York's desolate ghettos comes in Jonathan Demme's Cousin Bobby. Demme's last undertaking, The Silence of the Lambs, was one of the great critical and commercial successes of recent cinematic history. So what does he do for his next project? - a low-budget 16mm documentary about his cousin, a crusading priest in Harlem.

Father Robert Castle is a Sixties relic, a man who once gave Black Panthers sanctuary in his church and cannot speak more than three sentences without referring to institutional racism or social justice Nowadays, he's fighting the good fight in upper Manhattan, trying to stem the tide of drugs and crime that is destroying whole neighbourhoods, organising everything peace marches to a campaign to fill holes in the road.

The film seems more a series snapshots of a life than an overall picture. Demme fails to There is also a nagging sense of futility and melancholy about the reverend's undertak ings - cousin Bobby's only real accomplishment in the film is to get a pot-hole filled. It proves a fitting metaphor for a man who once fought to change the world, but now must content himself with plugging a few gaps.



Dark deeds in the desert: Willem Dafoe in White Sands



AMSTERDAM

from the first

Muziektheater 20.00 Hartmut Haenchen conducts Stephen Pimiott's Bregenz Festival production of Samson et Dalila, with William Cochran and Catherine Keen. Runs till Sep 26, with next performance on Sun afternoon (6255-455). Sat in Concertgebouw: Edo de Waart conducts Mahler's Third Symphony (6718 345)

BERLIN .

A new production of Goethe's Clavigo opens tonight at the Schiller Theater (3126 505). Dietmar Pflegerl's acclaimed production of Jean Cocteau's La Voix Humaine (The Human Voice) is revived tomorrow at the Schlosspark Theater, with Sabine Sinjen as the suicidal woman on the telephone to the lover who has jilted her [7931 515)

■ DRESDEN

Semperoper Colin Davis conducts

Fidelio next Wed, plus three Staatskapelle concerts (Sep 13, 14, 15) featuring symphonies by Dvorak and Beethoven. The opera repertory also includes the Ponnelle production of Gluck's Orieo (tonight and Mon), Lulu (tomorrow), La Cenerentola with Kathleen Kuhlmann (Sat and Tues), and Der Freischütz (Sun, Thurs and Sat). Felicity Lott and Ann Murray head the cast in Der Rosenkavalier on Sep 20 (4842 731) Kulturpalast Michel Plasson conducts the Dresden Philharmonic Orchestra on Sat and Sun at 19.30. The programme includes Berlioz's Symphonie Fantastique and Beethoven's Fourth Plano Concerto, with Elisabeth Leonskaja (4866 306)

LEIPZIG

Gewandhaus 20.00 Kurt Masur conducts the Gewandhaus Orchestra in Beethoven's Violin Concerto (Frank-Peter Zimmermann) and Third Symphony, repeated tomorrow. Sun and Mon: David Geringas plays Dvořák's Cello Concerto (7132 280)

■ LONDON

THEATRE Amphibians: world premiere of a play by Billy Roche, set in Wexford against the background of a changing community. A Royal Shakespeare Company production directed by Michael Attenborough. Opens tonight (Barbican 071-638 8891). The Madras House: Harley

Granville Barker's poignant comedy in a production enthusiastically received when it was premiered last week at the Edinburgh Festival. Till 081-741 2311). ● Hamlet Robert Sturua's

production starring Alan Rickman and Geraldine McEwan runs from Sep 9 to Oct 10 but is already sold out. There will be some standby tickets available each day (Riverside Studios 081-748

 An Inspector Calls: J B Priestley's psychological thriller directed by Stephen Daldry. Starts previewing on Sat, Press night next Fri (National Theatre 071-928 2252). Six Degrees of Separation:

Stockard Channing as the rich New Yorker transfigured by a black con-artist in John Guare's play (Comedy 071-867 1111). For ticket information about alf West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

■ PRAGUE

CONCERTS Tonight at 19.30 in the Basilica of St George, the Prague String Trio plays works by Stamitz and other Czech composers of the baroque era. On Sat at the Monastery of St Agnes, the Foerster Trio plays works by Beethoven, Tomasek and Smetana. Next Tues at Church of St Nicholas: Prague Male Choir presents a programme of choral

works by Bruckner. Rakhmaninov, Janacek, Martinu and others (232 5858). Jiri Belohlavek conducts the Czech Phllharmonic Orchestra in works by Martinu, Bartok and Brahms in the Dvořák Hall on Sep 17 and 18 (286 0111). The first concert of the Prague Symphony Orchestra's 1992-3 season is on Sep 22 (232 5858).

OPERA The repertory of the Prague State Opera (formerly Smetana Theatre) includes Madama Butterfly, La traviata, Il trovatore and Rigoletto. Performances are daily except Mon (Wilsonova 4. tel 265353).

 For pre-booking and information about other events. contact city centre ticket agencies (Sluna, Wenceslas Square 28 in the passage, tel 260693, or Bohemia, Na Prikope 16, tel 228738, or Melantrich, Wenceslas Square 38 in the passage, tel 228714) and theatre box offices.

■SEVILLE EXPO

 The music programme at the Maestranza Theatre over the coming week is dominated by the Vienna State Opera. Ruggero Raimondi stars in Don Giovanni tomorrow, Sun and next Tues. Claudio Abbado conducts the Vienna Philharmonic Orchestra in a Haydn and Mahler programme on Mon. The final opera company to visit Expo will be the Dresden State Opera, with three performances of Der fliegende Holländer starting on Sep 28. The remaining concert highlights include the Moscow

Virtuosi under Vladimir Splvakov (Sep 10), a Stockhausen programme directed by the composer (Sep 16), the Royal Concertgebouw Orchestra (Sep 21 and 22) and the National Symphony Orchestra of Washington conducted by Mstislav Rostropovich (Oct 7 and

A Spanish musical entitled Azabache can be seen next week at the open-air Auditorium. The remaining programme at the Lope de Vega Theatre consists of Lope de Vega's La Nina de Plata (Sep 6-10), the Comédie Française production of Beaumarchais' Le Barbier de Seville (Sep 15-18) and Giorgio Strehler's Piccolo Teatro di Milano production of Goldoni's Le Baruffe Chiozzotei (Oct 7-11). A new George Tabori play, based on Dostoyevsky's The Brothers Karamazov, is to be premiered at the Central Theatre on Oct 9. The Palenque has a daily programme of Latin American music and dance.

 For further information, dial 0034 5 448 0404 from outside Spain, or 902 22192 in Spain.

■ STUTTGART

LUDWIGSBURG FESTIVAL Joseph Kalichstein, Jaime Laredo and Sharon Robinson give a recital of plano trios tonight in the Ordenssaal. Sat: recital by violinist Mila Georgieva. Tues: Michala Petri flute recital. Next Thurs: I Salonisti. Next Fri: opening night of a week-long run of Stuttgart Ballet's Cranko

production of Romeo and Juliet (7141-949610)

■ WARSAW

This year's Warsaw Autumn Contemporary Music Festival (Sep 18-27) includes three Stockhausen concerts directed by the composer. The Hilliard semble will perform music by Arvo Pärt, and the Matrix Ensemble will present Michael Finnissy's Vaudeville. At the opening concert, the Polish National Philharmonic Orchestra and Chorus will perform Tristan Murail's Les Sept Paroles du Christ en Croix. The closing concert, including extracts from Ligeti's Le Grand Macabre, is conducted by Elgar Howarth (310607)

■ ZURICH

 Claus Peter Flor conducts tonight's concert by the Tonhalle Orchestra in Shostakovich's Ninth Symphony, Martinu's Oboe Concerto (Isaac Duarte) and Janacek's Sinfonietta. Sep 29 and 30: Georg Solti conducts Bruckner (206 3434)

 Edita Gruberova sings the title role in Lucia di Lammermoor tomorrow at the Opernhaus. Sat: Il barbiere di Siviglia. Sun: Rigoletto. Tues: Die Zauberflöte. The first new production of the season is Beilini's II pirata on Sep 19 (262 0909)

 Peter Wood directs a new production of Shakespeare's A Midsummer Night's Dream at the Schauspielhaus, opening on Sep 17 (221 2283)

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Thursday September 3 1992

The French referendum

career, François Mitterrand can never have taken a gamble more important, or more daring, than the referendum on the Maastrich treaty. If the "out" vote wins, and particularly if that victory is by a large margin, ratification will at least be relaunched, though the treaty will remain far from safe harbour. If it is to be "non", the Maastricht treaty will have been sunk, with incalculable consequences for the future of Europe.

merely to discomfort his conservative opponents, it was a grievous fault and grievously does he and France - seem likely to answer for it. But the referendum had a higher justification and a nobler purpose. The Maastricht treaty did, indeed, need to be reaffirmed by one of Europe's great nations if it was to regain the momentum lost when the Danes voted against it last June.

Such a reaffirmation may not now be forthcoming. Some might view that possible outcome as simply a sad result of Mr Mitterrand's hubris and the periodic French impulse towards regicide. But all of Europe's leaders would bear more responsibility for a "non" than that. The case that they needed to make was that the European Union would underpin pros-perity and security in the new Europe. Unfortunately, perhaps unfairly, failures in the former Yugoslavia have identified the EC too closely with a lack of security. Equally, because of the ERM, many Europeans have come to associate the EC with deflation rather than prosperity.

Errors have been made, both outside the treaty and within the treaty itself. But the errors are not large enough to justify its down-fall. The Maastricht treaty is the culmination of 40 years of European construction. It is certainly the culmination of 10 years of successful efforts to relaunch the EC and of four years of particularly intense discussion of economic and monetary union. Rejection by France, one of the two central pillars of the EC, would bring that forward march to an abrupt halt, for years, possibly forever. It could lead to a relapse into unbridled nationalism and even to disinte-

In the short term, financial mar-tion does not have to be a disaster.

kets would be shaken. The ERM would come under still greater strain. Interest rates, both short and long term, would diverge and realignments might become ines-capable. Those who put their trust in the prospects for Emu would have to reconsider their plans. Countries such as Italy and Spain, for example, which have made convergence on Emu the centrepiece of their macroeconomic policies, would find themselves adrift

Even the almost completed single

market would look more doubtful. Everything would have to be reconsidered: management of the relations of other European states with Germany, the EC's monetary regime, the prospects for enlarge-ment and the EC's relations with the rest of the world. Worse, all these would have to be re-examined at a time of slow growth and more than just nascent xenophobia. The Maastricht treaty is flawed. But the alternative would surely be far worse.

This is why the referendum matters. It is why the FT intends to devote a special effort to covering it. It is also why this newspaper, in keeping with its traditional support for the integration of Europe, hopes the French will

provisos. First, the EC should not proceed as if nothing had hap pened even if the Maastricht treaty were ratified. The EC must be particularly cautious if the treaty receives no more than a small positive affirmation. Subsidiarity must become a living reality, not just a slogan. The convergence criteria will have to be implemented with tact and discretion. No timetable for convergence towards Emu must be allowed to override economic common sense. And more immediately, if currency adjustments are required, so

Second, the downfall of the Maastricht treaty, should that occur, must not be allowed to mark finis to all that Europe has achieved in the postwar era. The loss of this treaty would be a misfortune. To allow it to lead to the collapse of the EC or even to an outbreak of mutual recrimination and disorder would be worse than folly. The French referendum is

Exam standards

THE SCHOOL inspectors' verdict work - which is harder to monion this year's results for GCSEs -the main examination taken by 16vear-olds in England and Wales is damning. Their report has "little confidence that standards are being maintained" and detects a decline since the GCSE was introduced in 1988. Last week's headlines trumpeted record pass rates with more than ever before at the higher grades. Now pupils, parents and employers are left wondering about the worth of deval-ued GCSE certificates.

Some had already warned that five successive years of improved results seemed too good to be true especially the rise by more than a quarter in the numbers of grades A to C, which were supposed to be the equivalent of the old O-level pass. The inspectors' report therefore confirms what many teachers privately admit - that standards have slipped with the new exam.

Mr Patten, the education secretary, has announced an inquiry, with a view to changes for next year's exams. However, some of the problems identified by the inspectors are already being tackled. Able pupils can now take more demanding papers, following criticisms that the GCSE was insufficiently stretching. The top grade is to be split in two to give further incentives to the most able. And the amount of course

tor - is to be restricted. The most important objective for Mr Patten's inquiry must be to ensure that the four examining boards set exacting standards which are uniformly applied between subjects and between different groups of pupils. Only if it is clear just what sort of achievement is represented by a particular grade will employers and others be able to use GCSE results as a worthwhile yardstick.

The minister should however ignore those who want to restore the O-level exam for the brightest. The GCSE provides a single standard by which the achievements of 90 per cent of pupils can be measured - even if the measurement process needs improvement. Employers certainly do not want to return to O-levels, as this week's statement from the CBI makes clear.

Indeed, there is a case for a more broadly-based examination at 18, capable of testing a much higher proportion of schoolleavers than the A-level exam. Essential to such a change would be confidence that the top grades of the new exam offered similar levels of achievement to the A-level "gold standard". That confidence will be hard to win unless the standards of the top GCSE

Top pay rates

THE NEWS of a further moderation in the rate of pay increases awarded to - or taken by – the chairmen and other directors of most of Britain's largest companies is welcome, if not surprising in view of the effect which the recession is having on many bonuses. Only a few months ago, after years of mounting controversy over the rate of salary increases, directors of large com-panies were rightly attacked by the British Institute of Management, among many others, for tak-

ing unacceptably big rises.
There is some dispute about the average increase in the total remuneration of each company's highest paid director for the most recent financial year. One specialist remuneration consultancy reports it to be around 8 per cent and falling, while a different survey service calculates it to be only

directors' pay and those of the company's staff as a whole. The "performance pay" of directors also needs to be seen to be moving roughly in line with corporate per-

formance - down as well as up. The fact that this is now happening in more cases does not mean that the problem of excessive pay rises has somehow gone away. Nor does it lessen the need for a much tougher disclosure regime than proposed in the Cadbury Committee's code.

The regime should be similar to

rules recently proposed by the US Securities and Exchange Commission. These would require the remuneration packages of the five highest paid directors to be disclosed, and divided into nine sepa rate components, including stock

In the UK only a tenth of compa-nies disclose the overall amount 2 per cent. What matters paid to directors in bonuses, and is that shareholders and employees should feel there is more calculated. The case for official equity between movements in action is obvious.

he first engine is due to at Toyota's £140m engine plant at Deeside, north Wales, next week, heralding the next wave of a formidable assault by Japanese carmakers on the European car industry. The array of Japanese vehicle

plants and new models poised to enter production in the UK, Hungary, Italy and Spain was planned in the late 1980s, when car demand in west Europe was accelerating powerfully, with record sales every year from 1985.

The extra capacity from Japan is about to hit the market, however, when the European appetite for buying new cars is succumbing to economic retrenchment. Sales are weakening in important markets, while some, such as the UK, remain stubbornly mired in recession.

Now Europe's indigenous carmakers - busy building plants of their own and already wringing much higher output from existing facilities as part of a determined drive for greater productivity – are confronting the spectre of rapidly growing overcapacity.

Japanese vehicle production capacity in Europe is expected to xceed 1.2m a year by the end of the 1990s. European car production totalled 12.7m last year with the Volkswagen group accounting for 2.44m and Renault, the smallest of the big six volume carmakers, for 1.55m. Japanese carmakers captured 12.3 per cent of west European new car sales of 13.49m last vear and this is forecast to rise to between 16 and 20 per cent by the end of the decade.

The battle with the Japanese carmakers is about to be joined in earnest by Honda and Toyota, who start up their first European car plants during the final three months of the year. Both are located in the UK, which the more staunchly protectionist European auto industry leaders such as Mr Jacques Calvet, chief executive of Peugeot, the French carmaker, have likened to "a Japanese aircraft carrier just off the coast of Europe".

Toyota and Honda are developing a total capacity to produce 300,000 cars a year by the mid-1990s at the UK plants, and the figure could easily double by the end of the decade. The UK is not the only Japanese

springboard into Europe. At Esztergom, 40km north of Budapest, the first Suzuki Swifts are also set to leave the line of Magyar Suzuki's more modest assembly plant this autumn, while in northern Italy, Daihatsu will begin production by the end of the year of small vans and pick-ups at its joint venture with Piaggio.

Back in Britain, Nissan, which pioneered the route for the Japanese motor industry into local car production in Europe during the mid-1980s, is about to launch its second UK-built car range. The Toyota, Honda and Suzuki

plants may start slowly, but the san example shows how fast the trickle will become a flood. Japan's production modestly enough in Europe in 1986, but it is now pulling out all the stops to stay a jump ahead of its Japanese rivals.

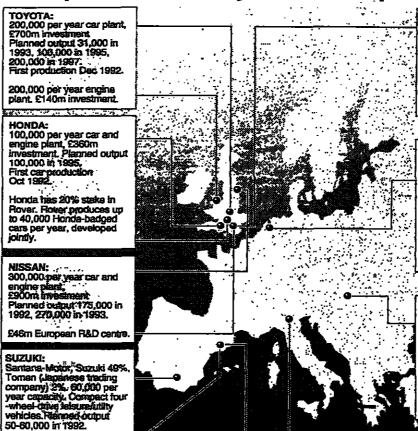
Output of 125,000 Primera large family cars in 1991 is planned to rise to 175,000 this year as Nissan adds the new range. Production is planned to surge to 270,000 in 1993 as the plant rapidly approaches its presently announced capacity of 300,000 cars a year, and the company has already indicated its ambition of reaching 400,000 cars a year in the UK by 2000.

While it is Nissan's growing UK

Japanese carmakers are stepping up their advance into Europe and threatening the domestic industry, writes **Kevin Done**

Trickle swells to a flood

The Japanese motor industry's drive into Europe



Vissan Motor Iberica. Nissan 67,7%. 150,000 per year resear who reence a septime rehicles. First production multi-purpose vehicle Sep 1992, up to 50,000 per year capacity. Septime rehicles Sep 1992, up to 50,000 per year capacity. Septime rehicle Septime rehicles spring 1993, up to 50,000 per year capacity vehicle, Spring 1993, up to 50,000 per year capacity 2600m, 6 year investment programme to 1990-95.

development costs are the impetus behind new alliances, and even the limelight, the company is also investing heavily in Nissan Motor industry giants are being forced to Iberica, the Spanish commercial find partners. Volkswagen of Gervehicle maker, in which it acquired many is poised to finalise a deal majority control a decade ago. From with Suzuki for the production of a range of small cars in Spain. The Japanese carmaker, a leading 1990 to 1995 it is putting £600m into Spain. This month it is starting European production in Barcelona minicar producer in its domestic of its new Serena multipurpose market, will engineer the new cars for production at the Barcelona vehicle - rival vehicles planned by Volkswagen, Ford, Fiat and Peugeot plant of Seat, VW's Spanish subsidiary. It will replace the outdated are still a couple of years away from launch - while in the spring the Seat Marbella. Output is expected to tion four-wheel-drive vehicle.

As a sign of this changing order in Europe, Nissan will supply part of its Spanish output of the fourhile protectionistminded volume wheel-drive vehicle to Ford for sale carmakers in in Europe under the Ford badge. Europe might have The link between the two in preferred a com-Spain shows how quickly the fortable existence behind the import arrival of Japanese vehicle makers barriers, life in the global auto in Europe is set to move on to a more sophisticated plane, as the world's automakers further refine their global square dance of compet-

industry is no longer so simple.

The Japanese vehicle makers have set up their own local plants inside the barriers. At the same time, less protectionist European producers are scrambling to gain their own Japanese links to win

Joint vertices Dishatsu
49%, Plaggies 13, 35,000
per year patro vers and
pickups 1,56bp (2,70m)
investreent.
First production by and some competitive advantage, or to help overcome earlier failures. While VW studies its link with Suzuki, Rover, formerly British Leyland, has fallen gratefully into the arms of Honda, and Volvo, the ailing Swedish carmaker, has sought refuge for its medium-sized cars with Mitsubishi Motors in a joint

DAIHATSU:

ISUZU:

venture.:lsuzt/40%, General Motors 60%.

Up to 100,000 per yet capacity. Four wheel-leisurability vertices (£96m intestment) and vans based

MITSUBISHI MOTORS:

Joint venture, Netherlands Car. Missubisht \$2.3%, Volvo 35.3%, Debth state 35.3%, 200,06 per year car plant? Missubist fed model \$1.1bn interstraint.

irst production

SUZUKI:

1995/96, output shared by Mitsubishi and Volvo.

Joint venture, Magyar Suzuld, Suzuld, 40%, C. Itch (Jacterese trading company) 1% 50,000 per year car plant stipok shift), \$23000 treestpen

Planned journal 15,000 in 1993, 50,000 in 1995 First production Oct-Dec

venture in the Netherlands. Honda, in addition to its own UK car and engine plant, also holds a 20 per cent equity stake in Rover's vehicle operations, and Honda tech-Rover's new cars launched since the

Volvo has brought Mitsubishi in as a joint-venture partner at its Dutch plant, where a new range of cars - badged both Volvo and Mitsubishi, but mainly engineered by the Japanese carmaker - will emerge in the mid-1990s.

The deals may vary, but the driving forces for the Europeans are the same: the imperative to improve production technology and create more cost-effective new products. Waking up to their competitive

deficiencies, European carmakers

have been engaged in an intensive campaign of so-called "benchmarking to measure themselves against the world's best standards - and then to try to close the gap. Five years ago they had to look to Japan for the standards, but Japanese carmakers' global expansion means that the competition has now

When the Japanese assault on Europe was first planned, the European motor industry focused on the fear that the Japanese would build a series of "screwdriver" plants in Europe with minimal local content. The fear was naive. In the event Japanese plans are proving much more ambitious and their roots in Europe will go much deeper. They are in the process of constructing a top-to-bottom manufacturing system, and they are already meeting UK requirements for 80 per cent

local European Community content. Even as the concrete is drying at the assembly plants, the leading Japanese producers are also press-ing ahead with the establishment of research and development facilities in Europe, where they will be able to engineer locally some future models exclusively for Europe, as well as draw increasingly on local European component suppliers.

he Japanese share of the west European new car market ranged from 2.7 per cent in Italy to 14.8 per cent in Germany and 45.2 per cent in Ireland. The overall share is now set to rise rapidly through the 1990s as: • remaining barriers to direct imports from Japan are eased and

then removed, local Japanese production capac ity in Europe is expanded, and new Japanese supply sources for Europe are developed in North

America, Asia and Australia. The pattern is complex, but already Honda and Toyota are shipping cars to Europe from their US plants, while Mitsubishi is about to start exporting cars from Australia to Europe. Maruti, the Indian carmaker in which Suzuki holds 40 per cent, is carving out a niche in southern Europe with a car that is a clone of the Suzuki Alto. Proton, the Malaysian national carmaker, is already claiming almost 1 per cent of the UK market with cars based on old Mitsubishi technology.

Japanese carmakers' finances may be weakening, but the assault on Europe can only be slowed marginally. It will not be reversed.

The model for Europe is already evident in North America. Following investment of about \$7.5bn in assembly plants in North America in the 1980s - eight in the US and three in Canada - the Japanese transplants' total car and light truck production capacity is planned to reach some 2.7m vehicles a year by 1993-94.

According to Professor Dan Jones and Mr Jim Womack, co-authors of the ground-breaking auto industry study, The Machine that Changed the World, "nothing like it has ever

"In effect between 1982 and 1992 the Japanese will have built in the US Mid-West an auto industry larger than that of Britain or Italy or Spain and almost the size of the French industry. By the late 1990s the Japanese companies will account for at least a third of North American automobile production capacity - perhaps much more - and have the ability to design and manufacture entire vehicles in a wholly foreign culture 7,000 miles from their origins." .

A similar description could well apply to Europe in the year 2002.

BOOK REVIEW

ing in some regions of the world,

Rapidly mounting research and

and linking arms in others.

SUZUM: Joint venture planned with SEAT (YWY's Spanish subsidiary) for new small car to be engineered by Suzuki. 150,000 per year: capacity. Probable first production 1995.

operations that claim much of the

Good ol' boy who made a bundle

eing an American folk hero is a tricky assignment, as Ross Perot found out. The problem is that the great American public likes its boot-strap entrepreneurs to be very rich and very upright. In a country where business practices are not overly genteel, this is a tough combination to achieve. A vast media circus, meanwhile, is quick to expose any flaws.

Sam Walton, founder of the Wal-Mart chain of discount supermar-kets who died of cancer in April, negotiated these pitfalls much better than most. When, in 1985, Forbes magazine declared him America's richest entrepreneur, the paparazzi descended on the obscure corner of Arkansas, mainly occu-pied by chicken farmers, where Walton made his home. What they found was a happily married, much-liked billionaire who enjoyed quail hunting, breakfasted at the local Holiday inn, and drove a battered pick-up truck, minus two hub-caps. Folksy was an understatement.

Since then, some aspects of Wal-Mart's business - its anti-union policies, the impact of its \$40bn annual sales on hundreds of Momand-Pop shops - have been subject to critical scrutiny. So, to an extent, have the less wholesome adventures of the four Walton children. But no one has ever been able to make Sam himself look bad. The worst that has been said is that he

was rather dull.
Walton is not about to dash anyone's illusions. Readers will either find his autobiography lashed with "good ol" common-sense and a lot of harmless, if charming, anecdotes, Or they will find it dreary and downbeat. Walton makes no excuses: "I realise this may sound boring to most you," he writes at MADE IN AMERICA: MY STORY By Sam Walton Doubleday \$22.50. 269 pages

one stage, "but one of my best items ever was a mattress pad called a

A few snippets are more revealing about the character. There cannot be many billionaires who admit that they "never learned handwrit-ing too well" - and have the guts to include a photograph which dem-

onstrates the point. Meanwhile, the competitive energy which Sam Walton applied to his business is inescapable. In one of many contributions from friends and family, Don Soderquist,

The worst thing ever said about folksy billionaire Sam Walton is that he was rather dull

Wal-Mart's chief operating officer. tells of finding Sam one Saturday morning on his hand and knees at the local Kmart store, analysing his rival's stock. And his wife, in a casual aside, notes that when the couple was on holiday in Italy their luggage vanished while her husband was off on a similar scouting

But it is David Glass, Wal-Mart's current chief executive, who perhaps captures the entrepreneurial Walton spirit best. Explaining the annual contest in which Wal-Mart executives choose one "volume producing item" to promote, he

recalls the time Sam (who usually won) selected minnow buckets for carrying bait. Glass was more happily teamed with apple juice. "So I would go down to the stores, and get them to take that minnow bucket...put ice in it, ice down the juice and give away samples out of his minnow bucket. I particularly did it in stores I knew [Sam] was going to visit. It drove him crazy, and he got off that minnow bucket pretty quick...."

But the reader can't help feeling

that the cozy yarns tell only half the truth. Sam Walton was a salesman to the core, and seems to have packaged himself with all the skill that he once applied to selling a gooey southern sweet called Moon Pies.

For the most part, this makes for an engaging, if one-dimensional, portrait. Occasionally, it just grates. "I had bought a bank in Benton-ville, for about about \$300,000," Walton remarks, for example, "just a little old bank with only about \$3.5m in deposits. But it helped me learn a lot about financing things."
Oh, come on Sam, is that the whole

The real truth, one suspects comes right at the end of the book

when Walton admits that "if I hadn't gotten sick, I doubt I would have written this book". Given the pleadings of publishers - Doubleday paid about \$4m for the manu-script - and a rather natural desire to have a final say, he can hardly be blamed for agreeing to write it. But these are unlikely to be circumstances which make for the most critical self-analysis. At the end of the day, Sam Walton's heritage is in the shopping malls, not the book-

Nikki Tait

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Nothing will come of nothing: think again

Edward Balls argues that the British government's target of zero inflation within the ERM is undesirable and unattainable

of the European exchange rate mechanism at a sterling parity of DM2.95 looks increasingly threatened. The prime er's commitment to a target of zero inflation is supposed to make this policy more secure. In fact, it makes it look

Mr John Major has rightly identified Britain's inflationary psychology as a root cause of the current economic malaise. The government's priority is to avoid a repeat of the boom-bust cycles that have plagued the

Yet the new policy of pursuing zero inflation to break this cycle through high interest rates within the ERM will not solve the underlying inflationary problem. It is merely compounding the damage caused by the current recession.

The failure of the economy to grow results in large part from a series of errors in monetary management since the 1960s. As a result, repeated periods of high inflation have encouraged consumers to borrow excessively to buy houses and consumer durables. The subsequent collapse in house prices has left them burdened with debts which they are struggling to service at current high interest rates.

Even if consumers were not burdened by debt, the case for pursuing zero inflation through persistently high interest rates would be weak Even the most successful low inflation countries such as Germany target an inflation rate of 2-3 per cent. Those countries which have attempted to achieve that target, most recently New Zealand and Canada, have paid a high price in lost output in pursuit of a goal which has remained elusive.

Now is a particularly bad time for the UK to pursue zero inflation. Britain needs a period of low or even negative real interest rates to ease the pressure on indebted consumers. But the fall in underlying inflation over the past year, combined with high nominal interest rates, has aiready pushed short-term real interest rates to their highest level at this point in the economic cycle since the 1930s. The nearer the rate of inflation comes to zero, the higher real interest rates will become. This the housing market and delay

a consumer-led recovery. Merely sticking to the current exchange rate target within the ERM and announcing a target of zero inflation is the wrong way to secure the low and stable inflation that Britain needs. The costs are prohibitively high and the Low inflation does not deliver rapid growth... Average annual inflation rate 1951-88 (%) # 5 1955-87 (%)but getting to low inflation is painful End period value (%)

1991

gains may well prove illusory. First the pain. The cost of reaching zero inflation in the UK would be enormous. Despite the government's labour market reforms in the 1980s there has been no reduction in the amount of unemployment required to reduce inflation.

C2 1990

Estimates from 1980-81 suggest that every 1 percentage point fall in inflation required 2.3 percentage points more nployment over one year, much higher than in most other OECD countries. Reducing the annual rate of underlyto control Britain's problem of excessive real wage growth, bequeathed a manufacturing sector that is leaner and more competitive, but too small to finance Britain's desire for imported goods. It also bequeathed a large and grow-ing pool of unskilled, unemployed and increasingly unemployable people.

Are the mistakes of the 1980s about to be repeated? The structural problems which underlie inflationary tendencies - inefficiencies in the housing and labour markets and the flawed way in which

Even if consumers were not burdened by debt, the case for pursuing zero inflation would be weak

ing price inflation from its current 4.4 per cent to zero would, according to this relationship, require an extra 10 percentage points of unemployment either 3m more unemployed in unemployed a year from now until the middle of 1995.

Yet, unless this inflation rate could be secured once it had been attained, such sacrifices would have been in vain. The government's last attempt to conquer inflation in the early 1990s, and the subsequent failure of employers and workers

UK monetary policy has been pressed. But they still exist. The government's failure to tackle the underlying causes of the inflation of the past two ery risks being derailed by

inflation once more. The government says it wants low inflation, but it also wants house prices to start rising and has been unwilling to eliminate the main tax incentives that favour housing investment. The labour market also remains as inflation-prone

as 10 years ago. In the late-1980s, despite record unemploy-ment rates, price inflation was once again fuelled by an acceleration of wage increases. Earnings inflation has started to fall only after two years of recession and rising job losses.

Despite the fall in pay settlements, it may take a decade of slow growth and high unemployment to work off the lost competitiveness of the past 10 years, at least at the current exchange rate within the ERM. Real wage growth in the 1980s outstripped that in all of the UK's main competitors, despite the government's labour market reforms. The signs of an overvalued real exchange rate are clear: manufacturing profitability, even after the productivity gains of the past decade, remains low by international standards. Britain is left with a trade deficit at the bottom of

the recession. Most worrying, politicians remain in control of Britain's monetary policy. This is still so despite the international evidence that independent central banks have delivered lower inflation rates over the past 40 years. The link running from low inflation to higher or more stable economic growth does not exist, as the chart shows. But if a government is serious about delivering low inflation, it will cede monetary policy autonomy to an independent

Yet Mr Major, like his pressors, has been unwilling to give up the levers of monetary power to the Bank of Rngland. He has been willing to allow the independent Bundesbank to set UK interest rates on his behalf. But the credibility of this policy rests solely on the government's willingness to remain in the ERM and ist a devaluation.

History suggests that devaluation is the most likely escape route from slow growth and rising trade and fiscal deficits. There is no good reason why the markets should trust Mr Major more than any other politician of the postwar period. Indeed, the costs of attaining zero inflation make the policy even less credible than in the

The markets know that the government will not be able to endure high interest rates. sluggish growth and rising unemployment for years rather implication of the government's current policy. The markets also know that the result of a devaluation, without deeper structural reform, is likely to be renewed inflation. The commitment to zero inflation is either disingenuous or will prove so destabilising as to

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SEI 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Back to the Insurmountable cost Unrealistic basics on barrier faced by rail education freight operators From Mr Keith Tribe.

Sir, Andrew Adonis notes in

"Busier groves of academe"

of the UK labour market?

3) What are the assumptions

concerning the necessary alter-

ations in existing patterns of household savings, investment and consumption that will

fund students through the sys-

tem in the later 1990s? What

will be the eventual impact of

current readjustments in the

housing market?

Keele University

Staffordshire ST5 5BG

Thrift and

interest rates

Sir, A historical analysis which goes back further than

1974 ("Saving days are here again", August 27) suggests a

consumer recovery may

depend on understanding pub-

lic attitudes and beliefs as

much as economic prospects. Over 40 years ago, J Gordon Lippincott said: "The major

problem is one of stimulating

the urge to buy. It must be

nurtured even though it is con-

trary to one of the oldest

inbred laws of humanity – the

law of thrift - of providing for

the unknown and oft-feared

day of scarcity." He succeeded.

Whether present day market-

ers can do so depends on more

than real interest rates.

L Kreitzman

The Henley Centre,

London EC4Y OAA

214 Tudor Street

Keith Tribe,

(August 28) that by the year Sir, Richard Tomkins ("How 2000 it is anticipated that one in three 18-year-olds will enter freight hopes have finally been derailed", September 1) can only be congratulated for highhigher education, as against one in seven in the 1980s. Perhaps we might go back to lighting the plight of British basics and ask the following Rail and other would-be rail freight operators. As long as 1) What evidence is there that rail freight rates have to cover a shortage of graduates does and will exist in specific areas full commercial costs, ie have to pay for rail freight infrastructure as well (or are even 2) Is the expansion of higher required to earn a return on education an appropriate response to the existing skills railway assets), while road users are offered unlimited problem in British industry, access to their respective transidentified by the recent port system in exchange for a research carried out at the National Institute? negligible annual licence fee,

entry remains in place. On top of this comes the complete disregard for external - ie, social costs, such as congestion or pollution costs.

The political unwillingness to level the playing field not only prevents a commercially viable rail freight industry. By virtually subsidising road transport the government hinders competition, increases economic inefficiency and promotes the ecologically most damaging mode of transport. Jörg Schimmelpfennig, Department of Economics. Univesität Osnabrück, D-4500 Osnabrück an insurmountable barrier to Germany

Nuclear Electric making fossil generators nervous

From Dr Robert Hawley. Str. Lex (September 2) was right on power prices and the real costs of electricity. The nuclear levy question is certainly a diversion from the larger issues – but it's a diversion which has attracted both PowerGen and Offer over the last couple of days, with both calling simplistically for a cut

in our levy rate. Nuclear Electric's response to remarks by Prof Stephen Littlechild, director-general of Offer, at the Energy Intensive Users' Group is quite clear. The following is an extract of a

letter I have sent to him.
"You state that in a competitive market customers would not have to bear 'the higher costs of nuclear electricity' This simple statement is fanci-ful, and fails to address policy issues relating to the way the privatisation was structured, the real costs of other fuels and the other subsidies hidden in the market. You also avoid the issue of who will bear the costs of nuclear provisions if the customer does not. I find it strange that you propose to go on record as suggesting that customers should not meet the full costs of the electricity they

Offer, of course, was merely responding to pressure brought to bear by others. Which brings us back to PowerGen Ed Wallis is very free with advice - and Nuclear Electric's money - and may even have reaped some short-term PR kudos as a result, by claiming to have devised a mechanism which would even sup-

port British coal.

But is this not the same Ed Wallis who is investing almost £40m on Merseyside, building a facility to import 5m tonnes of foreign coal a year, at the kind of prices which would allow him to offer cheap electricity to the major energy users? The truth is that Nuclear Electric is now enjoying record output and market share, with costs consistently coming down, and the fossil generators are becoming more nervous. Our financial arrangements are transparent to all - unlike theirs. I'm delighted that we have been singled out for such special attention - it is a commercial compliment to our suc

Robert Hawley, chief executive, Nuclear Electric, Barnett Wau, Barnwood Gloucester GLA 7RS

employment prospects

From R J Marshall Sir, "Escape from the Black Hole" (August 29) gave useful advice to the newly redundant executive.

The prospect of re-employment within five months and at higher salary levels held out by Mr Bell is, however, quite incongruous, particularly when applied to senior executives from the City. I, and others, who have used outplacement services have a much slower tale of re-employment. I created my own business 12 months after leaving my former employer and it will be some time before it affords an

Outplacement, particularly the use of networking, had a valuable part to play in my own re-establishment but does its reputation little good if it holds out ouite unrealistic prospects to those that use its

R J Marshall, 18 Wayneflete Tower Avenue. Esher. Surrey KT10 8QG

Bureaucracy of quality

From R A Hudson. Sir, One aspect of quality schemes (Letters, August 25) needs a great deal of attention they appear to be spawning

their own bureaucracy. My company achieved BS5750 some years ago and has benefited as part of our overall approach to customer service. However, a disproportionate amount of our quality team's time is spent filling in inquiries from other quality departments requiring copious and often irrelevant information. Efforts should be intensified to promote BS5750 certification as sufficient evidence of satisfactory standing for most commercial purposes, leaving only specific technical inquiries relating to the products involved to be pursued. R A Hudson,

Haunt Electronics Firstpood Road. Garretts Green. Birmingham B33 0TQ

OBSERVER

AMP points the way

■ If Britain can hire Aussie Bill McLennan to run its Central Statistical Office, itis only right that Australia can pinch a top British fund manager to show it how to

Even so, putting the Postel's Andrew Threadgold in charge of all the Australian and overseas investment operations of AMP, Australia's equivalent of the Prudential, is a surprisingly adventurous move. The 48-year-old Threadgold's sole previous connection with Australia was a four-year stint in Melbourne. while he earned a doctorate.

Admittedly, Threadgold is not a typical life company fund manager. He worked at the International Wool Secretariat and the Bank of England before joining Postel, where he's responsible for £19bn of funds. That said, giving him charge of AMP's £25on must have nut quite a few Australian fund mans noses out of joint. AMP may have outgrown Australia and be keen to centralise its international fund management in London, but 60 per cent of its money is still in Australia, and Threadgold will be in London.

It will be interesting to see whether Threadgold, an outspoken advocate of shareholder activism, will continue to shake the corporate governance tree. There are plenty of easy targets in Australia.

Achtung

m If only he hadn't hit a German. Werner Niefer, retiring management board AG, has been fined DM80.000 for knocking down a German tourist while driving one of his buses in Rome a couple of years ago. Stuttgart judge Hubertus

Pauli found that Niefer - who took the wheel after entertaining some of Mercedes's Italian staff at a restaurant outside Rome should have stopped before rounding a blind corner where the accident happened.

A Mercedes spokesman said the wounded German tourist had not filed a civil suit, but he expected this would follow. Mercedes said that Niefer welcomed the completion of the iwo-year investigation and would accept the fine

Debatable

■ Heads of state are worth 10times as much as journalists. This little nugget is one of the more interesting statistics to emerge from the Non-Aligned ment conference in Jakarta, Apparently, the Indonesian government has taken out a life and medical insurance policy which provides backs attending the conference with maximum cover of \$11.500. For heads of state the figure is \$114,000.

Back on top ■ With the appointment yesterday of Jacob Palmstierns as chairman of Nordbanken, Sweden's state-controlled bank, it looks as though his rehabilitation in Swedish

hanking society is complete. Palmstierna spent 30 years at Sweden's top commercial hank, the prestigious Skandinaviska Enskilda Banken. But his spell in the chief executive's seat was embarrassingly brief - both for him and S-E Banken. Only a few months after his appointment, he was investigated for tax fraud a heinous crime in the eyes



of the law-abiding Swedes and decided to step down while the investigations were under way. In the end he was cleared of any irregularities but he did not get his old job back. Since then, he has been vice chairman at Nordbanken,

number two to Bjorn Wahlstrom, an industrialist with no banking experience who was brought in to shake up the bank. Wahlstrom did well turning round SSAB, the formerly state-controlled steel company, but has not been a great success at Nordbanken With the benefit of hindsight it might have been better to have given Palmstierna the chairman's job in the first

Food for thought ■ David James, fast becoming the banks' favourite Mr Fixit,

has not wasted any time strengthening the non-executive members of the board of his latest client, Lep. the troubled freight forwarder. H Wynne Denman is an old Cayzer hand, and J Brian Smith, an ex-Rank Organisation group managing

director, has worked on other David James rescue missions. Both men are in their 60s and James says that "their skills, experience and advice will bring added strength" to the board of Lep and its

the same about Lep's previous non-executive directors. Bill Govett, a former chairman of John Govett & Co and a director of Legal & General, 3i and the National Coal Board pension fund, was a member of the board for eight years and his fund management firm was instrumental in bringing in John Read, the previous chairman, who is now suing the company for £1.7m for loss of his job.

But then one could have said

Peter Grant, chairman of Sun Life and a former deputy chairman of Lazard Brothers was a director for four years and Philip Hampton, an ex-Lazards merchant banker who is now British Steel's finance director, sat on the board for two years. Lazards was Lep's financial adviser until last year and both Grant and Hampton had worked on Lep deals and should have known the company well.

This is not to say that they are not extremely effective at their main jobs. It is just another reminder that nonexecutive jobs can test even the most distinguished

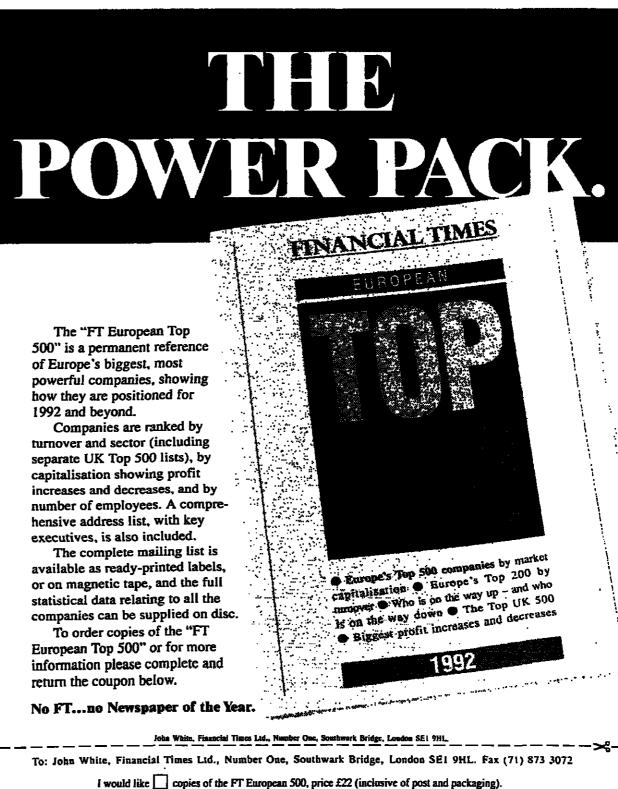
Objection

■ Pity the poor birth announcements clerk who took down the pre-paid insertion in The Times: Rexshun - On August 31st in Chicago, to Harry and Dolly (née Onboat), a son, Hugh Gee.

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Jeremy Reed, The Times's commercial director, says that the £22 announcement "came in just before the close of play' yesterday and somehow slipped through the net.



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Markets look in vain for concerted support operations by central bank

Dollar repeats D-Mark losses

By Emma Tucker and eter John in London

THE DOLLAR vesterday hit a record low against the D-Mark for the second day running, as pressure in the European exchange rate mechanism showed tentative signs of easing.

Sterling clawed back some of its recent losses against the D-Mark yesterday. It was unaffected by official figures suggesting that the Bank of England intervened heavily to bolster sterling's position in the ERM last

The pound gained half a pfennig to close in London at DM2.7875; still less than one pfennig above its ERM floor of DM2.7780. Against the dollar, sterling climbed to \$2,0040, as compared with a previous close of \$1,9970.

Against the D-Mark, the dollar closed at DM1.3905, down less than half a pfennig. In New York trading, the pound held steady

PAGE 23 PAGE 30 ■ Currencies

■ World Stock Exchanges

against the D-Mark, but dropped back slightly to \$1.9993 against the dollar. There was also little change in the dollar/D-Mark rate, which was quoted at DM1.3930 Yesterday there was no clear

sign on the currency markets of concerted central bank action to keep the dollar from falling to new lows. However, many trad-ers expect the US Federal Reserve and other central banks to step in soon, to repeat their support operations of recent weeks to buy dollars for D-Marks and put a firm floor underneath the currency.

Mr Earl Johnson, vice-presi-

Heinrich Weiss: resignation linked to Kohl's policies on industry

By Christopher Parkes in Frankfurt

MR Helmut Kohl, the German

chancellor, has lost contact with

the German business community,

and current government policies

will sooner or later ruin the econ-

omy, a prominent industry leader said yesterday.

The resignation this week of Mr Heinrich Weiss, president of BDI, the federation of German

industry, showed the gravity of

this "disastrous development", said Mr Dieter Härthe, chief exec-

utive of the country's federation of medium-sized businesses.

BVMW.
Instead of working with indus-

try to develop sound financial and economic policies, the gov-ernment produced a "constant

medium-sized companies was

good only for paying taxes and

flow of half-baked ideas". Mr Kohl thought Germany's Mittelstand of around 300,000

Algiers
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Balling
Beirut
Bellast
Belgrad
Berlin
Blerritz
Bornbay

Bonn's policies undermining

business, warns industry chief

The collective experience and

knowledge of the BVMW's mem-bership was not being used. "The

government keeps on demanding

better performance (from indus-

tryl without creating the neces-sary policy framework. That in the end will break the economy's

back," he said. Mr Hārthe's comments reflect

widespread nervousness about

the economic downturn and the

government's apparent paralysis, and indicates how far Mr Kohl's

stock has fallen in business cir-cles. His popularity among the electorate, especially in eastern

Germany, is also in rapid decline. The chancellor's lack of inter-

est in business is well-docu-mented, but it has led, perhaps inevitably, to his being singled out as the main target for indus-

try's venom as the economy has

The Bundesbank, the German

listening to his sermons, Mr Härthe added. central bank, is also understood to be concerned about the lack of

co-ordination in Bonn's fiscal and

economic policies.

A recent flow of ideas for boost-

ing the economy, including pro-posals for tax changes, road toils and suggestions of forcing non-in-

vesting high earners to buy gov-ernment bonds to support the

east, has compounded the

impression that Bonn is uncer-tain of how to conduct its eco-

Mr Weiss, meanwhile, said in a newspaper interview yesterday that the cause of his resignation

was an internal dispute within

the BDI federation. As its leader,

he had always refrained from

the federation had maintained good contacts with "ministers important to us", Mr Weiss said.

These included Mr Jürgen Mölle-mann in economics and Mr Theo

During his 20 months in office,

nomic policy.

criticising Mr Kohl.

a US financial group, said: "We're off the lows and that is about the only good thing that can be said about the dollar

The lira, which in recent weeks has come under severe pressure in the ERM, was yesterday unchanged against the D-Mark. It closed last night in London at L764.6 to the D-Mark, above its ERM floor of L765.4.

In London, the Treasury announced that Britain's underlying gold and currency reserves dropped by \$1.28bn in August, reflecting heavy intervention by the Bank to temper the currency's fall. The drop, which compares with a fall of only \$86m in July, reduced reserves at the end of August to \$44.4bn, compared with \$45.7bn in July.

The steadier pound gave some support to UK equities and government bonds. The FT-SE 100 index of leading shares closed up 14.6 at 2,313.0, while gilts gained

be able to stave off a rise in base rates, now 10 per cent, was reflected on the UK money marset. The important three-month interbank rate, which indicates market perceptions about the future level of base rates, eased from about 10% per cent to about

10% per cent. Reduced currency turbulence also buoyed the Paris bourse, where share prices closed up 2 per cent.

Investors elsewhere in Europe. however, indicated their continued nervousness that the strong D-Mark may require increases in interest rates in some European countries, at a time when growth prospects seem poor.
The stock markets in Frankfurt

and Milan fell by 0.8 per cent and per cent respectively.

reflecting these fears.
The UK Treasury said the drop in reserves demonstrated the government's "resolve" to protect the pound.

border issue

By Lionel Barber in Brussels

Commission are close to a compromise on the long-running dispute over Britain's insistence on retaining border controls on people beyond the end of this year.

Britain's right to maintain general spot-checks at British ports of entry, while the UK govern-ment has pledged to lighten the controls on European Community nationals, EC and British

The border issue has proved one of the thorniest questions to resolve in the movement toward a single EC market. Under a Community treaty - the Single European Act - all controls on goods, services and people are to be lifted by January 1 1993. But its frontiers against the threat of drug-smugglers, terrorists and

tiny or other onerous controls.

much greater than that of its continental partners and cited the border issue as an example of Commission meddling

Mr Bangemann, who has just completed a report on progress

officials said yesterday.

German commissioner for the internal market, held talks this week with Mr Kenneth Clarke, the British home secretary, in which Mr Clarke presented new proposals for breaking the impasse. "My feeling is that we can find a pragmatic solution," Mr Bangemann said in Brussels yesterday.

The commissioner said that Britain and the Commission shared the general aim of scrapping controls on the movement of people within the EC. The dilemma was how EC citizens could be identified by British immigration without having to subject their passports to scru-

One solution would be for EC nationals merely to wave their EC passports as they walked through immigration, he suggested. The British authorisuggested. The British author-ties would be able to retain con-trols on non-EC nationals, while also maintaining spot-checks on suspected illegal entrants, he

Mr Bangemann also hinted that earlier Commission threats to bring Britain before the European Court of Justice for maintaining its border controls had been dropped. In effect, both sides had agreed to disagree on their interpretation of article 8a of the Single European Act

requiring an end to all controls.

Britain has insisted that its

Despite the prospect of compromise with the Commission on border checks, Britain remains at odds with Spain over the sover-eignty of Gilbraltar. This is holding up the long-awaited convention on strengthening the EC's external frontiers.

Brussels and UK near deal on

THE UK and the European

The Commission has conceded

organised crime.

Mr Martin Bangemann, the

vulnerability as an island state is

towards the single market by all EC members, painted a rosy picture yesterday. Some 90 per cent of the proposals originally set out in 1985 had been adopted by the 12 partners.

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THE LEX COLUMN

Bowater squeezes by

Judging by the performance of Bowater's shares over the past three years, the market views the company as a model of how to manage in recession. The technique, underlined by yesterday's 19 per cent increase in interim pre-tax profits, is to squeeze higher margins from some well-defined core businesses. Sales have barely increased since Mr Norman Ireland arrived from BTR in 1987, but profits have grown by 230 per cent over the same period. The acquisitions of DRG and Cope Aliman this year have brought more raw material with which to work: operating margins are significantly lower than elsewhere in the group. On past experience this alone should leave scope for earnings growth as efficiency gains feed

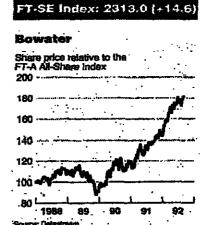
through to the bottom line. Yet the acquisitions also leave Bowater more beavily exposed to a European packaging market which is showing signs of stagnation. Weak pulp and plastics prices are behind a deflationary cycle which encompasses lower selling prices and pressure on margins. Discounting acquisitions, Bowater's first-half profits from Europe were actually down on last year. The strategy is to defend prices, but margin improvements will be hard to achieve until conditions improve. A sharp increase in provisions may point to some formidable challenges for

Bowater may be robust enough to pursue its ambitions elsewhere. Gearing of 35 per cent should allow for some smaller acquisitions in less depressed markets. Capital expenditure has fallen but remains comfortably ahead of depreciation. From this position the company must stand a fighting chance of living up to the market's high expectations. A price earnings ratio of 14 times this year's forecast earnings demands no less.

UK reserves

That UK official reserves fell sharply in August can come as little surprise. The Bank of England intervened to the tune of getting on for \$2bn on Wednesday last week alone. But what is not shown up by the figures is the full extent to which the Bank has been selling the mark, for example through buying dollars against marks: such action has little net effect on reserve values in the

From now until at least the French are locked in to a struggle with the



foreign exchanges. The Bank's tactics keeping its powder dry until the barbarians are at the gate - seem to be working for the moment. Critics who argue that leaving action to the last minute means that intervention has to be heavy may be proved wrong. Speculators shorting sterling get very nervous within sight of the ERM floor.

This is not to say the Bank will win the psychological battle - further trouble could come as soon as tomorrow if the US employment report weakens the dollar further. September's drain on foreign reserves is unlikely to be less than that in

Mowlem

On the whole investors are probably not too bothered whether or not the Stock Exchange's company news service turns into a sort of electronic Exchange and Mart. Mowlem shareholders, though, may wonder whether the unusual decision to publish its adviser's telephone number on it for the benefit of "interested parties" reflects the urgency of signing a London City airport deal.

The company insists not, and to be fair the financial warning lights are hardly flashing. Mowlem's balance sheet looks reasonably robust by contractors' standards - gearing should not be more than 35 to 40 per cent this year - and 1991's 31/2 times interest cover provides a respectable buffer. The scaffolding side ought to be a cash generator even in depressed times, and though a cash outflow is expected on the contracting side there are no

That said, the decision to flush out same cushion as pure equity.

co-investors at this stage remains pus-zling. The City airport project may start to generate cash over the next t to 18 months, while the promoters can point to improved road access and recent successes in developing new services. But an operating loss on the airport looks inevitable this year one incidentally which will show up in the group profit and loss account now the 1990 provision has been exhausted - while the required passenger volumes for breaking even still look some way off. Perhaps Mowlem has simply and not unwisely - decided to cut its losses on a Docklands excursion conceived in headier days.

Invergordon

Yesterday's 11 per cent increase in interim profits from Invergordon made a refreshing change to a dull diet of depressed earnings. The manage-ment's strong grip on the business is demonstrated by increasing margins and market share, in spite of falls in wholesale whisky prices. True, the performance is flattered by recession, as consumers switch to cheap scotch. Nevertheless invergordon's success in this own-label market is impressive.

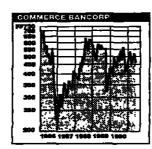
That said, the spectre at the feast is Whyte & Mackay's 41 per cent stake in the company. Given the value Whyte clearly places on Invergordon's grain distillery and whisky stocks, a fresh bid seems likely when it is free to renew its assault in November. But with Whyte probably having to pay 50p-75p more than last year's failed 275p offer, there is room for doubt. Whisky prices are weakening, and at the same time, Invergordon stands at a premium to the sector. If prices continue to ease. Whyte may just decide that it can get the shares cheaper if it

UK insurers

The solvency ratio seems to be under growing fire as a reliable guide to an insurance company's health and quite right too. It has been clear since the underpricing of the late 1980s that premium income is an inadequate proxy for measuring scale of risk. Yesterday's placing of cumula-tive irredeemable preference shares by General Accident, though, also high lights loopholes in the other half of the calculation. Although qualifying as capital for the purposes of the offi-cial solvency ratio calculation, cumu-lative prefs hardly offer an insurer the er en ins

Boom.

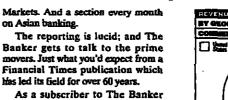
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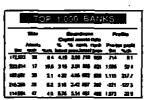
Wherever you look, there's trouble. Japan. Germany. US. It seems nobody's banks are immune from the iitters these days.

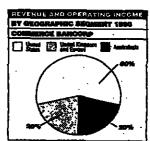
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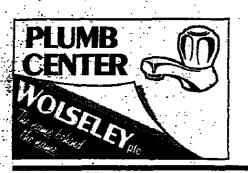
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FINANCIAL TIMES

COMPANIES & MARKETS

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INSIDE

IBM and Canon in PC venture

International Business Machines, the US computer company, and Canon, the Japanese office equipment and camera maker, have joined forces to develop compact personal computers. The project aims to build portable desktop machines that incorporate a small printer using Canon's bubble-jet technology.
Page 18

Lamb with fresh fruit

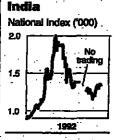


Starving sheep and lambs on New Zealand's South Island are being nourished with kiwifruit. The fruit's farmers are sending 11,000 lonnes of produce not considered good enough for export. The sheep are survivors of freak blizzards and it is believed the fruit will help rebuild their strength. Page 22

Cheers for Invergordon

Growing demand for supermarkets' own-label Scotch whisky helped invergordon Distillers Group lift interim pre-tax profits from £13.1m to £14.6m (\$29m). Volume sales to retailers such as Tesco and Safeway rose 12. Page 21; Lex, Page 14

Bombay shakes off scandal



continue to drop. Back Page

Indian bourses, enjoying their first rally for three months, are awaiting government measures which they hope will and boost equity values which have languished dal early in May. The government plans to make the rupee fully convertible and lower interest rates if prices

TNT optimistic despite loss

TNT, the Australian transport group, announced its second annual loss of nearly A\$200m (US\$144m) but said that two years of restructuring had put it in "a strong position to return to profitability". Page 17

Seagram profits ahead Seagram, one of the world's top four drinks groups, says its policy of concentrating on higher-margin premium brands is paying off in higher profits. Page 17

CRH increases by 7%

CRH, the international building materials group and one of Ireland's biggest companies, yesterday reported a 7 per cent rise in pre-tax profits during the six months to the end of June from IS21.1m to IS22.6m (\$42.4m). Page 20

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Hartwell

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. 5

plunges 57% due to loans

By Bernard Simon in Toronto

ROYAL BANK of Canada, the country's biggest financial institution, suffered a 57 per cent plunge in third-quarter income, largely because of further writedowns on its loans to ailing property developer Olympia &

RBC has now classified its entire C\$766m (US\$640m) exposure to O&Y as non-performing. An official said yesterday that a "significant", but not the entire, amount will be written off as a charge against income.

More than a third of RBC's exposure is in the form of partici-pation in a substantial loan secured by O&Y's shares in newsprint maker Abitibi-Price and Gulf Canada Resources.
The O&Y losses have been

partly instrumental in Royal more than doubling its estimate of specific loan losses for fiscal 1992 to C\$1.45bn, from C\$705m

The official said the rest of the increase is due mainly to difficulties at Central Capital, a troubled Canadian financial institution, and to other property borrowers in the Toronto area.

Recoveries of earlier provisions

ever, reduce the losses charged against income to C\$1.15bn for

Net earnings slid to C\$112.4m, or 26 cents a share, in the three months to July 31, from C\$261.3m, or 77 cents, a year ear-

Loan-loss provisions for the quarter rose sharply, to C\$390m from C\$155m, but were partly offset by wider domestic interest rate margins and by a strong contribution from RBC Dominion Securities, the bank's securities dealer subsidiary. Dominion Securities earned almost C\$25m in the third quarter.

The return on equity tumbled to 5 per cent from 16.1 per cent, and return on assets was down to 0.33 per cent from 0.80 per cent. Total assets stood at C\$139.5bn on July 31, up from C\$130.2bn a year earlier.

Total non-performing loans, excluding Third World debt, have jumped in the past year to C\$2.85bn from C\$1.79bn.

In spite of its loan problems, RBC maintains a strong capital position. Its ratio of total capital to assets was 9.5 per cent on July 31, or 10.3 per cent if measured by US regulatory definitions. Royal Bank's shares dropped 25

Frenchman given president's post at Euro Disney

By Alice Rawathorn in Paris

EURO Disney, which has been beset by rumours of poor atten-dance since the spring opening of its ambitious theme park outside Paris, is reshuffling its senior management in an attempt to park and its merchandising inter-

The news of the management changes came shortly after stock market reports of an improvement in last month's hotel occupancy rates and in the level of attendance by French visitors at the Euro Disneyland complex. The reports fuelled a rise in

Euro Disney's shares, which have fallen heavily over the summer, by FFr5 to FFr77 during the day. The shares were first traded on November 7, 1989. Euro Disney is appointing Mr

Philippe Bourguignon, 44, as president reporting to Mr Robert Fitzpatrick, who is promoted from president to chairman. Mr Bourguignon, a Frenchman, joined the group in 1988 from

Accor, one of France's largest hotel and leisure companies, and has since been responsible for its construction and property devel-

One of the chief criticisms of Euro Disney has been that the company has been slow in adapting the management and marketing techniques developed by Disney, its US parent, to the

Euro Disney

Share price (FFr) Nov89 90

different demands of the European market. Euro Disney said yesterday

that Mr Bourguignon's appointment reflected its long-term plan to replace the US executives, who had helped to launch the park, with Europeans.

However, Euro Disney is bringing in Mr Steve Burke, 34, from the US to take responsibility for its theme parks and merchandising as executive vice-president. Mr Burke worked on Disney

merchandising in the US where he pioneered the development of the Disney stores chain. The group is also appointing Mr Sanjay Varma, 37, as president of its resorts activities. which include the Euro Disney-

land hotels. Euro Disney recently admitted that the occupancy levels at its hotels had been below expecta-

Loss-making Swedish bank appoints chairman

By Robert Taylor in Stockholm

NORDBANKEN, Sweden's loss-making state-owned bank, yesterday appointed a new chairman. Mr Jacob Palmstierna, the current deputy, will take over from Mr Bjorn Wahlstrom, who is leaving the bank.

Mr Palmstierna will work closely with the bank's chief executive Mr Hans Dahlborg. who remains in his post.

Mr Palmstierna said that the restructuring of Nordbanken should pave the way for its privatisation. At the beginning of next year around SKr60bn (\$11.2bn) of its risk-related loans and debts will be removed from its balance sheet and placed in a new stateowned company called Securum. The bank has a loan portfolio of

SKr250bn. However, the disappearance of the worst credit loss problems from the bank will enable it to concentrate on becoming more domestically based and to appeal more strongly to private customers, the public sector and small

and medium-sized companies. Mr Palmstierna said the bank would not be ripe for privatising in 1993 and it would need "five to six quarters of profitable operations" before it could be considered to have returned to riability.

In the first four months of the year it made an operating loss of SKr1.97bn following a deficit of SKr5.8bn in 1991. The bank has received SKr20bn

of Swedish taxpayers' money to help it stem the flow of losses due to bad loans in property speculation. It plans to cut its 6,500 staff by 1,400 over the next 18 months. These cost-saving measures are designed to ensure it maintains strong capital

Mr Palmstierna, when chief executive of Skandinaviska Enskilda Banken, Sweden's largest commercial bank, where he had spent his banking career, was charged with tax evasion. Although cleared of the charge, he was forced to resign from

When Nordbanken's leadership was dismissed by the Swedish government in January 1991 as the magnitude of the bank's credit losses became known, the newly-appointed chairman Mr Wahlstrom decided to appoint Mr Palmstierna as his deputy. The decision was approved warmly by Mr Allan Larsson, the then Social

RBC's income When an insolvent company's main asset is its staff, receivers are going for a speedy management buy-out, reports Andrew Jack

When they heard later that same day that the principal divisions of the company - which owed them £10m (\$20m) - were to be sold in two buy-outs headed by existing directors, they were livid. They were also powerless. Over the last few years, a new trend has accompanied the growth of "people businesses" those companies, in businesses such as advertising and market-

ing, in which the most valuable assets are the employees. Insolvency practitioners called in as receivers have acted with controversial speed in selling them to the current management Last month saw the high-speed transition from receivership to sale of subsidiaries of Burns-Anderson, the recruitment and financial services group. Within 48 hours of the receivership, Mr Dorian Marks, the finance direc-

tor of its recruitment arm, had

bought 16 of the 21 recruitment offices on behalf of a new company, Premier Employment. Before that was the case of Babcock Prebon, the financial services company, which called in receivers one Friday afternoon in September 1991. By the early hours of the following Sunday a management buy-out headed by Mr Arthur Hughes, chief executive, was in place, FKB, a large marketing services group, went into receivership in July 1990. Yellowhammer, an advertising agency, followed within a month. In both cases, subsidiaries were

sold within a few days. When subsidiaries are sold to the management - as in some, but not all, of these cases - creditors are increasingly starting to complain. They often feel aggreed that some of the directors running a company at the time - and responsible, there-fore, for incurring debts which cannot now be met - are able to make a smooth transition to tak-

ing charge of its successor. Mr Jonathan Phillips, an insolvency partner with Price Waterhouse, says: "What a sale really comes down to is getting the best price available, not looking at the

He says it is only later that the role of the directors is closely examined, during the investigations for the compulsory report the receiver must submit to the Department of Trade and Industry on the circumstances surrounding every corporate insolvency. He argues that creditors are more concerned with getting their money back than raking over the directors' involvement in the company's collapse.

Acquisitions help Bowater profits to rise by 19%

By John Thornhill in London

BOWATER, the diversified UK packaging and printing business newly installed in the FT-SE 100 index, produced a 19 per cent improvement in interim pre-tax profits to £62.4m (\$124.2m) as it successfully digested recent acquisitions and improved operating margins.

But the company warned that the outlook for the second half remained uncertain in Europe although it expected continued improvement from its operations in North America.

Group turnover from continuing businesses rose 23 per cent to £706m in the six months to June 30 and operating profits were 31 per cent up at £61.1m.

Mr David Lyon, chief executive, said the packaging market was suffering from deflationary pricing and rising costs. But these pressures were largely offset by partnership arrangements with long-term customers. DRG Packaging and Cope All-

man Packaging, two companies bought in March for £444m, bolstered Bowater's sales and enhanced earnings, largely thanks to cheap acquisition fin-

Mr Lyon sald Bowater had invested heavily at the bottom of the economic cycle and should reap the rewards when condi-

Bowater's fully diluted earnings per share rose 7 per cent to 22.3p following its one-for-three rights issue in March. The interim dividend was lifted 9 per

cent to 9.7p.

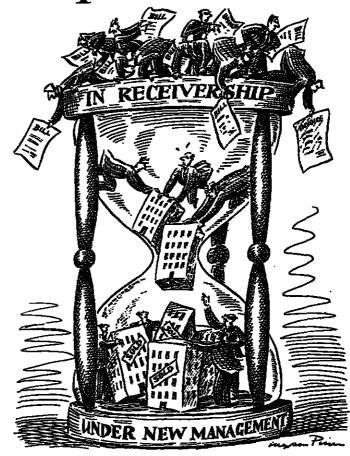
Mr Lyon said Bowater would consider "bolt-on" acquisitions and aimed to strengthen its position in the Far East.

When creditors of Corporate Communications, the parent of Charles
Barker, the UK's oldest public relations firm, heard that the company had appointed receivers on Thursday July 30 they were shocked.

Creditors

Creditors

Wortv worry about a quick sell



RACE AGAINST TIME: in people businesses, receivers say they must push sales through before the sand runs out

A more practical question for creditors is whether such speedy sales to existing management close off the possibility of finding alternative buyers who might

offer higher prices. buy-outs from Corporate Communications, a number of other public relations firms said publicly that they would have been interested in purchasing the company. More generally, creditors and potential purchasers often complain that sales have not been

But Mr Ian Bond, a partner with Cork Gully who was joint receiver to Corporate Communications, Babcock Prebon and Yellowhammer, stresses the importance of rapid sales which often do not leave time to foster many offers from third parties. "People businesses fall apart very quickly

after a receivership," he says. "Speed is essential." Clients, customers and staff - anxious not to be tarred by the brush of a bust company or risk losing money - drift away, leaving the After the two management receiver with nothing of value to sell. Any time wasted advertising for or seeking out external pur-

> often expressions of interest do not translate into serious offers. There will be delays while companies carry out due diligence, he says. During the summer, with senior executives on holiday, he adds that it is very difficult to get external potential buyers to commit quickly.

> A third point is how long a delay is acceptable between the decision to appoint receivers and the moment at which creditors are informed. Corporate Commu-

nications, for example, has said that it passed a resolution to appoint receivers on July 23. This was one week before most of the creditors were informed.

During that period, the two management buy-outs were prepared, with financial backing from Bank of Scotland, its banker, and USF&G, the US insurance group which owned 60.2 per cent of Corporate Communications. Meanwhile, ignorant of the company's imminent receivership, other creditors con-tinued to do business with the company. For example, newspa-pers – including the Financial Times – continued to accept advertisements from Charles Barker, adding to their exposure

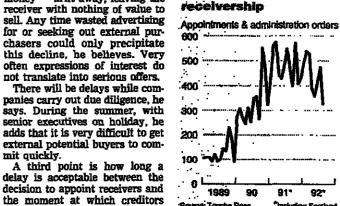
to the receivership. Mr Tim Hayward, head of corporate recovery at KPMG Peat Marwick, says that a blg creditor will always push for a receiver at the time which suits it best financially. Other creditors inevitably have less power and may suffer as a consequence.

inally, there is the ques-tion of whether the bank to a company in receiver-ship should be allowed to support a buy-out - a practice which Mr Bond says is becoming more common. That allows a large existing creditor considerable control over the pace of the receivership, the chance to recover or reschedule substantial debts it is owed and the opportunity to profit from the emergence of the new company.

Of course, in people businesses like these - where there are typically no substantial fixed assets it is likely that only a bank with detailed knowledge of a collapsed company's finances would be willing to put together a buy-out quickly enough to meet the receivers' need for speed.

As more and more UK companies generate revenues from intellectual effort rather than physical products, the issue is likely to become a more presing - and insolvency practitloners handling such cases will have to deal with a steady chorus of grumbling from creditors.

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Elkem seeks delay on repayment

By Karen Fossil in Oslo

ELKEM, the troubled Norwegian light metals producer, is seeking permission from the industry ministry to delay repayment of a NKr270m (\$46.8m) state loan which is due in mid-1993.

The loan financed Elkem's acquisition two years ago of a stake in former state-owned Norsk Jern Holding, which controls steel production and distribution companies.

The company said yesterday that the request was not prompted by the deepening crisis for Norway's short-term commercial paper market. Elkem's A shares closed 16.7 per cent down at NKr30 and free shares plunged 20 per cent to

Philip Morris in

PHILIP MORRIS, the US

tobacco and food group, is

expected to announce details

tomorrow of a deal for the pro-duction of Marlboro cigarettes

The move will extend the

group's operations in eastern

Europe. It has a subsidiary in

eastern Germany and has

acquired interests in former

state-owned cigarette produc-

ers in Czechoslovakia and Hun-

gary. Philip Morris supplied the Russian republic with 22bn

cigarettes last year.

in St Petersburg, Russia.

Russian deal

By Philip Rawstorne

The company's other loans are being serviced in accordance with stated agreements.

Norway's NEr16.5bn
short-term commercial paper
loan market, called certificates domestically, is suffering from a liquidity squeeze after UNI Storebrand, the country's big-gest insurer, last week col-lapsed into the hands of state administrators when its holding company could not repay an estimated NKr3.6bn in short-term debt.

This week, Investa A/S, a Bergen-based investment company, won court protection from creditors after failing to remit on certificate loans of an The certificate market is jit-

COMMERZBANK said that it

had decided to postpone its planned rights issue from this

month because of the weak

was likely to make the issue -

approval to issue 8m new

debt due for payment this month_

The central bank yesterday reiterated that it would provide liquidity to loans to companies in situations where their funding deteriorates for reasons not connected directly to them. "Elkem is not dependent on

the certificate market, but has the main bulk of its financing through the bond market, banks and syndicated loan facilities," it said.

The company added that it was not affected by the conditions that caused problems for UNI Storebrand and Investa. State administrators of Uni said yesterday that it was NKr358m in short-term loans

of its financial situation the week before it collapsed. Elkem said that it had total net interest-bearing debt of an

estimated NKr3.9hn. Elkem added that it was seeking to delay repayment of the loan because Norsk Jern had not performed up to expec-

The company is planning further staff reductions at domestic aluminium and ferrosilicon plants, to be announced at the end of this month. Elkem today will also announce plans to reduce domestic ferrosilicon production by 10,000 tonnes out of annual capacity of more than 200,000 tonnes

Commerzbank postpones issue

By Andrew Fisher in Frankfurt the rights issue to around 3m which could now occur at the end of this year or in 1993. depending on the state of the

• Mr Friedrich von Metzler, a

state of the German stock marpartner in the Metzler private bank, is resigning as chairman The bank had planned to of the Frankfurt stock raise up to DM600m (\$428m). exchange to pave the way for a assuming a price of around successor from one of the big DM200 a share. The shares German banks as part of the closed at DM218 compared with restructuring of the German a year's high of DM274. bourse system.

The bank did not say when it With the setting up of Deutsche Börse AG to run Germany's eight stock markets on a more centralised basis, Mr it actually has shareholder's shares, but is expected to limit Metzler said the position

should be held by a market participant represented on all of the bourses. He proposed that Mr Rolf Breuer, a director of Deutsche Bank, be elected next January as chairman of both the Frankfurt stock exchange and the supervisory board of Deutsche Börse.

Mr von Metzler said the formation of Deutsche Börse would raise the financial scene to a new level of quality, with all bourses co-operating to modernise the German securi ties market. Frankfurt is by far the largest of the eight stock markets, with Düsseldorf in

America.

and its bankers".

The Dewhurst butcher chain, which is in the process of being slimmed down from 1,000 retail outlets to 600, will only become a candidate for sale if the debt reduction programme takes longer than

The company hopes to have the agreement of all its bankers by the end of October.

Vestey arm agrees refinancing with banks

By Roland Rudd in London

UNION INTERNATIONAL, the financially troubled trading arm of the Vestey Group and one of the UK's largest private companies, has agreed a £300m (\$597m) refinancing package with its steering com-mittee of nine banks.

The arrangement, which was also approved by an annual and extraordinary shareholders meeting on Tuesday, has been sent for approval to the group's other 70 banks from 25 countries.

They have been told that the fall in the value of Union's property and the rationalisa-tion of the Dewhurst butchers chain is likely to result in a net write down of the compa-ny's £176.7m net assets to less than £42m in accounts for 1991, which are due to be published in October. Under the terms of the refi-

nancing package the bankers will continue to provide lending facilities to Union, which was in breach of its net banking covenants, until the end of

Union has also told its bank ers that it will reduce its £300m debt, which has already fallen from a peak of £420m, through a series of disposals and possible flotations of subsidiaries in the underdeveloped stock markets in South

In the document circulated to shareholders, the refinance ing agreements "include the provision by the Vestey family and related companies . . . of a financial package worth up to £35m to the Union Group

Union's articles of association have been changed to allow the company to extend its borrowing limit because of

equipment sector, built up over the past three years through a series of takeovers. The acquisitions, which include Prince, the US tennis racquet maker, have been held by Edizione Holding, the Benetton's private family holding company.

Under the reorganisation, a new holding company, Benetton Sportsystem, is being cre-

Sarrio acquires Slovenian cardboard unit for Pta8bn of the Swedish Stora-Fedmulhe

SARRIO, the Spanish cardboard manufacturer controlled by Italy's Saffa group, has paid Pta8bn (\$88m) to acquire 76 per cent of Papirnica Kolicevo, the leading producer of stucco cardboard in

The takeover, which marks one of the largest disposals to date by Slovenia's privatisation agency, lifts Sarrio's annual output of cardboard to more than 800,000 tonnes making it western Europe's second largest manufacturer after Austria's Meir Menholf and ahead

group. Under the terms of the acqui-

sition 24 per cent of Papirnica Kolicevo, which had a turnover of Pta5.2bn last year, will be held by Slovenia's development agency and Pta3.4bn of the purchase price will be allocated to improving the plant's productivity. Sarrio said that in the mid-term Papirnica Kolicevo's present output of 100,000 tonnes, 50 per cent of which is exported to the European Community, would be increased to

180,000 tonnes. The takeover represents the

Spanish company in eastern Europe and is funded by a Pta9.4bn convertible bond issue last year and by Sarrio's cash flow. The bond is also financing a

Pta3.5bn investment pro-

gramme in the company's two plants in Spain. Sarrio was merged in 1990 with Italy's Cartiere Saffa, a cardboard producer with three units in Italy owned by the Saffa group, and the business was headquartered in Spain because, with fund raising for future investments in mind,

the Spanish markets were pre-

ferred to the Italian ones.

Dutch insurer improves 7.2%

By David Brown

FIRST-HALF net profits at Internationale Nederlanden Group (ING), the Dutch banking and insurance company. improved by 7.2 per cent to Fl 758m (\$460m) on turnover up 3.6 per cent to Fl 23.9bn.

In spite of higher personnel costs, ING held the overall increase in expenditure to 3.4 per cent and pre-tax profit climbed 6.9 per cent to Fl 1.02bn.

On the insurance side, total premium income advanced by 5.5 per cent to F19.9bn, with

Benetton family

reorganises

sports sector

By Haig Simonian in Milan

ITALY'S Benetton family,

which controls the Italian

clothing group of the same

name, is reorganising its sports

stagnant in Holland. of the insurance operation was

business. On Tuesday, ING

the strongest increase coming in the life insurance activities, which generated half the total income. Growth was strong on the North American and Australian markets and generally The combined pre-tax result

Fi 495m, an increase of 3.7 per cent against the same period in Profit fell in the re-insurance

announced plans to stop writ-ing new business in its loss-making UK-based Orion subsidiary, which specialises in marine and aviation on the

NEWS IN BRIEF

ated to control all the family's

J. Lauritzen, the Danish ship-

ping and shipbuilding group,

announced pre-tax profits for

the first six months of 1992 of

DKr157m (\$29m), compared

with DKr118m for the same

period last year. Profit after

tay and minorities was

DKr111m after the first half of

1991's DKr77m, writes our

The company expected a

poorer result for the whole of

1992 than the DKr588m pre-tax profit it posted in 1991.

The company said its first-

half result was acceptable.

However, shipbuilding at its

Copenhagen correspondent

sports equipment activities.

London market. Profit in non-life insurance was ahead. tinued strong growth in international lending pushed pre-tax banking profit up 10.4 per cent to Fi 550m. The total loan portfolio

climbed . 1.6 per cent to Fl 132.3bn. Domestic corporate and personal lending was stagnant. Overall group income from lending and investments was up 1.8 per cent to FI 12.9bn, while commission and other income rose 7.7 per cent to Fl 1.07bn.

ING has declared an interim dividend of Fl 1.55 per share.

two Danish yards had been dis-

DKr6.85bn group sales for the

first half of 1992, compared

with DKr6.47bn for the same

Banco Exterior, a state-con-

trolled enterprise and one of

Spain's leading financial insti-

tutions, raised its first-half consolidated net profits by 16 per cent to Pta16.2bn (\$178.9m),

The bank, which is an impor-

tant player in the public sector

and has frequently been cited

as a possible candidate for par-

tial privatisation, raised its consolidated operating profit

by 3.3 per cent to Pta39.8bn

and its cash flow by 15 per cent

reported

appointing.

Lauritzen

period last year.

writes Tom Burns.

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Templeton Emerging Markets Investment Trust PLC

Notice

to the holders of 1% Convertible Unsecured Loan Stock 2001 ("Convertible Stock")

In accordance with and subject to the provisions of the Trust Deed dated 12

June 1989 ("Trust Deed") between the Company and the Governor and Company of the Bank of Scotland constituting the Convertible Stock, the Company has today declared a Tender Notice to each Stockholder. The

Company hereby invites each Stockholder to tender all or some of their

The Tender Price payable in respect of Convertible Stock purchased pursuant to this Tender Notice is £1.60 payable for every £1 nominal

The Tender Period for 1992 will remain open until midnight on 12 September 1992 and accordingly Stockholders who elect to tender all or any

of their Converable Stock must complete and sign the Form of Tender enclosed with the Fender Notice, attach their Convertible Stock

Certificate(s) and forward them to the Company's Registrars, Bank of

Scotland, Registrar Department, 26A York Place, Edinburgh EH1 3EY to as

Stockholders who wish to obtain further copies of the Tender Notice or

Forms of Tender should contact the Company's Secretaries, Templeton

Investment Management Limited, Templeton House, Atholi Crescent,

FAR EASTERN TEXTILE LTD.

US\$50,000,000 4 per cent. Bonds due 2006

US\$50,000,000 4 per cent. Sorias que 2006

Pursuant to Section 6.2 of the Indenture dated as of October 7,
1991 (the "Indenture"), among Far Eastern Textile Ltd. (the
"Company"), Citibank, N.A., London Branch as Principal Paying Agent and Citicorp Trustee Company Limited as Trustee,
relating to the issuance by the Company of US\$50,000,000
aggregate principal amount of 4 per cent. Bonds due 2006 (the
"Bonds"), we hereby notify you that the new-adjusted Conversion Price NT\$41.67 per share will take effect on September 3,
1992 ex-dividend data. This adjustment is based on the decla-

to arrive not later than undnight on 12 September 1992.

Edinburgh EH1 881A (telephone 031-228 3932).

for Templeton Investment Management Limited

Convertible Stock for sale to the Company.

amount of Convertible Stock

By order of the Board

D B Anderson

2 September 1992



LEGAL NOTICES

MINILITE LIMITED

NOTICE IS HEREBY GIVEN pursuant to Section 98 of the Insolvency Act 1996 that a Meeting of the Creditors of the above-named Company will be held at 78 Heston Garden London EC1 on 4 September 1992 at 11.00am for the purposes mentioned in Section 99 to 101 of the said Act. Creditors wishing to vote at the Meeting must lodge their proxy, together with a full statement of account at the registered office - New Garden House, 78 Hatton Garden, London EC1N BJA, not later than 12 acon on 2 September 1992. For the purposes of voting a secured creditor is required fundees he surrenders his security to lodge at New ing a secured creditor is required (unless he surrenders his security) to lodge at New Gardon House, 78 Hatton Gardon, London EC1N 8JA, before the meeting, a statement giving particulars of his security, the date when it was given and the value all which it is assessed. Notice is further given that a list of the names and addresses of the Company's creditors may be inspected, free of charge, at New Gardon House, 78 Hatton Gardon, London EC1N 8JA, between 10,00 am and 4,00 pm on the two business days preced meeting stated above. By Order of the Board.

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Davis James Lee - Director

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AND IN THE MATTER OF
THE INSOLVENCY ACT 1995
In accordance with Rule 4 108 of The Insolvency Rules 1995 notice is hereby given First J.
Peter S Dunn FCA, a Licensed insolvency
Practidener of Latram Crossley 8 Davis, 7
Kendic Place, London With 3FF, was appointed
Losidate of the above Company by the Creditors of 27th August 1982.
Pater S Dunn FCA, Liquidator

Design the 2-ran ruggest case
Peter S Duan FCA. Liquidator

NOTICE TO CREDITORS TO SUBMIT CLAMA
IN THE MATTER OF

KALKARE PROPERTY MAINTENANCE
(1982) LID

AND IN THE MATTER OF

THE RISCLUENCY ACT 1995

NOTICE IS HEREBY GIVEN has the Creditors
of the obove-trained Company, which is being
voluntarly votunit up, are required, or or before
16th Occober 1992, to send in their full foremance and summine, their addresses and
descriptions. All particuless of their debts or
deam and the names and addresses of heir
debts of they, to the underspread
of the company, and, if an
required by notice in writing from the said
Liquidator of the said Company, and, if an
required by notice in writing from the said
Liquidator, are, personally or by their Solicitors, to
come in and phuse their debts or claims at such
motice, or in debts in thems at such time and place as shall be specified in such
motice, or in debts in thereof they will be excluded
from the benefit of any distribution made before
such debts are proved.
Detect 27th August 1952

Peter S, Dunn FCA, Liquidator

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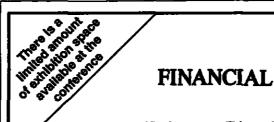
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sion Price N 1541.07 per share will take effect on september 3, 1992, ex-dividend date. This adjustment is based on the declaration of 98,252,700 shares for the stock dividends of 1991. These stock dividends are funded by the appropriation of both unappropriated earnings (NT\$614,079,375) and capital surplus (NT\$368,447,625) in 1991. September 3, 1992 by Crebsnik N.A. Principal Paying and Conversion Agent CITIBANCO CORRECTION NOTICE

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED Sterling Floating Flate Notes due 1997 In accordance with the provisions of the Notes, notice is horoby given that the rate of interest for the partod from August 26th, 1982 to November 28th, 1992, has been fixed at 10.875 per cent

per arrium.
On November 26th, 1992 interest of sterling 137.05 per sterling 5,000 nominal amount of the Notes, and interest of sterling 685.27 per sterling 25,000 nominal amount of the Notes, will be due against Coupon No. 32. Swiss Bank Corporation London

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INTERNATIONAL COMPANIES AND FINANCE

Toyoda Machine to pull out of base in France

By Robert Thomson in Tokyo

TOYODA Machine Works, the Toyota Motor affiliate, plans to close a French machine toolplant once viewed as the company's strategic footbold in the European market.

The closure, planned for next year, is a sign of the general restructuring of Japan's manufacturing industry, which is attempting to reduce capacity and is being forced to review foreign investments made dur-

Ernault-Toyoda Automation (ETA), based in Cholot, near Nantes, has been making automatic lathes and machining centres, but Toyoda Machine said yesterday the manufacturing operations are likely to cease and ETA will become a

By Steven Butler in Tokyo

IBM, the US computer

company, and Canon, the Japa-

nese office equipment and cam-

era maker, have joined forces

to develop compact personal

-The aim of the project is to build portable and small desk-

top machines that incorporate

a small printer using Canon's

Initially, Canon is to make the computer in Japan for sale

under its own name, and will

supply the product to IBM on

an original equipment manu-

bubble-jet technology.

sales and service company for imported machine tools.

Toyoda Machine reported a consolidated net loss of Y4.8bn last year, and blamed its poor performance on the downturn in Japan's domestic economy and troubled markets in Europe and the US. The company was forced to set aside Y3.8bn to cover losses at ETA, and has forecast a group loss of Y2.5bn (\$20m) for the current year to the end of March.

The Japanese machine tool maker has closed a US plant and announced early last year that ETA's workforce, now at 200, would be halved. Its attempts to salvage foreign manufacturing bases were undermined by the sharp fall in capital spending at home, as the industry last fiscal year

facturer basis. It is to be based

on the PS/55 computer made by

IBM Japan and will be avail-

Canon, markets IBM comput-

ers in Japan. Canon also sup-

plies bubble jet printers to IBM on an OEM basis.

The two also plan to develop ties in the field of multi-media

devices, which combine audio,

video, computer, or communi-

cation functions.

For IBM, the collaboration is

the latest in a series of co-oper-

ative arrangements with Japa-

Canon Sales, a subsidiary of

able in the "near future".

reported a 24 per cent fall in new orders.

Several Japanese manufac turers are known to be review ing overseas investments that appeared to be wise strategic purchases during the 1980s, but which have since become a burden to a faltering parent company.

Meanwhile, other manufac-

turers are trimming product lines and revising longer-term

Toyoda Machine took a stake in Ernault, a French machine tool maker looking for an infusion of cash and technology. during the early 1980s. Ernault Toyoda Automation became a Toyoda Machine subsidiary and the Japanese parent has continued to pump fresh funds into the ailing company.

Toshiba and Siemens of Ger-

many to develop technology

for the 256 megabit dynamic

random access memory chip.

Hitachi and IBM recently

agreed to work together on

Canon has a growing busi-

ness making computer periph-

printing technology.

IBM and Canon in PC venture new strategy, following a restructuring last year. IBM is developing flash memory devices - semiconductor chips which retain memory after power is turned off - jointly with Toshiba. IBM has also joined forces with

Under the revised version, the two groups would set up a joint holding company but would continue to be managed separately by chief operating officers in Calgary and Mon-treal. Domestic and international routes would be rationalised to minimise

competition.
Shareholders in each airline would receive one share in the new holding company for each

PWA has made no secret of its distaste for any deal with Air Canada. Earlier this week, it asked a court to declare insolvent the computerised reservation system which it shares with Air Canada. The move is widely interpreted as an effort to link Canadian Airlines to the Sabre network owned by American Airlines.

in new plan for merger with PWA

By Bernard Simon in Toronto

AIR CANADA has presented a new merger proposal to PWA. holding company of Canadian Airlines International, which aims to overcome objections to earlier plans for the creation of a single national airline.

The proposal is the latest move in a battle for survival between the two Canadian carriers, both of which are suffering heavy losses. Air Canada is anxious to

thwart moves by Calgarybased PWA to revive plans for an alliance with American Air-lines. At the same time, the Montreal-based carrier is taking steps to forge its own international links. Last week, it announced an

offer with a group of Texas investors to buy Continental Airlines of the US, which is operating under bankruptcy protection. Air Canada's latest proposal to PWA seeks to answer fears that a new monopoly carrier would be dominated by Air Canada and would result in massive job

share presently held.

Mr Hollis Harris, Air Canada chief executive, said the offer "is viewed as a partnership to build a strong Canadian car-rier for the future, and not as an Air Canada takeover".

Air Canada TNT repeats shortfall of A\$200m

By Kevin Brown in Sydney

TNT, the Australian transport group, has suffered its second consecutive annual loss of nearly A\$200m (US\$143m), but claimed that two years of restructuring had put it in "a strong position to return to profitability". The results, issued yesterday

amid stock market confusion over the timing of the announcement, showed TNT lost a net A\$195m after abnormal items on an equity accounted basis in 1991-92.

against A\$199m last time. The worse-than-expected result, together with the decision to maintain maximum liquidity by passing the dividend, pushed the shares down three cents to A\$1.24. Equity accounted net operating losses increased from

A\$61m to A\$100m, partly because of reorganisation and redundancy costs of A\$33m. The operating loss increased in spite of a fall in net interest expense from A\$167m to

est rates and a reduction in debt to A\$1.1bn from A\$2.4bn. TNT said the bottom line loss was struck after net abnormal losses of A\$95m, including A\$35m against the start-up costs of GD Express Worldwide, a joint venture with European and North American nost offices

A\$110m, reflecting lower inter-

However, TNT made a net

profit of A\$4.5m on a consolidated basis, which excludes the group's investments in associated companies, compared with a net loss of A\$15m the

previous year. The group's share of losses from Ansett Transport Industries, the Australian airline business jointly owned with News Corporation, declined to AS66m from A\$102m.

Analysts said the result suggested that Ansett was recovering from the effects of recession and a price war which followed deregulation of domestic aviation in 1990. However, airline competition is likely to strengthen again following the launch of a new domestic airline this month.

cent investment in the Eastwest regional airline group rose from A\$21m to A\$71m including an abnormal loss of A\$36m to write off goodwill.

The group said Eastwest was expected to achieve "a significant improvement" in earnings in the current year.

Ansett Worldwide Aviation Services (AWAS), an aircraft leasing group jointly owned with News Corporation, con-tributed A\$1m to equity accounted profits, compared to A\$2.4m in the previous year. Revenue declined to A\$3.60 from A\$4.8m on a consolidated basis, and from A\$6.6m to A\$6m on an equity accounted

Policy change lifts Seagram

By Robert Gibbens

SEAGRAM, one of the top four drinks groups, says its policy of concentrating on highermargin premium brands is being reflected in higher prof-

For the second quarter ended July 31 sales of spirits, wines and other beverages gained 2 per cent to US\$1.41bn, more than making up for the sale of several North American spirits brands in 1991.

Operating income was \$2.65bn, against \$2.78bn.

aluminium stake

By Kenneth Gooding, Mining Correspondent

ALCOA, the world's biggest aluminium group,

has sold its 44.3 per cent interest in Grupo Aluminio, an aluminium producer in Mexico, as

The buyer, Grupo Carso, a diversified Mexican

company, paid \$50m and Alcoa says it will show

pre-tax loss of about \$3m on the transaction.
Aluminio owns an aluminium smelter with an

annual capacity of about 66,000 tonnes, which

was shut temporarily earlier this year because

of depressed market conditions, and associated

At the same time, Alcoa has bought a metals

distributor, Alutudos, from Aluminio for an

undisclosed sum. Alutudos operates 15 distribu-

Alcoa said yesterday it was making an evalua-

tion of its strategic options in the country.

fabricating operations, including three mills.

part of a strategic change of direction there.

\$160m, against \$120m, After In June, Seagram increased including \$72m in dividends from its 25 per cent interest in El du Pont de Nemours (\$69m a year earlier), and \$33m equity in unremitted du Pont earnings, compared with \$61m, Seagram's final net profit was brands worldwide. \$152m. or 41 cents a share.

year earlier. First-half final net profit was \$319m. or 85 cents, down from \$337m, or 89 cents, a year eardu Pont's earnings. Sales were

Alcoa sells Mexico | Anglovaal not to

against \$149m, or 23 cents, a

its 49 per cent interest in a Venezuelan distiller and a Venezuelan distributor to 100 per cent. This was in line with its policy of developing premium • Metall Mining, a fast-grow-

ing Canadian resource holding company controlled by Germany's Metallgesellschaft, earned C\$3.87m (US\$3.25m), or 8 cents a share, in the first half, against a loss of C\$2.5m, or 6 cents, a year earlier, on revenues of C\$106m against C\$34.4m.

develop gold mine

THE decision by Anglovaal mining house not to

develop the Sun gold prospect has effectively put the seal on the development of any new gold mines in the country until the investment cli-

mate improves dramatically.

The high hopes Anglovaal held out for the

mine, near Bothaville in the Orange Free State,

are reflected in the R143m (\$51.60m) it was pre-

pared to spend over 11 years drilling the area.

Anglovaal said that while the results of the

completed drilling programme were encourag-ing, "non-geological factors" - the gold price,

were "too uncertain to justify major capital

expenditure on this valuable asset at present". Johannesburg Consolidated Investments has still to decide whether to proceed with its South

exchange rate and political developments

By Philip Gawith in Johannesburg

6.8% after A\$32m charge By Kevin Brown

CRA declines

CRA, the Australian mining group 49 per cent owned by RTZ of the UK, yesterday said equity accounted net profit fell by 6.8 per cent to A\$128m (US\$91.4m) in the first half to the end of June, on turnover up 9.2 per cent to A\$2.5bn.

However, CRA said net profit would have increased by 16.2 per cent but for a A\$32m charge against earnings required to correct a reduction in the surplus on the staff superannuation fund.

The group also revealed the Australian Securities Commission has queried the accounting treatment of several asset write-downs included in a A\$384m extraordinary loss in the year to the end of Decem-

The treatment of the writedowns as extraordinary rather than abnormal items allowed the group to declare a net profit for last year of A\$350m rather than a net loss of A\$34m. The group said it was too soon to say whether the 1991 accounts would have to be restated.

The board declared a fully franked interim dividend of 15 cents a share, against 10 cents the previous year. The shares closed 40 cents lower at A\$12.24.

Toshiba to form battery link with Asahi

By Steven Butler

TING

992

TOSHIBA, the Japanese electronics company, and Asahi Chemical Industry, the

leading synthetic fibre maker. sterday agreed to establish a joint venture company to develop, manufacture and market rechargeable batteries for portable electronic equipment. The companies are to manufacture lithium ion rechargea-

ble batteries, which, they claim, are light, small and

Ordinary Business

Extraordinary Business

1) The appointment of a Director.

Extraordinary part of the meeting.

at least five days before the date scheduled

for the Shareholders Meeting.

THE BOARD OF

CALLING OF A

SHAREHOLDERS MEETING

The shareholders of Credito Italiano are called to attend an

Ordinary and Extraordinary Shareholders Meeting to be held on September 11, 1992 at 3.30 p.m. in the Bank's registered office

in Genon, Piazza De Ferrari (entrance in Via Dante 1). If neces-

sary a second sitting will be held on September 14, 1992 at the

Agenda

Authorization to purchase a maximum of No. 248,958 of Credito Italiano S.p.A.'s own ordinary shares, each with a

nominal value of Lit 500 in connection with the merger with the Banca Mediterranea di Credito S.p.A.. The

take-over of said bank by Credito Italiano S.p.A. will be brought before the shareholders for their approval in the

3) Approval of the plan for Credito Italiano S.p.A. to mke over the Banca Mediterranea di Credito S.p.A., on the basis of their respective balance sheets as at December 31, 1991. On this basis the share exchange ratio will be No. !

Amendment of the following articles of the company's Articles of Association: 2, 4, 13, 15, 17, 26, 37, 38 and 39.

All shareholders holding ordinary shares with voting rights may attend the meeting, providing that they are listed in the Shareholders Register, and that they have deposited their shares with any Credito Italiano branch or with Monte Titoli S.p.A.,

ordinary Credito Italiano S.p.A. share for No. 1 ordinary Banca Mediterranea di Credito S.p.A. share.

same address and at the same time, to discuss the following

environmentally friendly. devices is becoming the bottleneck that limits portability or use time for items such as notebook computers or cellular

telephones.

Power supply for electronic

The cadmium in nickel cadmium batteries, commonly used in portable equipment, has posed a severe environmental problem. The companies say lithium ion batteries provide twice the capacity of nickel cadmium batteries.

The new venture is to be called A&T Battery. Sample shipment and marketing will begin next month, while mass production will start in Octo ber next year with a monthly production volume of 500,000

Sales of Y30bn (\$244m) are targeted for 1997. The companies said the Japanese market for rechargeable batteries was Y150bn last year, and is expected to increase by 10 per cent this year.



Cheltenham & Gloucester **Building Society**

£125,000,000

Floating Rate Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 30th November, 1992 has been fixed at 10.6875% per annum. The interest accruing for such three month period will be £274.49 per £10,000 Bearer Note, and £2,744.88 per £100,000 Bearer Note, on 30th November, 1992 against presentation of Coupon No. 15.



Agent Bank

28th August, 1992



Mortgage Funding Corporation No.5 PLC (Incorporated in England and Wales with limited liability under registered number 2079671)

Class A Multi-Class Mortgage Backed Floating Rate Notes due November, 2035

Class A-1 £110,000,000 Class A-3 £17,500,000

Class A-2 £ 80,000,000 Mezzanine Notes £18,500,000 For the interest period 28th August, 1992 to 30th November, 1992 the Class A-1 Notes will bear interest at 11% per annum. Interest payable on 30th November, 1992 will amount to £2,401.37 per £85,000.00 Note. The Class A-2 Notes will bear interest at 11.175% per annum. Interest payable on 30th November, 1992 will amount to £2,870.08 per £100,000 Note. The Class A-3 Notes will bear interest at 11.135% per annum. Interest payable on 30th November, 1992 will amount to £2,870.08 per £100,000 Note. The Class A-3 Notes will bear interest at 11.325% per annum. Interest payable on 30th November, 1992 will amount to £2,908.61 per £100,000 Note. The Mezzanine Notes will bear interest at 11.725% per annum. Interest payable on 30th November, 1992 will amount to £3,011.34 per £100,000 Nore.

Bankers Trust Company, London

NOTICE OF REDEMPTION Flora 5 Limited ¥10,000,000,000

7.25 per cent. Secured Bull Notes Due 1992 (the Notes) Notice is hereby given that, in accordance with Condition 6(a) of the Terms and Conditions of the Notes, Flora 5 Limited will on 17th November, 1992 redeem all outstanding Notes at a Redemption Amount of \$108,390,000 per \$100,000,000 Note.

Payment of interest will be made in accordance with the Terms and Conitions of the Notes. and Principal Paying Agent
and Principal Paying Agent
The Long-Term Credit Bank
of Japan, Limited
Tokyo

CREDIT LOCAL DE FRANCE - CAECL S.A.

U.S.\$2,000,000,000 **Euro-Medium Term Notes** SERIES NO.12

FFC725,000,000 Inverse floating rate notes 1996 TRANCHE NO.1 Notice is hereby given that for the interest period I September, 1992 to

will bear interest at 0.1875% Interest payable on I December, 1992 will amount to FF236.98 per FF500,000

I December, 1992 the notes

Agent: Morgan Guaranty Trust Company **JPMorgan**



ELECTRICITE DE FRANCE (E.D.F.) USD 400.000.000,floating rate notes due

The applicable interest rate for the period beginning on 28.08.92 and ending on 26.02.93 as fixed by the reference agent is 5.25 per cent per annum namely USD 265.42 by the denomination of USD 10.000

DON'T TRAVEL WITHOUT US.

INVITATION TO TENDER FOR THE HIGHEST BID

GREEK EXPORTS S.A., with registered office in Athens (17 Panepistimion cla 46a of Law 1892/1990, as supplemented by article 14 of Law 2000/1991, don Street) and in its espacity as Equidator in accordance with arti-

a public tender for the highest bid with scaled, binding offers for the sale in toto of the assets of the Company entitled HELLENIC MAR-BLES S.A. based in Aghios Stefanos, Attica, and is engaged in the quarrying, processing and sale of marble and its by-products. The company installations are on a self-owned plot of land 48,387 m² in area.

TRIMES OF THE TENDER

To this end, interested parties are invited to receive the Offering Memorandum from the Equidator and to submit a sealed, binding offer to the notary public appointed to the tender, Mrs. Andrissai-Dimitra Zaphetropositos-Economopoulou at 61 Stadios Street, 3rd floor, Office No. 4, tel. (01) 32 19 801, 32 14 225 and 72 11 896 up to 29th September 1992. The offer must be submitted in person or by the bidder's legal

2. The bids will be unsealed before the above-mentioned notary on 30th September 1992 at 1000 hours in the presence of the liquidator. All those who have submitted bids within the presented time limit are also entitled to be present. Bids submitted beyond the presented time limit will not be accepted and will not be taken into account.

The scaled, binding offer most clearly indicate the offered price for the purchase of the Company's assets in toto and must be accompanied by a letter of guarantee from a bank legally operating in Greece, to the amount of one hundred million descharas (100,000,000 des.) or the equivalent in US dollars (USS).

In the event that the bidder to whom the assets of the company have been adjudicated does not appear and algo the relative contract wishin thirty (30) days from being invited to do so by the liquidator, and fails to maintain the obligations accruing from this announcement, then the above amount of one hundred million drackenes (100,000,000 drs.) is furficited in favour of the liquidating company, GREEK EXPORTS S.A. in order to cover all expenses of any kind, time spent and any actual or hypothetical loss, without any obligation to give an accounting of these, or consider that the amount was furficited as a penal chause and collect it from the guarantee bank. Guarantees deposited for participation in the bender are returned to the other participants, after the liquidator's evaluation report has been approved and after ratification of the seal- no 51% of the commence renditions.

4. The highest bidder is the one whose offer was judged by the liquidator and approved by 51% of the creditors as being in the best int

5. The liquidator is in no way liable and has no obligation towards participants in the tender, either with respect to his evaluation report on the offers, which he will submit to the creditors, or with regard to his assessment of the highest bidder. Also, he is in no way liable or under obligation to participants in the tender if it should be cancelled or resourced in the event that the result is considered unfavourable by the cred-

8. In view of the fact that the relative decision by the Court of Appeals provides for liquidation of the company while "in operation", it is bereby made known that the seasts of the company will be transferred to the highest bidder as they stand and as they appear on the company's books on the date of signature of sale contract. We remind that in accordance with the provisions of paragraph 4 of article 46a of Law 1892/1990, as supplemented by article 14 of Law 2000/1991, interested parties can have access to any information they require about the

For any information, interested parties can apply to: The Hond Office of ETBA S.A., Directorate of Participations, 87 Syngrou Avenue (2nd floor) Tal. 30 1 92 94 395 and 30 1 92 94 396 and to b) GREEK EXPORTS S.A. 17 Panepistimion Street (1st floor) Tal. 30 1 32 43 111 to 30 1 32 43 115.

AUSTRIA

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For details call Gerd Rister in Vicana 595 31 84 (Fax: 505 31 76)

FINANCIAL TIMES

February 1999

Angloved Limited



Middle Wilwaierstand (Western Areas) Limited

Lordine Gold Mines, Limited

Sun Prospecting and Mining Company (Pty) Limited ("Sun") and Target Exploration Company Limited ("Target")

The attention of shareholders of the above companies (which are all incorporated in the Republic of South Africa) is directed to a circular containing the drilling results of Sun and Target, published In Johannesburg on 3 September 1992.

Copies of this circular, which are being despatched to shareholders of the respective companies, are also available from the London secretaries of the above companies at:

Anglovaal Trustees Limited 33 Davies Street

London W1Y 1FN Johannesburg

2 September 1992

General Electric

card market

By Alan Friedman

highly competitive US credit

GE Capital, the group's

financial subsidiary, said it was launching a credit

card, linked to the MasterCard

system, that would also

offer discounts to consumers

through a partnership with a broad range of leading

US retailers, hotels and air-

While the card will have

all the features of MasterCard,

including acceptance at 10m

locations around the world, GE

retailers will offer savings

certificates good for a \$10 discount every three

Cardholders are also to be

offered rebates if they use the

GE card to sign up for services,

such as the Sprint long-distance telephone net-

work or cable television ser-

in New York

card market.

up to \$1,000.

months.

\$500 of purchases.

Sterling's stability boosts UK bond prices

opening of 87.96.

By Sara Webb in London and Patrick Harverson in New York

UK government bond prices gained up to a point yesterday helped by the relative stability of sterling in the foreign exchange markets.

In the cash market, the 9% per cent gilt due 2002 rose from 100kg at the opening to 101& to yield 9.51 per cent.

Dealers said volumes in the futures market were back to normal levels after the Bank Holiday weekend, with around 25,000 contracts traded. The Liffe gilt futures contract opened at 94.27 and climbed to 95.17 by late afternoon.

The pound's steadiness against the D-Mark has helped the market," said one dealer. The pound ended at DM2.7875. up half a pfennig on the day.

RUMOURS that the French referendum on the Maastricht treaty might be postponed helped to boost the French government bond market.

The rumours followed a newspaper report that the constitutional court might rule that Parliament's revision to the constitution in June. as part of the Maastricht ratification process, was illegal.

However, by late afternoon it emerged that France's constitutional council had rejected an appeal by conservative

CONTINUED unease over the

prospects for European bond

markets ahead of the French

referendum on Maastricht

later this month again shifted attention towards the dollar

Although two polls published

yesterday showed a narrow

majority of French voters in favour of ratifying the treaty,

expectations of volatility in

most European markets ahead

of the vote are expected to

deter banks from underwriting

new issues in European cur-

rencies (except D-Marks) before

Three deals in US, Canadian

and Australian dollars dominated market activity

yesterday, as investors trickled back to the market

the referendum.

By Tracy Corrigan

opponents of the Maastricht treaty, clearing the way for the planned September 20 referendum to go ahead.

French government bonds had rallied earlier in the day

GOVERNMENT BONDS

on the grounds that a postponement of the referendum would allow more time for the government to whip up support for ratification of the

Two polls released yesterday showed a slight increase in support for the treaty with yes votes slightly outnumbering no votes. An IPSOS poll showed 53 per cent in favour of Maastricht, the clearest swing in favour of European union in recent opinion polls, while a BVA survey showed 51 per cent inclined to vote yes at the referendum.

The yield on the 81/2 per cent bond due 2002 opened at 9.20 per cent and fell to 9.12 per cent by late afternoon.

Elsewhere in Europe, the German government bond market ended slightly weaker or unchanged. Traders noted quite heavy

selling of bunds but said the market held up well, with shorter-dated issues boosted by comments from Mr Reimut Jochimsen, a Bundesbank

after the summer lull.

BONDS

Toyota Credit Canada's

C\$150m five-and-a-half year

deal via Merrill Lynch Interna-

tional was well received by

INTERNATIONAL

investors keen for a change of

maturity after the recent

spate of 10-year paper, despite

the yield pick-up available

at the longer end of the

Ten-year deals for Japan

Highway and Japan's Export-

Import Bank of Japan have

both widened slightly to a

yield spread of 40 basis points

over the comparable Canadian government bond yield.

yield 48 basis points above the

ET/IGNA INTERNATIONAL BOND SERVICE

The Toyota deal, priced to

Council member, who said the German economy was showing signs of diminished economic

activity. The Liffe bund futures contract reached a high of 88.00 but ended at 87.97, against its

■ US TREASURY prices firmed slightly in thin trading yesterday as many investors and dealers chose to stay on the sidelines while awaiting tomorrow's important jobs

In late trading the benchmark 30-year government issue was up 🖟 at 98½, yielding 7.361 per cent. The two-year note was also slightly firmer, up & at 100%, to yield 4.085 per cent.

The day's main economic news was a 1.1 per cent decline in July factory orders. The market did not react to the numbers, which were heavily distorted by a fall in transportation orders. Excluding transportation, factory orders actually rose by 0.9 per cent in

Attention remained focused on the August employment report, which will be released tomorrow. The consensus among analysts is that the figures will show that the labour market remains in a poor state. and there was some renewed speculation yesterday that the Fed could cut interest rates again if the jobs numbers are

comparable government bond

yield, tightened by a basis

point or two by the end of the

In the floating-rate note sec-

tor, Norway's Eksportfinans

launched a \$100m issue of 10-

year FRNs with a minimum

coupon of 5% per cent and a

maximum coupon of 10 per

The

BENCHMARK GOVERNMENT BONDS
 Coupon
 Red Date
 Price
 Change
 Yield
 Week ago
 Month ago

 10 000
 10/02
 107 :886
 -0 :73
 8.90
 8.83
 8.31
 BELGIUM 8.750 06/02 97 8500 +0.300

CANADA	•	8.500	04/02	:08 9800	- 0.500	7 19	7.13	7 46
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GERMAN	Ÿ	8.000	07/02	100.6750	-0.020	7.90	7.89	8 10
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JAPAN	No 119 No 129	4 800 6.400	03:90 03:90	99.4644 108 4144	-0 101 - C 202	4.91 4.28	4 70 4 65	5.00 4.95
NETHER)	ANDS	8.250	08/02	99.4350	-0.060	833	8 31	8 41
SPAIN		10.300	06/02	96.40G0	-0.600	12.79	12.70	12 15
UK GILTS	ì	10.000 9.750 9.000	11/96 08/02 10/08	100-20 101-17 98-01	- 17:32 - 31:32 - 29/32	9.80 9.50 9.24	9 96 9.58 9 26	9.58 9.26 9.00
US TREA	SURY .	6 375 7 250	08/02 08/22	98-29 98-17	- 6/32 - 2/32	6 52 7.37	0.41 7.28	6.62 7.42

ECU (French Govt) 8,500 03/02 92,3900 - 0,320 9.75 9,67 9.56

even with a weak

■ JAPANESE government bonds ended the day mixed with long-dated issues closing firmer while medium-dated

bonds slipped. The rise in rates on threemonth certificates of deposit from 3.82 per cent to as high as 3.91 per cent - in the Tokyo trading session pulled bond prices down, dealers said. However, traders reported good demand for 10-year bonds later in the day, and the new benchmark - the No 145 - closed

so-called "collared" paper

appears to have subsided, how-

ever. The deal was arranged by

In the Australian dollar mar-

ket, the State Bank of Austra-

lia launched an A\$125m 10-year

A spate of new issues last

month was followed by a two-

week lull, broken by yester-

Credit Suisse First Boston.

deal via Hambros Bank.

higher, with the yield moving from 5.04 per cent at the open-ing to 4.975 per cent at the end of trading.

 The constituents of the Government Secs. Index quoted in the Financial Times changed with effect from September 1. Now included are the Treasury 9% per cent due 2002, the Trea-sury 9 per cent due 2008, and the Treasury 8% per cent due 1997. No longer included are: Exchequer 131/2 per cent due 1992, Treasury 10 per cent due 1993, and Funding 6 per cent

Dollar bloc finds favour amid French poll unease allowed excess paper to be mopped up, and, with reinvestment flows from maturing bonds at high levels, the State

Bank issue was placed smoothly. Dealers said the weakness of the Australian dollar against the D-Mark was encouraging reinvestment by German investors, unwilling to take cur-

recent deluge of day's offering. The break had rency losses. NEW INTERNATIONAL BOND ISSUES

	AA 1141 E1	naa i il	MAL	BUND	1990	
Borrower US DOLLARS A/S Eksportfinans(b)‡1	Amount m.	Coupon %	Price 100	Maturity 2002	Fees 50/25bp	Book runner Credit Suisse
CANADIAN DOLLARS Toyota Credit Canada(a)†	150	63	101.209	1998	176/178	Merrill Lynch Intl.
AUSTRALIAN DOLLARS State Benk of Sth Aust(a)t	125	912	101	2002	2 ¹ 8/1 ³ 8	Hambros Bank
D-MARKS Bayerische LFA(a)†	100	8.75	101.40	1995	112/1	BHF Bank
thing terms thought rate on	to at Non-calls	ble b) Coun	on navs l	% below t	8-month Li	bor Minimum 51-% maximu

D-Mark CP sector ranks fourth to enter credit in Europe

By Tracy Corrigan

THE D-MARK commercial paper market has overtaken the sterling CP market to become the fourth largest such market in Europe, after France, Sweden and Spain, according to a report published this week by Moody's, the international rating agency. It has achieved this only a year and a half after its inception.

However, the report warns that the delay in removing restrictions on German money-market funds is restricting the growth rate of the DM17bn market, by limiting the poten-tial investor base. The level of issuance tailed off in the second quarter of the year.

"In other countries. CP markets have been driven by the existence of pure money market funds, which are not yet authorised in Germany," said Mr Michael Buneman, one of the authors of the Moody's

In the meantime, the bulk of D-Mark commercial paper has been placed with domestic or Luxembourg-based mutual funds (which are allowed to hold a proportion, but not all, of their assets in short-term paper) and domestic insurance

companies. Moody's estimates that mutual funds hold around 30-40 per cent of current outstandings while insurance companies have a 25-30 per cent share of the market.

Other investors include companies, central banks and domestic banks. Corporates are estimated to account for a 20-25 per cent share, which has fallen since the early stages of the market, and is likely to decrease further. There are still relatively few foreign investors apart from central banks.

However, the liberalisation of Bundesbank rules on D-Mark issuance, which came into effect on August 1. is expected to boost the proportion of foreign issuers. The new rules allow foreign

non-bank issuers direct access

to the market rather than

using a German subsidiary.

GENERAL ELECTRIC, the US conglomerate, yesterday unveiled plans to enter the

Discounts will also be avail able if the card is used to buy GE appliances.

vices such as HBO and Cinc-

GE, whose activities cover the manufacturing, financial services, media and technology sectors, may have picked an awkward moment to launch its new card, which will carry an annual \$25 fee. Consumer spending has been depressed for many months and credit card delinquencies have been running at high

Mr Gary Wendt, chairman of GE Capital, said the card was designed to address the US consumer's shift "from conspicuous consumption to prudent purchasing".

Capital said its distinction lay Mr David Nissen, chairman of GE Capital's consumer in offering annual savings of financial services division, The GE Rewards Masteradded that "this is a huge mar-Card, as it is being called, ket and we believe our card is offers \$10 of vouchers for every unique as a value-backed prod-In addition, participating

GE Capital's activities in the credit card market to date involve the company's handling of marketing, issuing on behalf of third parties, collections and customer services. The company says it services 65m cardholder accounts in the US, Canada and Britain. See Technology

London Stock Exchange delays launch of system

By Tracy Corrigan

THE London Stock Exchange has postponed the launch of its London Market Datafeed (LMD) service, a live price and data feed designed to replace its Computer Readable Services (CRS).

After tests, both in-house and among market practitloners, the Stock Exchange decided to review the design and development of LMD. The system, expected to be launched this summer, will not now be available "for some considerable time," according to the exchange.

LIEFE EAULTY ARTHOUGH

The exchange has become increasingly sensitive to poten-tlal systems failures since a software problem shut down its Topic news and information service for almost a whole trading session in June. Many institutional investors ceased to deal because of the absence of reliable share price informa-

One of the marketmakers involved in testing the LMD system said his firm will be able to manage with the existing CRS feed, until the new system is launched. "We can slot in the new feed easily, when it is available." he said.

MARKET STATISTICS

RISES AND FALLS YESTERDAY

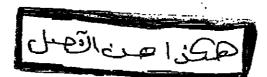
Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on September.												
	_			Chy.			_	_		Clag.		
S. BOLLAR STRAIGHTS BR 9 1,189 4 BEETA PROVINCE 9 3/8 95 USTMA 8 1/2 00 ANK OF TOKYO 8 3/8 96 ELGUIN 9 3/8 98 ELGUIN 9 3/8 98 ELGUIN 9 3/8 99 WAS 25/8 99 WANDA 9/6 CE 9 1/4 95 WEDIT FORCER 9 1/2 99 ENMARK 9 1/4 94 ENMARK 9 1/4 94 ENMARK 9 1/4 95 SCS 8 1/4 96 SCS 8 1/4 96	Issued 200	B)4 1074	Offer 1061 ₇	day +l _a	Yleid 4.78	OTHER STRAIGHTS BAYERISCHE VEREINS INT 794 LFr	Hamed 600	95	Offer %	tlay	Yield 10.02	
LBERTA PROVINCE 9 3/8 95 USTRIA 8 1/2 00	600 400	1105	1061/ 1111/ 1107/ 1107/ 1107/	****	5.30 6.67				971		9.27	
ANK DF TOKYO 8 3/8% ELGIUM 9 5/8 98	100 250	107	108 k 115 k	+4	5.89 6.36	WORLD BANK 8 % LFr ENERGIE BEHEER B 3/4 98 FI	500 500	101 2	102 1045		8.42 8.26	
FCE 7 3/4 97	150 300	115% 107% 107%	111/49	_	6.36 5.89 4.65			ш	1111	+32	6.83	
RITISH GAS 8 3/8 99	350 1000	1094	1091	+1 +1 +1	64 d	ALBERTA PROVINCE 10 5/8 % CS BELL CAMADA 10 5/8 99 CS BRITISH COLUM BIA 10 % CS	150 500	1091	113%	***	8.01 6.94	
CE 9 1/4 95	300 100	眦	1104	+1	5 X 4 82	EIR 10 1/8 98 CS. ELEC DE FRANCE 9 3/4 99 CS. FORD CREDIT CARADA 10 94 CS GEN ELEC CAPITAL 10 96 CS. FORD IN THE 1001 CS.	岩	1101	朌	+4	7.65 7.77	
MACIL EUROPE 8 %	100	1074	1073.	+4	9.50 5.91	FORD CREDIT CARADA 10 94 CS	275 100 300	105 L 108 L	106 L 107 L		6.94 7.25	
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RANK XEROX

1987. The Proposition. 1992. The Exposition.



There are some accomplishments in a company's life that stand out more than others. At Rank Xerox, our involvement with the creation of Expo '92 is surely one of them.

The dream of Expo '92 was inspiring: to celebrate 500 years of human discovery and innovation by bringing over 100 countries together. But the dream was also daunting: it meant creating from scratch a multi-lingual organisation of thousands of people.

Their job was to orchestrate the "business" of the second largest construction site on European soil; to plan and negotiate 55,000 events and performances; to anticipate the needs of an estimated 18,000,000 visitors to Sevilla. And all with an unmovable deadline.

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Or better yet, come see us at our pavilion in Sevilla.

Rank Xerox
The Document Company

CRH up but warns on second half

By Andrew Taylor, Construction Correspondent

CRH, the international building materials group and one of Ireland's biggest compa nies, yesterday provided a small ray of light in what is expected to be a gloomy report-ing season for the construction

The announcement that pretax profits for the six months to June 30 had risen by 7 per cent from IC21.1m to IC22.6m (£21.4m) sent the group's share before falling back to close 1p

up at 197p. Mr Tony Barry, chief executive, said that market condi-tions in Ireland, the UK and parts of continental Europe, remained very difficult.

As a result group profits in the second half were likely to be lower than in the corresponding period last year.

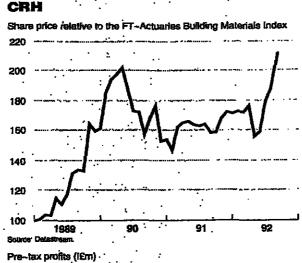
The UK in particular was "a disaster area" with sales falling faster than costs could be reduced. A further 600 jobs had been cut - a workforce of just over 3,000 has been reduced by 1,200 during the past 18 months. A further small number of redundancies were likely to be made in the second haif. said Mr Barry.

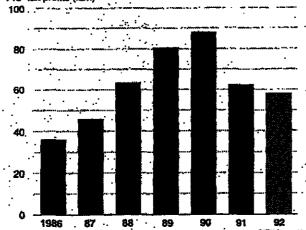
Turnover fell by 3 per cent to 12554m (12571m).

Earnings per share were 7 per cent ahead at 6.17p (5.78p) and the interim dividend is increased from 2.15p to 2.25p.

The company is likely to be one of the few UK-quoted building materials groups which will be able to announce increases in both interim prof-

its and dividends. The first half benefited from a lower finance charge, down almost 16 per cent from I£11.8m to I£9.98m. Associate





contributed I£553,000 compared with a loss of IE1.33m last time. This more than compensated for the reduction in trading profits to IE32m (IE34.3m).

Lower first half profits from Ireland, UK and continental IE11.8m to IE9.98m. Associate Europe were offset partially by companies, mostly in the US, an improvement in the US

where cost reduction and higher sales helped push prof-

Mr Barry said that a fragile recovery in US construction appeared to have begun led by increased expenditure on infrastructure by some states -

Building material volumes held up in Ireland despite lower construction activity. This was due to harder times for agriculture as a result of changing EC policies on farm

Agriculture accounts for just under a third of all construction investment in the country. Sales in Spain had fallen by about 5 per cent as government expenditure had come under pressure and construction programmes for the Barcelona

Olympics and the Seville Trade

Fair had finished. Markets in Germany, however, remained strong. Sales also held up well in the Netherlands despite lower investment in commercial building.

COMMENT

CRH's share price, deservedly, has outperformed most UK rivals in a deeply depressed building materials sector. The company's strengths are its wide spread of European and US businesses combined with a healthy balance sheet. Strong cash flow has enabled it to cut debt, which, including convertible capital bonds, fell to 42 per cent of shareholders' funds in the first half compared with 60 per cent a year ago. The company has not been slow to take the axe to costs in the UK and US which should help as US construction output improves. Recovery in the UK looks a long way off; the Netherlands and Germany should remain relatively firm markets but Spain and Ireland appear weak. Pre-tax profits of I£58m for the year, compared with IE62.6m, put the company on a prospective p/e, fully diluted, of about 11, which would look cheap if sentiment were not flowing so much against the

Write-down adds to Harvey Nichols' losses The report for the period to October 3 ership, Harvey Nichols nudged into the

By John Thornhill

HARVEY NICHOLS, the Knightsbridge store now owned by Mr Dickson Poon, the Hong Kong entrepreneur, lost £3.5m in the final 13 months of Burton Group's ownership after taking a big stock write-down. The escalation of losses from the previous £1.6m resulted largely from a £2.8m

write-down on stock as the new owners adopted a more conservative accounting

1991 also serves as completion accounts for the £60m acquisition.

Mr Simon Gardner, Harvey Nichols' company secretary, said that historically Burton had aggregated the value of stock held - lower of cost or net realisable value - but Dickson Concepts had decided to produce a more detailed breakdown of individual stock items, leading to a heavier reduction in value

Living

In the first six months under new own-

black, although this did reflect the half of the year which included Christmas

Dickson Concepts is locked in dispute with Burton regarding Harvey Nichols' depreciation policy and a prior year adjustment contained in the company's completion balance sheet.

The dispute has been referred to arbitrators and a decision is expected this month. although the amount claimed is less than 2 per cent of the purchase price.

Johnston Press buys Sussex publisher

By Paul Taylor

JOHNSTON PRESS. Edinburgh-based publishing group, plans to add to its sta-ble of newspaper titles south of the border with the acquisi-tion of TR Beckett, the Sussexhased newspaper group which publishes seven paid-for local weekly newspapers and three free distribution titles.

Johnston, which also announced a 25 per cent increase in interim pre-tax profits to £4.85m (£3.88m), has agreed to acquire a 91.85 per cent stake in Beckett for £11.95m in cash, shares and loan notes. The remaining Beckett shareholders will be offered the same deal, valuing the company at about £13m.

Beckett shareholders include Emap, the UK media group with a 37.1 per cent stake, and the Hale family with a 15.5 per cent stake. They will receive 1.08m Johnston shares, £7.75m in each from the proceeds of a share placement, and £1.34m in loan notes. In addition, a special dividend of £2,25m net will be paid by Beckett to its shareholders on October 1.

Johnston plans to raise the £7.75m cash through a placement of 2.5m shares at 310p each. The shares will be offered on the basis of one for every 10.7932 ordinary held The shares closed up 5p at 333p yesterday.

Beckett's main newspaper titles include the Eastbourne Herald and Worthing Herald. Its 1991 pre-tax profits were £1.02m (£1.16m) on turnover of £9.06m (£9.51m).

The newspaper group has seen both its turnover and profit decline in recent years. a drop blamed on the recession and consequent decline in newspaper advertising reve-

Mr Marco Chiappelli, John ston's finance director, said that the acquisition fitted the company's strategy of steadily building up its newspaper and media interests. The group already owns 61 titles includ-ing the West Sussex County Times which was acquired shortly before the company's stock market flotation in April

Johnston's pre-tax profits increase for the six months to turnover up 7.7 per cent to £33.7m (£31.3m).

The company's cash position continued to improve and at the end of June it had net cash of £3.76m after taking account of all borrowings. As a result the company lifted the interim dividend from 2p to 2.25p. Earnings per share were 11.6p

Mr Fred Johnston, chairman, said the company's per-formance had been achieved "through a vigorous programme of cost cutting and operational improvements."

COMMENT

The price paid for Beckett may look a little high but Johnston has a good track record of making newspaper acquisitions and squeezing more profits out of them. Underpinning the interim profit increase was a 31 per cent profit rise from its English titles, albeit from a depressed base. Beckett's recent results have been disappointing, but Johnston is expected to cut costs and improve margins quickly. In the longer term it may be able to combine the production facilities for the East and West Sussex titles, generating significant savings. Full-year pre-tax profits are forecast at about £9m for a prospective p/ e of about 15. The shares are good value if Johnston can maintain its acquisition

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Hartwell increases offer for Trimoco

By Jane Fuller

HARTWELL, the motor group owned by the Jameel family of Saudi Arabia, has increased its cash offer for Trimoco by just over 14 per cent to £29.6m. It also bought 3.8m shares vesterday afternoon, taking its stake to about 42 per cent. At the first closing date on Tues-

day for the original £25.9m

offer, acceptances amounted to only 0.5 per cent. Hartwell has ceased to say that its bid is only a technical one, triggered when it converted loan stock and took its ordinary holding to 39.4 per cent. The original mandatory offer of 17%p a share matched the target's market price. The

increased offer is 20p. Mr John Wel, chairman and chief executive of Hartwell, said yesterday: "This is our reaction to the hostile defence document put out by Trimoco.

The document said that Mr Wei and another Hartwell executive had been invited on to Trimoco's board early this year on the basis that the Jameel Group would reduce its stake in the company, which then stood at 23.5 per cent.

Mr Wei said "because of the acrimony in the response, there is uncertainty among the staff, the customers must be worried and the manufacturers

Hartwell claimed that the

months to September 30. It added 0.14p for the second half of Trimoco's last financial year to 0.53p for the first half of this year, derived from the target's recent £1.2m profit forecast Trimoco has said that last year's performance was depressed by restructuring Trimoco yesterday noted the

moco's earnings for the 12

increased offers. In its earlier defence docu-ment it pointed to its net asset value of 22p a share and a pension fund surplus worth 6p a

Mr Wei questioned whether site valuations took account of the falling property market, and added that "it is dangerous to mix company business with the pension fund".

If the bid succeeds, the combined group would have 12 Ford dealerships, four more than the maximum allowed by the manufacturer. Mr Wei said discussions would have to continue with Ford, some of whose rules have been called into question following a Monopolies and Mergers Commission report on new car sales in the

Hartwell's offers, which are final unless another party steps in, include a raised bid for the outstanding loan stock of £200 per £100 nominal, up from £175.

Trimoco's share price gained new offer was 29.9 times Tri-1p to close at 201/p.

Unipart in manufacturing venture after 42% rise

By Kevin Done, Notor Industry Correspondent

UNIPART, the manufacturer and distributor of motor

vehicle components and accessories, increased pre-tax profit by 42 per cent from £6.7m to £9.5m in the first half of 1992. The company is expanding its UK manufacturing

operations through a joint venture with Beans Industries, a former Rover Group engineering subsidiary, in which it will hold an 80 per cent stake. Advanced Engineering Systems will supply machined

components such as flywheels. axle housings and shafts to Toyota and Honda, the Japanese car makers. The venture will create about 100 jobs in Mr John Neill, chief execu-

of its "growing strength" to its decision to invest in manufacturing in the UK.

tive, said the group owed much

Moves by Japanese vehicle makers to establish a growing manufacturing presence meant

that "Britain was now one of the most attractive places in Europe for component makers

to set up operations."

Despite "very difficult and deeply depressed trading in the motor industry" Unipart increased turnover in the six months to £335m (£292m). Profit before interest rose to £9.1m (£7.2m).

The company said important improvements had been made in quality and productivity "as a result of the new style of working, where trade unions no longer have any influence over working practices."

Unipart ended trade union recognition for its 4,000 workers in April. It said that quality circles, in which employees developed their own initiatives saved the company more than 52m in the last 12 months.

The company, formerly part of British Leyland, is 42 per cent owned by management and employees, 38 per cent by institutional investors and 20 per cent by Rover.

ML Holdings appoints new chief executive

By Daniel Green

ML Holdings, the aerospace. defence and electronic components group, appointed Mr Howard Grant as chief executive yesterday, more than two months after the departure of Mr Peter Pollock, his predecessor, on the day before the company announced a pre-tax loss of £2.24m.

Mr Grant, 51, is currently chief executive of the rail division of BTR, the engineering

conglomerate. From 1976 to 1986 he was

group managing director of Westinghouse Brake and Sig-nal (Australia), controlled by Hawker Siddeley since 1979. BTR bought Hawker last November. Mr Grant accepted the post

at ML in June, but the announcement was delayed until the closure of a contract he was negotiating for

lasi year

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DIVIDENDS ANNOUNCED

Nov 4 Oct 5 Oct 7 Nov 13

Oct 1 Oct 26 Oct 5 Nov 13 Nov 12 Nov 12 Nov 8

Nov 30

Dividends shown pence per share net except where otherwise stated. 10n increased capital. §USM stock. Irlah pence. First quarter.

BOARD MEETINGS

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2.57 2.25 0.6 1 1.2†

tom line performance", Mr Sal-litt said at the time. Mr Sallitt became chairman in March with the remit to turn the company round by strengthening its non-military ML Holdings' shares fell 21/2p

The reshuffle came about as the company fell into loss last

year, although Mr Pollock's

departure was over "manage-

ment style [rather] than bot-

Templeton Galbraith

surges to \$45m By Norma Cohen

Templeton Galbraith Hansberger, the Bermuda-based fund manager which agreed recently to merge with California's Franklin Resources, saw pre-tax profits surge from \$33.6m to \$45.2m (£22.7m) in the half-year to June 30.

The rise reflected increased unds under management, aided by sharply lower US interest rates which encouraged American investors to switch out of low-yielding cash funds into equity-based mutual fund products.

Acquisitions behind Senior's rise to £10m

By Roland Rudd

ACQUISITIONS formed the basis for progress at Senior vear to June 30. Pre-tax profits rose 14 per

cent, from £8.77m to £10m, on sales of £158m (£142m). Mr Donald McFarlane, chairresilient within a recession engulfing the engineering industry because we have a group of businesses spread over different countries which can weather different eco-

nomic cycles." About 40 per cent of pre-tax ofits are earned overseas. Flexonics, a US flexible hose and expansion-joint company acquired earlier this year and Nordklima, a German air bandling manufacturer bought last year, were mainly responsible for the profit increase Existing businesses reported

small rises. Mr McFarlane said construction services companies, which supply ducting and ventilation systems to large projects, would produce good profits for the year, although slightly down from its record increase

in 1991. The engineering products division, which makes rigid and flexible tubes, was hit by reduced demand. Sales in some areas declined by between 15 and 18 per cent. The group has acquired the trade and assets

of Le Bas Tube, a steel-tube stockholder, for £350,000. Control engineering, established last year to refocus the former mining equipment companies, continued to suffer from the contraction of the UK

coal industry. Thermal engineering companies produced better results in the US, offsetting reduced contributions from the UK power

industry. Mr McFarlane said: "We will continue to expand through selective acquisitions. Each one is planned with the precision of a rifle shot."

Borrowings stand at £8m. representing gearing of 8 per **Earnings per share, adjusted** for the effects of the rights

issue in February, were 3.07p

(3.02p).

The interim dividend is held

GA strengthens capital base by £140m pref issue By Richard Lapper

General Accident, the Perth-based composite insurer yesterday raised £140m via a placing of a cumulative irredeemable preference share issue. This will strengthen the company's capital base and boost its solvency margin by four points.

This marked the largest sterling denominated issue for a UK company, according to lead managers, Hoare Govett. GA announced last month that it was seeking permission to raise a total of £300m in preference shares, when announcing a sharp improvement in pre-tax profit for the first half of 1992.

The issue was priced at 2.5 percentage points over the UK government gilt-edged stock, 9 per cent Treasury 2008. The net dividend was fixed

at 8% per cent, representing an issue yield of 11.734 per cent. Co-lead managers were Salomon Brothers International and Henry Schroder Wagg. Mr David Barker, a director

of Hoare Govett Corporate Finance, said the issue was "satisfactory despite the cur-rent volatility of the markets." Mr Barry Holder, general manager finance, said the issue "allows us to write more business at a time when the

market is becoming more profitable ". Commercial Union raised £100m via a preference issue

in May.

See Lex

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COMPANY NEWS: UK

Own-label boost for Invergordon | Crown in regulatory

By Philip Rawstorne

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GROWING DEMAND for supermarkets' own-label Scotch whisky helped invergordon Distillers Group lift interim pre-tax profits from £13.1m to £14.6m.

Volume sales to retailers such as Tesco and Safeway rose 12 per cent as the whisky market polarised between premium brands and value-formoney products.

Mid-priced standard brands were squeezed as sales of Scotch-through pubs and clubs continued to decline, said Mr Chris Greig, managing direc-

Operating profit for the six months to June 30 increased from £15.5m to £16.1m on turnover marginally ahead at £40.1m (£39.6m). Volume sales of whisky rose

9 per cent. In the UK, volumes increased 6 per cent against a similar market decline. Exports rose 14 per cent compared with the industry's overall gain of 6 per cent.

Mr Greig dismissed fears of industry over-production. Total

ENCOURAGING sales of its

new series 3 electronic organ-iser helped Psion lift profits

from £270,000 to £1.05m pre-tax for the half year ended June 30.

However, the market had

been hoping for £1.2m and

expressed its disappointment

with the USM-quoted portable computer manufacturer by

knocking its share price down

The City was also disap-

pointed with a 43 per cent improvement in first half sales to £16.5m — £18m had been

Earnings per share rose to

By Alan Cane



Chris Greig: dismissed fears of industry over-production

lower than in the correspond-ing period in 1990, and 7.3 per cent below last year's compara-malt distilleries were operating output during the first half of ble figure.

Psion shares tumble as advance

dividend is held at 1p. Mr David Potter, chairman,

blamed the lower-than-expec-

ted profits on the recession

which is still depressing UK

sales - especially among cor-

As a consequence, the HC

range of portable data capture

devices failed to live up to best

expectations. Pre-tax profits

were only 6.5 per cent of sales

while 10 per cent had been

announced two potentially sig-

However, Mr Potter

The group is to supply Moto-

rola of the US, the world leader

in radio telephone systems,

to £1m fails to impress City

porate customers.

nificant deals:

3.16p (0.08p) and the interim with HC computers fitted with

Output from the grain distill-

at just under 60 per cent of

data over public data networks

enabling, for example, sales

executives to maintain contact

with headquarters while trav

It will also supply Acorn, the

UK leader in schools comput-

ers, with the series 3, modified

for use by secondary school

Mr Potter thought the con-

tracts would result in sales of

only a few thousand machines

to begin with, but that the

potential for portable data

communications devices was

large. Analysts are predicting

full year sales of £35m with

pre-tax profits of about £2.5m.

capacity compared with 65 per cent last year.

"This year the industry is producing substantially less than it is selling," Mr Greig said. "There is no doubt that any surplus stock will be

quickly used."

White spirit products boosted by the new joint venture distillery at Greenwich rose 68 per cent. Invergordon which supplies gin and vodka manufacturers, intends to introduce its own branded gin next vear. Earnings per share rose from

6.8p to 7.7p. The interim divi-dend is lifted to 2.8p (2.5p). Invergordon, which last year fought off a £350m bid from Whyte & Mackay, refused to comment on the prospect of

the bidder, which retains a 41

per cent stake, returning in two months' time. Mr Greig said: "The best way to see off any predator is to perform." Apart from its trading results, he pointed out, it had cut net borrowings from £36.4m to £25.7m and reduced gearing from 85 per cent to 49 per cent in the past 12 months. See Lex

talks on French sale

MR CHRISTOPHER Chataway, chairman of Crown Communications, the USM-quoted commercial radio group, is today expected to have crucial talks with the CSA, the French radio authority, over the sale of its loss-making French radio com-

Last week Mr David Haynes, chief executive, announced that the company was close to selling the RFM network subject to CSA approval.

Crown has disclosed neither the potential buyer nor the purchase price, but it is believed that NRJ, an independent French commercial network, is bidding less than £5m for the 114-station network.

RFM's main asset is a radio masthead, valued at £12m in the September 1991 accounts. Price Waterhouse, the auditor. qualified the accounts because it could not say whether the value was fairly stated. There is doubt whether the CSA will approve an early sale

which accounts for 75 per cent of group revenue, is up for ratification in the next seven Renewal was agreed in prin-

to NRJ. A previous sale pro-

New legislation on French

radio ownership is also

planned and it is not clear

whether the CSA would do

anything that could lead to an

increased concentration of

ownership before the new leg-

islation has been passed, prob-

ably next year.

To add to the complexity,

renewal of RFM's Paris licence.

posal was rejected.

ciple several months ago. A sale of RFM and a reduc-tion of Crown's losses is seen as vital for the financial health of the company.

For the year to September 1991, RFM accounted for nearly half Crown's pre-tax loss of £6.79m.

Last week Mr Havnes said that LBC, Crown's London commercial radio station. would soon move into a small

Contracting-out trend helps Serco advance 37% to £3.39m

integral radio modems. The devices will be able to transmit By Apgus Foster

> THE TREND for both government and companies to contract out non-core services lay behind a 37 per cent increase in pre-tax profits at Serco Group in the six months to June 30.

The company, which holds contracts as varied as the maintenance of Hyde Park, Ministry of Defence radars and one in three London traffic lights, increased profits from £2.48m to £3.39m on turnover up 40 per cent to £65.4m (£46.8m).

The results were boosted by two months' contribution from

International Aeradio Limited, acquired in April from British Telecommunications for

Mr Richard White, managing director, said IAL contributed about £6m to turnover.

For the year as a whole the acquisition is expected to be earnings neutral after profits of about £800,000 are absorbed by interest costs. Excluding IAL, the underly-

ing business expanded at about 20 per cent, the same rate as in previous years.

"Our markets continue to be very strong," Mr White said. The interim dividend is raised to 4.5p (3.9p).

Fully diluted earnings of 17.1p (14.8p) maintained dividend cover at 3.8 times. About 70 per cent of turnover came from the public sector.

The company's background is in defence contracts, which now account for 40 per cent of turnover, against 48 per cent a

year ago. Serco successfully retendered for one large contract during the period, while a further four or five contracts will be re-awarded in the second half.

However, less than 20 per cent of next year's expected revenues are related to contracts up for renewal.

redeemable preference shares

or Anna Faufax in London Tek: 071-873 4167 Fax: 071-873 3078

FT SURVEYS

NEWS DIGEST

ICS beats earnings forecast

INDUSTRIAL Control Services, slightly ahead of its prospectus

Profits for the 12 months to May 31 increased by 29 per cent to £4.6m (£3.6m) pre-tax on turnover ahead 25 per cent at £64.4m.

Earnings per share of 9.1p (7.3p) compared with the prospectus forecast of 8.9p. Net assets at the year-end

stood at £18.4m, and with the 66.6m proceeds from the flotation, gearing was reduced to 26 per cent. As foreshadowed, a special dividend of 0.3p is

SelecTV rises sharply to £0.42m

Profits of SelecTV, the USMtraded independent producer of television programmes, more than doubled to £423,000 pretax over the 12 months to March 31.

The figure compared with £203,000 for the previous year and was struck from turnover ahead 58 per cent at £11.5m. Interest income rose to £206,000 (£94,000). Earnings per share emerged at 0.38p (0.27p). SelecTV is a 15 per cent shareholder in Meridian, which has been awarded the Channel

3 franchise for south and south-east England. Last November the group raised £5.6m to part fund its investment in Meridian. This resulted in a rise in shareholders' funds from £1.19m to £6.9m at end-March. . .

Milder winter helps Grafton advance

Grafton Group, the Dublinbased builders' merchant and DIY concern, lifted pre-tax profits 14 per cent to IE1.85m (£1.75m), in the six months to June 30.

Turnover improved to (152.17m). Interest charges rose. at the yearend.

to 12698.000 (12553.000). The interim dividend is stepped up to 2.75p (2.5p), payable from earnings of 8.6p

declines 25%

forging, pressing and stamping group, for the half year to

depressed levels, the company performance of Braime Pressbeen "satisfactory."

France, fell substantially. this time of £17,408 (nil). Earnings emerged at 9.65p

environmental side

to trading performance.

£438,000 pre-tax for the half year ended June 30. Turnover improved from £575,000 to

Profits were struck after taking account of property writedowns totalling £659,000. Direc-1548.7m (1545.7m) generating tors said they hoped to avoid trading profits of 152.55m the need for further provisions

(7.5p) per share.

TF & JH Braime

TF & JH Braime (Holdings). the finished metal products,

Demand from UK customers remained at last year's said in such circumstances the ings, the core business, had

However, overseas demand, particularly in the US and Turnover dropped to £2.78m (£3.51m). Investment income added £75,677 (£59,165) but there were interest charges

(12.87p) and the interim dividend is maintained at 2.25p. **Bowthorpe** expands

In a move to strengthen its position in the environmental monitoring market, Bowthorpe has acquired Odessa Engineering of Austin, Texas, for a

maximum \$14m (17m). Consideration consists of an initial \$10m cash. A deferred payment of no more than \$4m is due on March 31 1994, linked

Odessa develops electronic data acquisition and control systems for air quality and atmospheric emission monitor-

English & O'seas Props cuts deficit

English & Overseas Properties cut its losses from £554,000 to

They pointed out, however, that as a consequence of the first-half provision distributable reserves were not sufficient to enable payment of the interim dividend - 0.6p was

students.

paid previously. The company, together with its advisers, was investigating the electronic safety systems
manufacturer which obtained a
listing in May, yesterday
reported full year earnings

A 25 per cent fall in pre-tax and reserves to overcome this profits, from £283,410 to problem. It hoped to be "able to readdress the payment of a

dividend" at the year-end. The cash position was described as "very strong," with balances of some £5m. Losses per share were cut from 9.46p to 1.88p. Exceptional provisions for the corresponding six months accounted for £675,000.

Cambridge issues profits warning

Cambridge Group, the Dublinbased asset financing and confirming company, yesterday warned that current year profits would fall short of the I£5.02m (£4.75m) recorded in the 12 months to February 29

Directors blamed the economic downturn, closure costs two of the group's operating locations are to be closed and investment in management and support systems.

London Wall £1m down at nine months

London Wall Holdings, an underwriting agency at Lloyd's, suffered a fall in profits from £1.45m to £445,000 pretax over the nine months to

June 30. Turnover of £3.28m (£4.86m) was made up as to agency fees £2.59m (£2.64m), profit commission £615,000 (£2.16m), other commission £25,000 (£24,000) and investment management fees £44,000 (£32,000).

Earnings per share emerged at 6.51p (16.15p). The shares are traded on the over-the-counter market.

Beckenham reduces debt further

Beckenham . Group, USM-quoted engineer, said that its arbitration proceedings against British Telecommunications had been settled as to the sum of £2.25m.

Together with the proceeds of the recent £1.9m rights issue, bank borrowings are reduced to about £3m.

Cussins Property back in the black

A return to profits in the first half to end-June was reported by Cussins Property Group, the Newcastle-based contracting and construction group.

Profit on ordinary activities before tax was £437,000, against a restated loss of £271,000. The outcome was achieved on turnover up from £7.22m to £8.08m and was struck after reduced interest charges of

£355,000 (£1,05m). Mr Peter Cussins, chairman. said the core north-east housebuilding business was performing well and the current level of reservations promised fur-



continue to be reduced

ond half. Borrowings and overheads continued to be reduced, he said, while asset sales were being achieved despite the dif-

ficult market. Earnings per share came out at 3p (3p losses). Mr Cussins said the restoration of the dividend was dependent upon the elimination of the deficit on distributable reserves, which currently stood at £1.43m. The sale of the Denmark

Centre for £3.2m would eliminate £785,000 of the deficit, he ICI in £45m

Diprivan expansion Imperial Chemical Industries is proceeding with a £45m expansion of its production site near

Milan. The move reflects the success of Diprivan, its injecta-The investment project at

manufacture of Diprivan. The project, due for completion in late 1994, involves the purchase of 13,000 sq m of land.

in second half Profits before tax of Isotron, the Wiltshire-based irradiation

Isotron recovers

service company, amounted to £2.74m for the year to June 30, a fall of just 2.5 per cent on last time's £2.81m. Earnings worked through at

14.8p (15.1p) and a final dividend of 2.57p makes a 3.94p (3.59p) total. Mr Colin Clive, chairman, said the group ended the year with a strong balance sheet, nil debt and cash of £3.8m.

Michael Page falls to £1.3m

Pre-tax profits of Michael Page Group, the recruitment agency, fell from \$2.09m to \$1.29m for the half year ended June 30. Turnover was virtually static

at £21.3m. Although the directors do not envisage any improvement in trading conditions, the interim dividend is held at 0.6p, payable from earnings of 1.36p (2.13p) per share.

Operating profits of the UK

executive recruitment busi-

nesses rose marginally, primarily as a result of increased market share. Operating profits in France and the Benelux countries fell by 40 per cent and 45 per cent respectively following a significant downturn in employment

markets. The German subsid-

iary, established in July 1991,

Tomkins dividend rise incentive

traded at break-even.

Tomkins said yesterday that it planned to increase the interim and final dividends on its ordinary shares for the year to May 1 1993 by not less than 7.5 per cent.

The industrial conglomerate wants holders of its 5.6 per cent cumulative convertible

to convert into ordinary The total dividend for the ICI-Pharma at Caponago will year to May 2 was 11.34p. approximately double capacity and increase flexibility in the

Morgan Crucible

£10m purchases Morgan Crucible has com-

pleted five acquisitions costing a total £10.3m. The companies are expected to achieve a combined annual operating profit of more than £2.5m.

The companies acquired are the Lodge ceramics division of Smiths Industries, a majority interest in Refractories and Mineral Investments BV, the clean room wipes business and related assets of Coventry Manufacturing of Los Angeles, Epirez of Australia, a manufacturer of speciality chemicals, and the cutting fluid business and related assets of Tapmatic Corporation of California.

American Trust net asset value off 5%

The net asset value of American Trust stood at 200.5p at July 31 - a decline of some 5 per cent on the 210.3p of 12

months earlier. The trust, managed by Edin-burgh Fund Managers, saw attributable revenue for the six months to end-July fall to £1.99m (£2.07m) for earnings of 2.41p (2.51p) per share, a decline which partly reflected a less favourable dollar/ster-

ling rate. The interim dividend is maintained at 1.5p.

Cakebread Robey

Cakebread Robey, the Middlesex-based builders merchant, increased pre-tax loss of £667,000. The loss for the whole of 1991 was £1.65m following a first half deficit of £191,000.

redundancy costs of £56,000. There is again no dividend.

losses deepen

has announced a drop of 8.8 per cent in turnover to £11.39m for the first half of 1992, and an The loss was struck after

Recession caused merchanting sales to fall by a further 7.9 per cent and bad debts at £178,000 for the half year are already well above the previous year's total. Manufacturing turnover fell by 14 per cent.

agreed to buy Transtar International Group, together with the 50 per cent of MG Parts Distributors and Adpart not already owned by Transtar, for

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AJ ARCHER Holdings is to allotted to sub-underwriters. acquire Kellett (Holdings). which manages three Lloyd's syndicates. Under the proposals shareholders will receive up to 2.25m paid-up Archer shares and a deferred profits-related cash consideration. CAVERDALE GROUP: Some 21.3m ordinary shares have

CHANNEL HOLDINGS: Recent rights issue taken up in respect of 900,681 new shares (some 30.71 per cent of issue). Balance of 2.03m subscribed for by subunderwriters. COUNTY SMALLER Compa-

nies investment Trust: Net

asset value 93.63p per share at

June 30. Earnings per share for

worked through at 3.17p. EFM INCOME Trust: Net asset value at July 31 was 34.8p (47.5p) per share and 40.1p (39.1p) per zero dividend preference share. Earnings per share 1.5p (2.5p) for three months to end-July. First interim dividend maintained at 1.2p.

GARTMORE AMERICAN Secu-

rities: Net asset value 29.7p at

share for the three months to end-June 0.16p (0.88p). As

COMPANY NEWS IN BRIEF

already announced, first interim dividend maintained at MADDOX GROUP has received acceptances for 16.9m ordinary shares in its open offer of up to 180m shares at 5p each. These shares, together with 59.9m

ordinary shares which were

shares conditionally placed at 8p each in connection with the acquisition of Wakebourne Group Holdings.
GARTMORE VALUE Investments: Net asset value 10.4p at

July 31, against 27.4p a year earlier. Earnings per share for three months to end-July 0.6p (0.8p). As already announced, first interim dividend raised to 0.9525p (0.925p). INGHAM has conditionally

an initial payment of £3.1m, with a further profits-related amount up to £1.9m. PEEK is buying Gemo, a Norwegian traffic control company, for about £431,000, satisfied by £279,000 cash and the balance in shares.

been taken up, representing about 60 per cent of its rights issue. The balance has been

period from incorporation on June 30, down from 35.2p a firmly placed, amounts to April 10 1991 to end-June 1992 year earlier. Earnings per about 37 per cent of the 206m

Bush's subsidy boost lifts Chicago wheat market

approved by congress nearly a year ago, and will benefit not only Florida and Louisiana

farmers hit last month by Hur-

ricane Andrew but those

markets in 28 countries, with

China and the former Soviet

republics at the top of the list.

CHICAGO WHEAT futures rose yesterday after President George Bush announced a \$1bn expansion of US subsidies for wheat exports. In late trading the December contracted was 5 cents ahead at 342% cents a bushel.

President Bush told farmers at an election rally in South Dakota that he would offer subsidies for 30m tonnes of wheat under the Export Enhancement Program and announced his approval of \$755m of emergency disaster The disaster aid was

affected by frosts and floods earlier this year. It will also cover unpaid crop loss claims from 1990 and 1991. White House officials said the wheat export subsidies would be aimed at winning

Indeed, Russian officials were in Washington yesterday to discuss possible credits for grain purchases. Other countries targeted

include South Africa, India,

Yemen, Poland and Brazil. The expansion of the US export subsidy programme drew criticism from other grain-exporting nations. Some officials complained that Mr Bush appeared to be torpe-doing attempts to complete the Uruguay Round of talks on revising the General Agree-ment on Tariffs and Trade, which has sought to eliminate

agricultural export subsidies. "We deeply regret that domestic political pressures have overridden a US commitment to the pursuit of a less corrupted international trading environment for farm products," said Mr Paul Keating, prime minister of Australia.

Light thrown on gold mystery

By Kenneth Gooding

INTERNATIONAL MONETARY Fund statistics just released throw fresh light on the mystery of how Bel-gium's central bank earlier this year disposed of 202 tonnes of gold from its reserves -equivalent to 11 per cent of annual output from all the western world's gold mines.

It appears that the Bank of International Settlements, commonly known as the "central bankers' banker," helped Belgium sell the gold through the market over a period of

The Belgian gold sale, revealed in June, raised fears that other central banks might follow suit, with a potentially devastating impact on the gold

One senior bullion dealer said yesterday of the new evidence provided by the IMF: "You could choose to view the sales as bullish, as the market appears to have absorbed the gold. Or it could be the nudging open of the central bank flood gates, which would be overwhelmingly bearish". tonnes in May, rel An analysis of the latest IMF 220 tonnes in June.

By Cherry Mosteshar in

Mr CHOLAMREZA Aghazadeh.

the Iranian oil minister, prom-

ised this week that Iran would

provide routes to the oil mar-

ket for the newly independent

republics of central Asia and

He told energy officials and

experts gathered in Tehran for

a two-day conference on

Energy Co-operation in Central

Iran was ready to put its expe-

figures by Reuter appears to support the theory that central banks are gradually selling down their gold holdings. It shows that central bank gold reserves have fallen to their lowest level since at least 1961. At the end of June reserves stood at 35,344 tonnes.

However, some dealers pointed out that the statistics provide only a "snapshot" of the situation at a particular moment and that the IMF figures could not be wholly reliable because the fund took reports from its members on trust. "The IMF misses a lot," said one trader.
Nevertheless, the IMF data

gives a clear picture of the Belgian gold sale via the BIS. In the space of one month between April and May there was an unprecedented fall of 133 tonnes in the BIS gold reserves. There was a smaller, 27-tonne, drop between March and April, a month when the gold price was "fixed" in London at a six-year low of \$334.75 an ounce. BIS gold stocks, which fell to

a record low level of only 43 tonnes in May, rebounded to

Iran offers oil routes to ex-Soviet states

rience and expertise at their

means it can offer these repub-

lics a cheap and direct route

for their oil and gas on to the

European market. Experts at the conference predicted, how-

ever, that it would be at least

ten years before the necessary

Mr Abbas Maleki, Iran's dep-

uty foreign minister for science

and research, said: "The repub-

lics of central Asia and the

Caucasus, despite having vast

infrastructure was in place.

disposal.

Meanwhile, Belgian gold reserves fell by 202 tonnes between May and June. There was no corresponding rise in the reserves of other central hanks, indicating that the sales had mostly been absorbed into the market rather than taken on to another bank's books.

Dealers said all this

suggested that Belgium had

given the BIS early warning that it wanted to sell its gold and that the BIS had dribbled the metal through the market over a period of time which it was still impossible to estimate. Once the gold had been sold, the BIS topped up its reserves with the Belgian gold. As for the implications for the gold price, Mr Andy Smith, analyst at Union Bank of Switzerland, said last night: "This is cold coffee because the market reacted to the Belgian announcement in June by going better. There is nothing in the IMF statistics to produce

energy resources, suffer from a

because they do not have the

The oil-rich states of central

Asia and the Caucasus – Kaz

akhstan, Azerbaijan, Turkmen-

istan, Ukraine and Uzbekistan

b/d just to meet their own

needs. Azerbaijan consumes 50,000 b/d but only produces

now produce 900,000 barrels

cay. However, they need 1m

oil, gas and coal reserves".

lisposal. lack of energy. They cannot Iran's strategic position even meet their own needs,

an immediate price reaction. But the market will still want to cogitate about the longer term considerations. Central Bank holdings are still equivalent to about 12.5

stunted grass growth.
The huge lamb losses are

There is also concern that

Kiwi fruit on menu for starving NZ sheep

By Terry Hall in Wellington

STARVING SHEEP and lambs on the South Island's Canterbury Plains have something new on the menu: kiwi fruit. The sheep are the survivors of freak weekend blizzards. the worst for 50 years, which blanketed much of the plains with metres of snow, and is only now starting to thaw.

Kiwi fruit farmers in the North Island are sending 11,000 tonnes of produce that is not considered good enough for export to the South Island as extra feed for the sheep. The farmers have been told that the kiwi fruit will be good for the survivors, as it contains high levels of sugar to belp rebuild their strength.

"The sheep enjoy kiwi fruit, but farmers will have to be careful to spread them around their fields. Too many kiwi fruit at once could be harmful for a sheep," a government farm advisory officer said. Hundreds of railway wagon:

and trucks are taking hay and silage to the South Island farmers, many of whom face financial ruin because of the blizzards that struck while the sheep were having their lambs. A Federated Farmers' official said yesterday that despite the shipments of hay, silage and kiwi fruit, many of the remaining stock were starving, and more was

Most South Island farmers rely on sheep for their livelibood: their wool and meat are among New Zealand's major exports. Farmers' losses from the storms in Canterbury, the worst for 50 years, have been estimated at \$NZ50m (£16m). In the neighbouring provinces of Otago and Southland, which missed the worst of the snowstorms, farmers also face losses put at NZ\$50m.

Weeks of cold, wet weather have turned the region's normally lush pastures into mud, and low temperatures have

causing serious concerns at the effect on the export trade to Britain over the next two seasons as it is expected many farmers will hold back stock in an effort to rebuild their

stock they purchased.

Cash 1245-6 3 months 1272-3

Leed (5 per tonne)

Cash 325-6 3 months 333-3.5

tickel (\$ per tonn

Cash 7145-55 3 months 7225-30

Tin (\$ per tonne)

World Commodities Prices

AM Official

7190-200 7270-5

Demand growth forecast for copper

By Kenneth Gooding, Mining Correspondent

COPPER DEMAND is almost wholly insensitive to price because nearly all of the metal's uses are determined by technical rather than economic considerations, says the Commodities Research Unit consultancy group in a report today. Its analysis shows that copper gained markets in the late 1980s when metal's price was

The report concludes that

the copper industry can look forward to "years of sustained demand growth, capacity constraints and profitable min-

ing". Copper's price must remain above 90 cents a lb in the long term as this is the level that will encourage mining companies to go ahead with projects at present under consideration. the CRU suggests.

It claims the study breaks new ground by presenting data and analysing copper consumpdeveloping countries, as had previously been done for the developed world. The report provides guidance for copper fabricators as well as mining their companies. companies preparing their strategies for the next decade.

Copper's growth prospects are underpinned by the developing countries of south east Asia, India, China and Latin America, according to the report. Although these areas account for only 18 per cent of western world copper consumption at present, more

ted increase in demand will come from them in future. Refined copper consumption in these areas will grow at nearly 5 per cent a year in the

period to 2005, suggests the CRU, whereas growth will be only 1 per cent in the developed world and 2.1 per cent for the western world as a whole. The Long Term Outlook for Copper Demand and Price £17,750 from the CRU, 31 Mount Pleasant, London WC1X OAD.

Bolivia waits for \$35m mining credit

By Chris Philipsborn

THE WORLD Bank is to release a \$35m credit to the Bolivian mining industry over the next two weeks according to Mr Jorge P. Quiroga, the Bolivian finance minister. A mission from the World

Bank is in Bolivia to discuss recent changes within Comibol, the state mining corporation. These include the replacement of the corporation's president, Mr Alberto Ono Villegas by Dr Marcelo Perez

South Island meat processing companies will be to bid up prices for stock to keep their factories operating. Pierce competition among processing companies for sheep last sea son pushed prices rose so high that companies were reported to be making a loss on the

ment of a radical redundancy programme. Negotiations are likely to continue into next week, according to Comibol officials.

The World Bank has been withholding the credit, \$22m of which was earmarked for the restructuring of Comibol, until the corporation speeded up the joint venture process and slimmed down its bureaucracy. As far as Comibol's long term prospects are concerned, Bolivian planning minister Mr Samuel Doria Medina says he

next year to allow the corporation's full privatisation. However, a more immediate stumbling block to the release of the World Bank credit is the

> with Minera Tiwanacu concerning the Bolivar mine. The deal was widely expec ted to be finalised by the end of this month. In rejecting the deal, Bolivian mining minister Mr Alvaro Rejas said Tiwanacu's plan to build a concentrate

plant at nearby Poopo, rather

decision by Comibol this week to reject a joint venture deal

tion will be changed within the

than on the site of the Bolivar mine, was "unsuitable". Industry representative say, however, that the Tiwanacu deal was turned down because of parliamentary pressure on

Comibol's board and discrepancies in Tiwanacu's bid. In addition, the original contract specifications sent out by Comibol were widely condemned as too imprecise. Tiwanacu is the third company to have attempted a joint ven-

ture deal for the Bolivar mine. New invitations to tender for the mine have been issued.

EC fish deficit widens as demand increases

By David Blackwell

THE EUROPEAN Community is becoming less self-sufficient in fish and shellfish at a time of rising consumption, according to a report from Frost & Sullivan, the international market research organisation. Landings of fish for human

consumption are forecast to rise from 3.96m tonnes in 1990 to 4.18m tonnes in 1996 after touching a low of 3.95m tonnes this year. This compares with consumption of 4.94m tonnes in 1990, rising to 5.32m tonnes The retail value of the EC

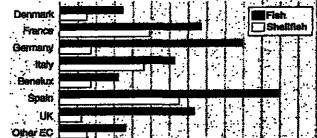
fish market is expected to reach \$22.4bn in 1996, compared with \$20.8hn in 1990. Shellfish landings totalled

only 1.33m tonnes in 1990 out of a total world catch of 98m tonnes. EC landings are expected to rise to 1.52m tonnes in 1996, when consumption is expected to be 2.35m tonnes, up from 1990's 1.92m tonnes.

believes the country's constitu-

Fish farming is expected to be supplying the market with 372,000 tonnes of fish and 760,000 tonnes of shellfish in 1996, compared with 263,000 tonnes and 656,000 tonnes respectively in 1990.

Until 1988 the EC was self-sufficient in fish and shellfish. The report points out that it can still be argued that the EC lands enough fish to support itself, as only 65 per cent of the total 1990 catch of 10.6m torines in 1990 went for human



0.6

Chicago

SOYABEANS 5,000 by min; cents/60th bushel

Million tohnus

Human consumption of fish and shellfish in the EC

The report suggests that as supplies of common varieties such as cod, herring and mackerel fail to meet demand, consumers are being forced to eat less common varieties which would previously have gone for processing into fish meal and other industrial purposes. The EC figures, as a per-centage of the world catch, are

0.2

0.4

disturbing," says the report "This is not just because they are low, but because the trend has remained negative despite aquaculture progress.' The European Market for Fish, Farmed Fish and Associated Products. Price \$3,000, from Frost and Sullivan Ltd., Sul-

livan House, 4 Grosvenor Gar-

0.8 1.0

Canadian company joins leaders in methanol market

By Robert Gibbens in

A CANADIAN company indirectly controlled by Metallgesellschaft of Germany has quietly become a leader in the world methanol market.

Methanol demand is expected to grow deeply this decade, especially in north America. since it is a base material for cleaner transport fuels.

324/324 334/328

7153/7152 7265/7210

323-4 331-2

and controlled through the the marketing of another 1.8 Methanax will contribute German multinational's US arm, last year bought a new methanol plant in British Columbia from Ocelot Indus-

Now, in agreements totalling US\$222m, it will become one of the world's top four methanol producers in partnership with Germany's Hoechst and American Cyanamid, with 1.4m

147,791 lots

26,938 lots

26.621 lots

11,412 lots

Total daily turnover 3,830 lots

Total daily turnover 13,933 lots

Methanex, based in Calgary tonnes production capacity and ide emissions. tonnes. All Metaligesellschaft's worldwide methanol business

will come under Methanex in Calgary. The main market will be the US because of the Clean Air Act's rising standards. Methanol is made from natural gas and is a key component of MTBE (methyl tertiary butyl ether). MTBE, when added to

petrol, reduces carbon monox-

HEATING Oil 42,000 US galls, cents/US galls

Class Previous High/Low

Previous High/Low

61.17 62.15 63.25 63.85 62.50 60.43 58.53 57.20 56.33 56.13

61.85 61.70 62.80 63.25 62.25 60.25 58.40 67.05 58.20

COCOA 10 tonnes;\$/tonnes

Close

US\$70m to restart an idle Hoechst methanol plant in Texas in return for a 49 per cent ownership stake. Produc-

tion of 600,000 tonnes yearly will be shared by the partners. Also Methanex puts up US\$97m to convert a Cyanamic ammonia plant at New Orleans to methanol, for a 70 per cent ownership stake.

W.

4.

MARKET REPORT

GOLD closed around the day's lows on the London bullion market. The recent failure of two attempts to breach resistance around \$343 a troy ounce promoted a test of the downside. The market failed to derive much support from the continued weakness of the dollar. Comex gold futures were lower at midday on selling linked to the market's weak technical position and general lack of COCOA, supported by a firmer New York market, edged back into the olus column in the afternoon in a mild correction to Tuesday's sharp fall, while robusta COFFEE also extended

London Markets

SPOT MARKETS						
Crude oil (per barrel FOB)(Oct) + or						
Oubel \$18.05-10						
Brent Blend (dated)	\$18.95-2.00	+ .126				
Brent Blend (Oct)	\$20.10-15	+ 0.10				
W.T.I (1 pm est)	\$21.65-75	+.125				
Off products						
(NWE prompt delivery por to	onne CIF)	+ or				
Premium Gesoline	\$219-221					
Gas OR	\$162-163					
Heavy Fuel Oil	\$84-86					
Naphtha	\$196-197	+0.5				
Petroleum Argus Estimetes		_				
Other		+ 01				
Gold (per troy oz)	\$339.30	-3.15				
Silver (per troy oz)	370.5c	-5.0 -4.50				
Platinum (per troy oz) Paliadium (per troy oz)	\$355.75 \$87.2	-0.1				
Copper (US Producer)	115.5c	+05				
Lead (US Producer)	39.40	-0.7				
Tin (Kuala Lumpur market) Tin (New York)	16.76F 315.50c					
Zinc (US Prime Western)	62,0c					
		A 200				
Cattle (live weight)	109.12p 72.51p	-0.36° -1.23°				
Sheep (live weight)† Pigs (live weight)†	81.31p	+0.41				
	\$250.00w	-8.0				
London daily sugar (raw) London daily sugar (white)		-8.0 -4.2				
Tate and Lyle export price	£292.50	-4.0				
Barley (English feed)	Ung					
Maize (US No. 3 yellow)	£148.0					
Wheat (US Dark Northern)	Unq					
Rubber (Oct)♥	49,50p	-0.26				
Rubber (Nov)♥	49.50p	-0.25				
Rubber (KL RSS No 1 Jul)	216.0m					
Coconut oil (Philippines)5	\$502.54	-22.5				
Palm Oli (Malaysian)§	\$395.0y	+5.0				
Copra (Philippines)§	\$325.0	-5				
Soyabeans (US)	£131.0z					
Cation "A" Index Wastags (54s Super)	57.00c	-0.05				
	3640					

gains as New York's December arabica contract broke through key resistance at 55.70 cents a lb in early trading. The New York gains were on technically driven fund and commission house buying, but analysts said coffee's downtrend was still intact. On the LME, most BASE METALS, apart from nickel, spent the day in narrow trading ranges. Bargain hunting

purchases on dips, particularly due to the weaker dollar, were met by hedge selling on rallies. But the pace of trading was slow and markets were thin. NICKEL broke below the bottom end of its recent trading range.

Compiled from Reuters								
SUGAI	R - Londo	m FOX	(\$ per torine					
Rate	Close	Previous	High/Low					
Oct	200.00	207 00	201.00 200.00					
Dec	197.00	197.00	197.00					
Mar	190.20	198.40	194.50					
May	194.60	198.40	194.60					
White	Close	Previous	High/Low					
0a _	258.00	255.30	258.90 257.50					
Dec	252.50	254.30	254.00 252.50					
Mer	255.50	257.00 259.80	256.00 255.00 259.10 257.70					
May	258,00 262,60	. 259.60 263.60	264.10 262.80					
Aug Oct	254.40	254.60	254.40					
White		Paris- Wi	of 50 lormes. hite (FFr per lorme)					
CRUD	E ONT - 11	4	\$/barre					
	Close	г Ртечю	us High/Low					
Oct _	20.13		20.20 20.08					
Nov	20.14		20.21 20.10					
Dec	20 15		20.20 20.10					
Jan Fob	20.08 19.98		20.10 20.04 19.92					
IPE Inc			20.04					
	er 17875 (
	AL - IPE		S/tonn					
	Close	Previous	High/Low					
Sep	182.00	181.75	182.50 181.50					
Oct.	186.25	185.75	188.75 185.50					
Nov Dec	189.00 191.25	188.75 191.00	189.50 188.50 191.50 190.50					
Jan	191.25	191.00	191 50 190.50					
Feb	187.75	188.00	188.25 187.75					
Mar	184,00	183.00	184.50 183.50					
Apr	180.25	179 50	181.00 180.00					
May	178.50	178.75	179.25 178.50					
Turnov	er 19012 (1	14456) lots	of 100 tonnes					
100	£							
		rary well in	Australia at firm					
price	s. Clearand	es are ove	r 90cc and this is					
			re high. Holidays					
]are n	ow virtually	y linished a	and this could be					
helps	ng to keep	up demana	I. The currency					
SHTUE	CONTRACTION	morrance a	ill around the					

COCOA - London FOX 586 575 612 600 843 632 681 952 678 671 696 688 722 714 750 741 583 612 643 661 677 696 720 749 771 780 578 606 637 655 675 683 719 745 767 785

Close Previous High/Low 750 735 780 750 791 772 902 786 805 797 816 733 757 769 780 792 810

60 5 61,5 61.5 60.3 Turnover 69 (23) lats of 20 tonnes, Clase Provious High/Low 119.00 118.50 119.00 121.00 120.50 121.00 Turnover 40 (40) lots of 20 tonnes. Close Previous High/Low **E**/tonrus

situation is of importance all around the world. Wool priced in the US or the closely associated Australian dollar is firm in price and nistorically not very cheep. In terms of sterling and European currencies it has been easing and is cheep - getting quite close to the low points registered last season. Apart from currency volatility, and the short-term publick for it, recession is learning the wool trade subduced.

over:3348 (2942) lots of 5 tonnes Indicator prices (US cents per pound) for 1: Comp. delly 46.38 (46.15) 15 day average (45.46) POTATOES - London POX

113.50 116.06 115.75 119.50 119.35 122.60 122.46 125.70 125.55 126.80 109.25 113.00 112.90 105 8. 105.0 99 6 105.8 105.0 99.8 1055

Cash 1403-5 3 months 1370-1 LONDON BULLION MARKET (Prices supplied by N M Rotte 339.10-339.50 338.90-338.30 340.40 1x 340.45 341.00-341.30 338.10-338.40 Day's high Day's low Loco Ldn Mean Gold Lending Rates (Vs USS) 2.75 2.72 US ets equiv Silver fix p/troy oz 372.00 375.05 378.55 385.90 185.25 \$ price 340.00-341.00 348.55-350.80 171.00-172.00 41.00-42.00 price 5 tonne Sep Dec Sep Dec 92 57 31 70 99 133 66 45 30 33 62 100 Nov

25 55 96

338.5 339.4 340.2 341.1 342.8 344.5 346.3 346.3 348.1 350.0 Sep Oct Nov Dec Feb Apr Jun Aug Oct 369.2 370.0 371.0 372.7 374.0 376.5 379.1 381.8 384.3 388.8 111.20 111.85 112.05 112.45 112.40 112.26 112.16 111.40 111.25 110.60 21.69 21.53 21.44 21.33 21.22 21.12 21.01 20.90 20.80 20.71 Oct Nov Oct Nov

64,775 lota 8 months: 1,9315 **New York** GOLD 100 tray oz.; \$/tray oz. 340.8 341.7 342.5 343.4 345.1 346.8 350.4 350.4 0 341.7 0 343.4 345.1 346.0 0 Close Previous High/Low Oct Mar May Jul Oct 354.0 357.7 350.6 354.0 350.6 354.0 356.5 353.0 354.0 371,4 372,2 373,2 375,0 376,3 378,8 361,5 384,1 386,9 391,2 371.0 0 0 374.5 0 378.0 0 384.0 0 Sep Nov Jan Mar May Jul Sep Nov Jan 112.05 112.50 21.48 21.41 21.30 21.19 21.99 20.87 20.77 20.68

1273-3.5

332-3

7210-15

COFFEE "C" 37,500lbs; cents/fbs Close 53.90 55.30 57.05 60.40 62.70 64.30 68.00 52.95 54.50 56.50 80.25 62.30 64.25 68.00 SUGAR WORLD "11" | 12,000 lbs; cents/lbs Previous High/Low 9.00 8.84 8.86 8.86 8.83 COTTON 50,000; cents/lbs 0 59.15 113.60 110.50 109.80 109.80 110.65 110.05 110.05 110.05 EUTERS (Base: September 18 1931 = 100) Sep.2 Sep.1 meth ago yr ago 1511.2 15166 1542.3 1890.3 OW JONES (Base: Dec. 31 1974 -- 100) Sep.1 Aug.31 moth ago yr ago 116.93 122.31

81.60 62.70 63.10 62.25 60.40 58.40 57.10 56.50 58.25 554/6 648/6 558/4 564/0 570/6 578/4 577/4 571/0 576/0 558/4 551/0 558/4 568/2 573/4 580/4 578/0 571/0 576/4 552/2 545/2 652/2 660/0 667/0 573/0 573/0 569/4 571/6 559/2 544/2 551/2 559/2 586/4 573/0 576/0 571/4 SOYABEAN Of. 60,000 fbs; cents/ib Previous High/Low 18.23 18.32 18.60 18.77 19.07 19.35 19.61 18.35 18.47 18.74 18.91 19.20 19.45 19.71 EAN MEAL 100 tons: 5/ton Close Previous High/Lov 177.5 193.5 192.2 191.3 191.0 190.3 191.0 191.0 191.5 High/Low 223/4 221/0 230/0 236/0 240/6 240/0 243/0 220/6 220/0 229/0 234/6 239/4 239/4 243/0 219/2 228/2 234/2 239/0 239/2 241/4 WHEAT 5,000 bu min; cents/60to-bushel Sep Doc Mar May Jul Sep Dec 334/0 344/4 350/2 343/0 320/4 326/4 337/6 325/2 337/8 344/4 340/2 319/0 325/0 334/6 329/4 341/0 348/4 341/0 317/4 Close Previous High/Low 74.600 73.225 72.125 72.975 69.950 68 475 68.800 Oct Dec Feb Apr Jun Aug Oct 74,700 73,325 72,200 73,000 68,950 68,475 69,000 72.400 71.675 72.525 69.476 68.200 68.400 41.100 41.875 40.725 38.850 44.550 44.500 43.400 40.450 42.100 40.000 40.875 40.525 38.800 44.400 44.450 43.300 40.300 0 PORK BELLIES 40,000 lbs; cents/lb 41.750 41.825 42.900 42.925 42.200 \$9.975 39.700 40.960 41.000 40.325

LONDON STOCK EXCHANGE

Strong close to an uncertain session

By Terry Byland, UK Stock Market Editor

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1. 13

AN IRREGULAR trading session saw the UK equity market regain the FT-SE 2,300 mark to close very firmly vesterday, although much of the impetus came from other sectors of the London financial arena. Stock index futures led the underlying blue chip stocks, and a recovery from early weakness was also encouraged by gains in government bonds and in the December contract on sterling futures, or short sterling as it is known in the City. Also, as equities moved towards the close, the pound was edging higher against the D-Mark. Dealers doubted whether the

much part in the recovery in equities which left the FTSE Index ahead by 14.8 at 2,313.0 at its final reading. Trading volume was swollen by a handful of individual deals, notably a bought deal of 9.6m shares in Enterprise Oil. The day's Seaq volume total of 431.6m shares implied a return to more normal business levels after the bank holiday weekend. Tuesday's Seaq total of 312.8m was worth only £589.5m in terms of retail business.

The session opened nervously, with traders apprehensive regarding prospects for today's meeting of the Bundesbank policy council.

Worries over the implications of sterling's weakness for domestic interest rate prospects continued to overshadow

apace yesterday, this time

caused by a profits downgrading from broker BZW

Following Tuesday's down-

grading by Kleinwort Benson, BZW yesterday shaved its cur-rent year forecast by £14m to

Ms Jane Anscombe at BZW,

levels." The shares closed 14

lower at 477p after brisk trade

Rank confirmed that it had

sold its Athenaeum central

London hotel for what analysts

A thoroughly demoralised

building sector provided the market's weakest individual

performer in building materi-

als and contracting group

Tarmac, which dropped 9,

about 14 per cent, to 56p, the

lowest level since the mid-

1980s. Almost 11m Tarmac

shares changed hands, making

them the market's third most

The latest bout of selling

pressure was said to have been

triggered by Kleinwort Benson,

the stockbroker, which was

said to have pencilled in a loss of around £15m for this year.

Abbey National was promi-

heavily traded stock.

helieve to be £15m to £20m.

Tarmac hit

of 1.7m.

Account Dealing Dates Sep 7 Oct 1 Sep 15 Seo 28 Oct 12

equity investors. A leading UK brokerage house expressed bearish views on the stock market and share prices were soon undermined by a disappointing start in stock index

The Footsle was soon down to the 2,282 area without seeing any great weight of selling. At this point, however, market rebounded and steady, but not strong, demand for the blue

nent in the banks sector, with

hints of a broker buy recom-

mendation said to have trig-

gered the 7 gain to 270p. Sun

Alliance eased 2 to 222p in

front of today's interim figures, which are expected to show

losses of between £115m and

The electricity distribution companies tumbled as private

investors sold their stock

ahead of the final 70p call on

the shares due on September

15. The Electricity Package

was under pressure in front of

Friday's cessation of trading,

closing £100 down at £3055.

with dealers detecting signs of sizeable overseas selling, par-

Among the individual elec-

tricity stocks, Midland fell 14

to 306p on heavy turnover of 3.6m, while Yorkshire and Lon-

don each lost 13 to 353p and

286p respectively.

Dealers feared that the big

institutional deal in Enterprise

Oil might spark a similar trend

in other UK oil independents.

It was remembered that the

Clyde share price had suffered

as a result of similar institu-

Along with Clyde, Goal, Pre-

tional activity earlier this year.

mier and Monument Oil & Gas

were viewed as potentially vul-

oil prices, when the latter is

seen in sterling terms. The severe weakness of the dollar

has left sterling oil prices at

around their lowest for some

20 years, according to oil ana-

lysts. Lasmo shares, given a

nerable to the recent retreat by

ticularly from the US.

chips sent the Footsie to just over 2,314. Optimism flagged later when Wall Street made a slow start to its new session, showing a gain of only 4.32 on the Dow in early deals. The firtures market came to the aid of equities again at the close, taking share prices to just under the day's best levels.

Market strategists pointed to the presence of several of the leading London securities houses in the derivatives markets as an indication that technical forces had driven the rally in share prices.

With the interest rate outlook still the prime factor in the market. Particular attention was paid to the recovery in sterling futures which were regarded as heavily oversold following pressure from a lead-

Equity Shares Traded

Tümöverby volume (million).

400

1992

Ultramar, eased 2 to 129p.

severe mauling by the market

since the group won control of

A stock overhang and wor-

ries that the poor late summer

weather in the UK will affect

full-year profits at Cadbury

Schweppes combined to

depress the shares, which

demand ahead of today's half-

year statement and moved for-

ward 5 to 148p. Granada Group

Ladbroke Group was in

ended 8 down at 421p.

appreciated 6 to 243p.

ocluding: Intra-market usiness & Oversees turnover

1,150 ~

-500 ···

...200..

ing UK bank last week.
"September 20 (the date of the French referendum on the Maastricht proposals) is still a long way away; and DM 2.7780 is very close," commented Mr Robin Aspinall at Panmure Gordon. The UK stock market is likely to remain highly nervous until that date, and vulnerable to changes of mood in the interest rate futures mar-

Yesterday's recovery was led by gains in the international stocks which had suffered particularly severely during the market's downturn.

Domestic issues, including the store and building shares which are vulnerable to interest rate worries, found it more difficult to join in the market's upswing.

Housebuilders continued to FT-A All-Share Index attract determined selling across the board, with Wilson Bowden, scheduled to reveal interims this morning, a further 6 lower at 226p. George Wimpey, reporting half-time results next Tuesday.

581 p.

Page 18

slipped 2 to a low for the year of 83p as dealers pondered the possibility of a reduction in the Owners Abroad, still depressed by the recent Smith New Court profits downgrade,

continued to languish and finshed 2 cheaper at 54p. Demand from the US was said to have been the reason for an advance by British Airways of 10 to 234p on turnover

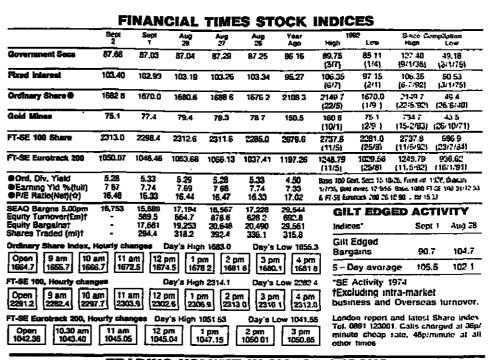
A trader shopping for around 250,000 shares in DMI caused a squeeze in the stock, which moved ahead 7 to 239p. UBS Phillips & Drew is said to be positive on Siebe, which helped the shares gain 6 at

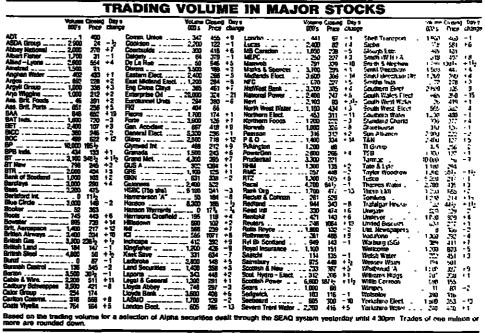
An initial decline in British

Aerospace was followed by a strong rise, with brokers Kleinwort Benson and S.G. Warburg reported to have shown a keen interest in the shares. They were eventually 12 ahead at 217p after turnover of 1.4m.

MARKET REPORTERS: Steve Thompson, Joel Kibazo.

■ Other market statistics,





EQUITY FUTURES AND OPTIONS TRADING

ACTIVITY increased sharply in the derivatives markets yesterday as a strong advance in government bonds encouraged several London securities houses to take a more positive view of the interest rate out-

look, writes Terry Byland. In futures, the September contract on the FT-SE Index opened lower but moved up strongly at mid-morning, touching a day's peak of 2,330

before its official close of

around 2,328, a final premium of around 7 over the fair value figure, which incorporates dividend flows and financing costs.

Dealers identified two leading UK houses and one US house as determined buyers of the stock index futures. However, there was further selling of the September contract from the US house, which has followed a determinedly bearish tack for several weeks.

In traded options, volume jumped from Tuesday's 15,060 contracts to 27,495 yesterday. with 17,619 representing calls. The FT-SE contract traded 10,153 compared with 6,424. Tesco topped the actives list in stock options with 2,249 contracts, as a large line of shares appeared in the stock market. Cadbury-Schweppes options. also overshadowed by stock in the equity market, had 1,178

Heavy deal hits **Enterprise**

big institutions had played

£246m and cut the following year's figure by £35m to £285m, "to take account of the tougher outlook for leisure in the UK". A BOUGHT deal involving the purchase and sale of a 2.1 per cent stake in Enterprise Oil, however, believes the recent regarded as the UK's leading falls in Rank have been overindependent oil exploration done, as have worries over the and production company, trigbalance sheet, and said: "We gered a steep decline in the are actually buyers at these

share price. After opening on a relatively steady note at 343p, Enterprise dropped as news of the placing filtered into the market. The 2.1 per cent block, some 9.6m shares, was bought by broker Hoare Govett from a single UK institution and placed with a number of Hoare's institu-

tional clients. Hoare said it had placed the shares at 318p each and that no corporate holders had been involved on either the buying or selling side of the deal. The placing took only 20 minutes, according to the broker. The Seaq ticker revealed that a block of 9.6m Enterprise shares had been traded at 315 %p, indicating that Hoare took a 2%p a share turn on the block. At worst the shares touched 323p, before finishing a net 21

down at 324p. Turnover, almost entirely accounted for by the bought deal, reached 20m." The seller was not revealed but specialists ruled out Elf Aquitaine, the French oil concern, which has a substantial holding of Enterprise shares via its Elf-Enterprise joint

venture. Norwich Union, with an 8 per cent stake (36.7m shares) as was Prudential, with a 49 per cent interest (22.3m shares). On the other hand, Schroders, with 3.39 per cent (15.5m shares), was believed to be a firm holder. Among other investment institutions. Gartmore was suggested as a possible seller of Enterprise stock.

Rank sold .

Not even confirmation of the disposal of one of its London hotels could lift the recent gloom that has descended on Rank Organisation, and the slide in the shares continued

NEW HIGHS AND LOWS FOR 1992

NEW HIGHS (S).

RREWRITS (1) Hot (J), MEDIA (I) Haymas,
Usker TV, MOTORS (I) Trimoco, PACKIG
PAPER & PRINTIG (I) Continuous Stationary,
TRANSPORT (I) P & O S 1 pp Prid.

NEW LOWS (217).

MENY REPRESS (I) Royal Six Soot,
Wasper, BROWNESS (I) Royal Six Soot,
Wasper, BROWNESS (I) Royal Six Soot,
R.D. Six Six Meny Low,
R.D. MENY LOWS (I) Repressive to the Circle,
Do 7 1pp P1 (B) Anglish (Gro. Bitte Circle,
Do 7 1pp P1 (B) Hickson, Montadison,
COMMULDIRANTE (I) Ribby CRE,
(S) Gard 7p P1 (I) Hickson, Montadison,
COMMULDIRANTE (I) Ribby CRE,
MS-Caradón, Reson, COSTTO & CONSTRUCK

ASS-Caradón, Reson, COSTTO & CONSTRUCK

MISTORYNIAS. Creat Nicholson, Hewdon-Shart,
Hoge & Hill, Medalina, MSM, Persinann,
Higgs & Hell, Medalina, MSM, Persinann,
Higgs & Hell, Medalina, MSM, Persinann,
CL, Wilmper, ELECTRICALS (I) Emer.

PAREMER, VICANIA ARRO (I) MI, ENG
GSN (II) BEDCOC, Briton, Ferrum, File
Indiany, TI, Torday & Carlisle, Vickers,
Victaulic, POOD SEARTE (4) Socier.

Cadburys, Norleen, Sims, POOD RETAR, ING
(I) Teace, TREST HA & RESHOLO II FROCKY

CATTER SEATH A RESENTA LOW, DECON DESTAR, ING

(I) Teace, TREST HA & RESHOLO II FROCKY

CATTER SEATH A RESHON IN THE PROCESS. Euro Pf, TR Euro, Growth, Do Prig. Subs., MEDIA (7) Black (ACS), Lopen, Pearson, MEDIA (7) Black (ACS), Lopen, Pearson, MEDIA (A) Black (ACS), Lopen, Pearson, MEDIA (7) Black (ACS), Lopen, Pearson, MEDIA (7) Black (7

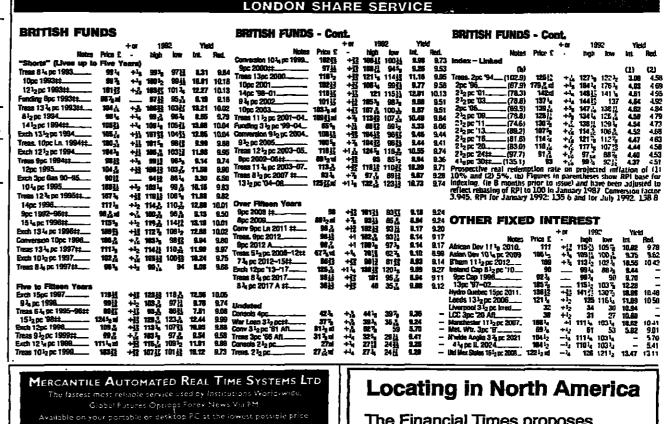
FT-ACTUARIES SHARE INDICES

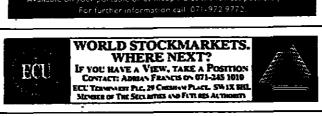
⁶ The Financial Times Ltd 1992. Compiled by the Financial Times Ltd in conjunction with the institute of Actuaries and the Faculty of Actuaries

	EQUITY GROUPS	W	Wednesday September 2 1992					Tue Sep 1	Fri Aug 28	Thu Aug 27	Year ago (approx)
FI	& SUB-SECTIONS Figures in parentheses show number of stocks per section		Day's Change	Est. Earnings Ylekl% (Max.)	Gross Div. Yield% (Act at (25%)	Est. P/E Ratio (Net)	xd adj. 1992 to date	Index No.	index No.	Index No.	Index No.
1	CAPITAL GOODS (175)	682.12	+0.1	8.65	6.56	14.80	21.54	681.32	687.80	690.73	873.69
2		661.99	-1.8	8.21	8.37	16.52	27.19				1117.76
3	Contracting, Construction (27)	508.39	-24	6.69	11.74	33.15	25.52		548.15		1179.00
1 :4	Electricals (9)	2026.47	-0.8	8.16	7.42	15.80	73.60		2042.18	2049.33	
5 6	Electronics (27)		-0.2 +1.0	8.42 12.15	4.49 B.69	14.81 10.41	46.26 11.27	1921.71 296.67	1907.67 295.14	1893.66 295.93	1827.06 406.67
ڙ ا		415.76	+0.3	9.93	5.81	12.79	12.65		415.58	418.46	498.15
l:á			+1.1	b.53	8.28	22.27	7.30		263.57	264.36	455.48
ا م	Motors (1.4)	277.43	+L1	9.68	8.50	13.60	12.80			285.30	367.92
1 10	Other Industrial Materials (19)	1501.97	+1.1	8.26	5.52	14.56	38.28			1512.53	1669 05
21	CONSUMER CROUP (191).	1461 85	+0.5	8.30	3.93	14.80	28.02	1453.86	1463 21	1462.14	1582.87
22	Brewers and Distillers (25)	1839.30	+0.7	9.04	3.98	13.35	37.45		1825.24	1834 53	
25	Food Manufacturing (19)	11083.63	-0.1	9.96	4.87	12.42	26.54		1094.53		1237.38
26	Food Retailing (18)	2605.11		9.39	3.50	13.87	47.40			2507.77	
27	Health and Household (25)	3727.07	+0,9	7.41	2.86	15.40	42.46		3766.89	3723.87	
29	Hotels and Leisure (18)	757.03	+0.7	8.38 7.21	7.14 3.75	15.51 17.27	3B.02	952.75	957.73 1399.93		1392.39
31	Media (26) Packaging, Paper & Printing (17)	700 05	+0.9 +0.8	7.55	4.66	16.26	29.64 16.15	1391.82 704.30	705.90	706.35	779.46
34	Stores (34)	934.45	+0.3	7.00	4.00	17.52	17.01	934.14	929.24		1034.29
35	Tautiles (0)	564.05	+1.5	8.60	5.50	14.49	15.02		556.41	558.77	614 78
an an	ATHER CROUPS (1)7)	1173 34	+0.6	10.63	5.79	11.77	37.04		1179.81		
41	Textiles (9)	1186.63	13.8	7.20	4.37	16.96	21.45		1189.83		1430.86
42	Chemicais (22) Conglomerates (10) Transport (14)	1255.66	+1.0	7.82	5.79	15.87	45.85		1254.81	1257.71	
43	Conglomerates (10)	1087.92	-0.1	10.52	10.11	12.19	37.23		1111.63		
44	Transport (14)	2194.63	+2.6	9.12	5.38	13.48	55.92		2138.51	2152.74	
45	Electricity (16) Telephone Networks(4)	1327.93	-U.0	15.66	5.52	8.23		1336.04		1343.36	
46	Telephone Networks(4)	1172.26	+0.6	11.02	4.81	11.83	46.15	1364.68		1372.20	
47	Water I I	1861.34	+0.5 -0.2	15.52 7.14	6.00 5.43	7.13 17.58	86.85 54.03	2870.93 1865.56	2910.77 1899.58:	2906.93 1904.47	
		1174.09			_	_			1178.42		
			+0.5	9.13	4.98	13.65				1179_31	
		1807.62	-0.3	7.55	7.05	17.32	69.56	1813.28	1827.95	1817.41	
	500 SHARE INDEX (500)	1234.51	+0.4	8.97	5.19	_13.95	32.95	1229.61	1239_31		
	FINANCIAL GROUP (83)		+0.7	l	6.74		26.05	645.75	644.62	643.66	844.33
62		894.25	+1.0	7.17	6.16	20.11	36.70	885.54	878.26	B74.11	985.74
65	Insurance (Life) (6)	1311.87 435.52	+0.1	-	6,80 6,90	_	45,47 15,81	1310.93 431.27	1322.34 430.75	1339.35 433.29	1632.53 675.46
67	Insurance (Composite) (7)	E41 02	-0.3	12.64	9.75	10.38	39.26	563.61	573.28	560.33	1142 23
	Merchant Banks (7)	396.85	+0.3	12.04	5.45	ود.س	12.37	395.49	395.41	397.62	449 02
69	Property (30)	497.16	+0.1	12.14	8.95	10.96	21.34	496.B3	504 27	499.20	950.64
70	Other Financial (14)	215.81		9.26	8.03	14.19	6.63	215.89	216.19	216.59	265.75
71	Investment Trusts (70)	1034.63	-0.2	-	4.34	-	24.24	1036.96	1037.26	1037.71	1257.97
99	ALL-SHARE INDEX (653)	1094.45	+0.4	-	5.36	- 7	30.86	1089.89	1096.99	1097.40	
_		Hadex No.	Day's Change	Day's High (a)	Day's Low (b)	Sep 1	Aug _ 28	Aug 27	A119 26	Aug 25	Year ago
	FT-SE 100 SHARE INDEX	2313.0	+14.6	2314.1	2282.4	2298.4	2312.6	2311.6	2285.0	Z281 0	2664.6
•											

FIXED INTEREST					AVERAGE GROSS REDEMPTION YIELDS	Wed Sep 2	Tue Sep 1	Year ago (approx.	
PRICE INDICES	Wed Sep 2	Day's change %	Tue Sep 1	Accrued Interest	xd ad]. 1992 to date	British Government 1 Low 5 years 15 years 15 years 15 years 16 17 18 18 19 19 19 19 19 19	. 9.05	9.15 9.15 9.15	8.72 9.57
British Government 1 Up to 5 years (22) 2 5-15 years (25) 3 Over 15 years (8) 4 Irredeemables (6) 5 All stocks (61)	120.87 134.77 146.71 165.18	+0.78 +0.99 +0.83	145 <i>.2</i> 8 163,82		8.49 9.59 8.14 8.83 9.22	4 Medium 5 years	9.74 9.31 9.21 9.98 9.55	9.88 9.43 9.32 10.12 9.68 9.53 9.34	9.74 9.71 10.02
Index-Linked Up to 5 years (2) Ver 5 years (10)., All stocks (12)	169,31 145,25	+0.07 +0.34	169.19 144.76		3.25	Index-Linked 11 Inflation rate 5% Up to 5y 12 Inflation rate 5% Over 5 y 13 Inflation rate 10% Up to 5 y 14 Inflation rate 10% Over 5 y	s. 4.70 s. 3.89 s. 4.52	4.66 4.73 3.90 4.54	4.04
Peles & Laures (62)	117,44	+0.47	116;88	2.11	8.26	15 Delts & 5 years 16 Leans 15 years 17 25 years		11 10 10.77 10.58	11.28

#Opening isdex 2291.2; 9 am 2282.4; 10 am 2297.7; 11 am 2303.9; Noon 2302.6; 1 pm 2306.9; 2 pm 2313.0; 2.30 pm 2312.9; 3 pm 2310.1; 4.10 pm 2312.8; (a) 1.54pm (b) 9.00am r Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1.9HL. The FT-ACTUARTES SHARE INDIGES SERVICE covers a range of electronic and pager-based products relating to these indices. These are available by subscription from FINSTAT, 3rd Floor, Number One, Southwark Bridge, London SE1.9HL.

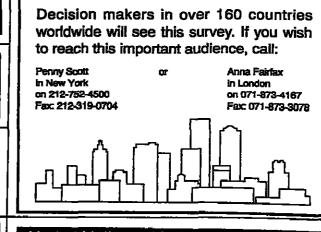












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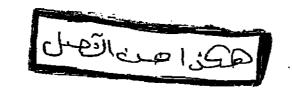
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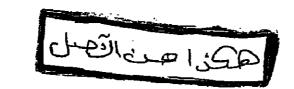
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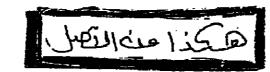
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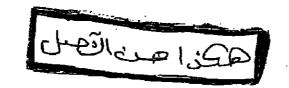
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CURRENCIES, MONEY AND CAPITAL MARKETS

LIFFE LONG GELT FUTURES OPTIONS

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FINANCIAL FUTURES AND OPTIONS

LIFFE US TREASURY BOND FUTURES OPTIONS 5109,008 640s of 100°.

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FOREIGN EXCHANGES

Dollar reaches new low again

low against the D-Mark for the second day running as dealers were unprepared to support the US currency. However, the trend was one of disinterest rather than dislike and the foreign exchange markets were relatively quiet yesterday, writes Peter John.

Meanwhile, the pound firmed slightly against the D-Mark, with some support being seen as it languished near to its ERM fluor.

The US currency opened mildly better, but dealers said there was no reason to buy it in spite of its relative cheapness and it continued to drift towards new lows against the D-Mark in early European trade.

Disappointing news from the Commerce Department on new US factory orders, shipments and unfilled orders in July had little effect. The July data had already been superseded on Tuesday by the more signifi-cant August figures from the

run-up to the Presidential elec-
tion in November.
Mr Michael Feeny, a market
analyst at Sumitomo Bank in
London, said: "If anything, the
economic data from the US is
weaker yet again this week.
Just because they are cheap

US National Association of Purchasing Managers. These suggested that the US economy

is likely to remain weak in the

Traders said customer business in dollars was very low and one argued that a market equilibrium had been reached. He added that most serious positions had been taken and any changes between now and the French referendum on the Maastricht treaty on September 20 would be prompted by "window dressing and scare-

dollars."

don against the pound (com-pared with \$2,002 in New York the previous night) and Y122.90 against the Japanese currency. after Y122.85 the previous day. In New York last night the dollar improved to DM1.3942

and the pound ended at \$1.9993. Dealers said there were no reports of intervention fro the central banks in the wa of the concerted interventi

Sterling paused for brea with most dealers taking sto Bank of England's reserves by around \$1.3bn last mon This indicated stronger office support for the pound th most had anticipated, raisi concern that the level of int vention in August is uns tainable. The pound firmed pfennig to DM2.7875 as buye came in at the lower levels.

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mongering". The dollar hit a record low of The Italian lira, which is a DM1.3870 in Frankfurt. In London it closed at DM1.3905, off struggling near the bottom the ERM ladder, saw supp and held steady at L76 30 basis points on the day. The US unit ended at \$2,004 in Lonagainst the German currenc **£ IN NEW YORK** EMS EUROPEAN CURRENCY UNIT RATES Sep.2 1.9968-1.9998 1.13-1.11pm 3.42-3.39pm 12.8-12.7pm 2 0015 - 2 0025 1 18-1 17pm 3 45 - 3 42pm 12 9 - 12 8pm 41.7825 131.693 2.02624 2.28464 177.848 7.85121 0.768632 6.90918 1549.86 0.727306 STERLING INDEX 304 304 304 304 305 922 922 922 922 922 922 922 922 92.1 92.1 92.1 92.1 92.1 92.1 92.1 Eas central rates set by the European Contentsion. Currencies are in descending relative strength Percentage that are for Eas; a positive change denotes a weak currency. Divergence shows the ratio between two spreaks, percentage difference between the actual market and Eas overplar lates for a currency, and the examinest operating exhaulton of the currincy's market rate from its Eas central rate. Advistomer, calculated by Francial Times. bw bw bai POUND SPOT - FORWARD AGAINST THE POUN 2.0085 2.4090 3.1475 57.65 10.8125 1.0800 2.7900 245.25 181.40 213.400 11.0550 9.5275 10.2100 247.00 19.68 2.4900 1.3795 **CURRENCY MOVEMENTS** 3-13 presis 0 07-0 04cps 1₉-parpiete 70-110cds 48-5totis 13-15 ireds 2-25 presis 1₉-1₄-pois 1₉-1₄-pois 1₉-1₄-pois 1₉-1₄-pois -20.1 -20.7 -3.8 +13.6 -0.1 +5.6 +28.6 +28.6 +18.6 -19.2 +76.3 -18.0 % 57 % 44 % 41 % 14 **DOLLAR SPOT - FORWARD AGAINST THE DOLLAR** Morgan Guaranty changes: average 1980-1982 = 100, Bank of Empland Index (Base Average 1985 = 100), **Rates are for Sep.1 Sep 2 2.0010 1.8945 1.1940 1.5625 28.60 5.3762 1.3860 121.65 90.05 1000.25 5.4900 4.7225 5.0740 2.0045 1.8975 1.1980 1.5675 28.75 5.3900 1.3910 122.00 90.45 1063.50 5.5100 4.7425 5.0875 6.80 7.24 -1.25 -**CURRENCY RATES** Bank : olame 41310 (26891) /c mass int. 369965 (372836) 0.727306 0.744282 1.48447 3.00 5.07 7.50 8.50 8.50 10.25 3.25 16.00 7.09 1 77275 14 6131 42,8604 8,04731 2,07484 2,33552 7,07276 1586,75 182,590 8,23287 134,603 7,60049 1,84475 N/A 5.20-5.55grads -6.60 0.46-0.48gds -4.55 0.99-0.97gpa 8.09 15.25-16.25db -6.45 1.33-1.37db -4.36 2.87-2.83pm 7.84 THREE MONTH ECU ECU Imprints of 160% 14 2617 41.7825 7.85121 2.02624 2.28464 6.90918 1549.86 179.233 8.02766 131.693 7.41111 1.80239 252.467 0.768635 High 68 72 89.11 89.50 90 05 i volume 1503 (857) fay's open inil 12925 (1292)) **EURO-CURRENCY INTEREST RATES** Sterling.... US Dollar... Can. Bollar... Dutch Gollder. Swiss Franc D-Mark.... French Franc... Halian Lira... Belgian Franc... Yes... High 92.18 92.33 92.57 92.67 0098 92.07 92.16 92.45 92.64 Estimated volume 10347 (10288) Previous day's open lot, 53145 (52200) THREE MONTH EUROLIPA INT. 2ATE LIRA 1,000m points of 105% Pres. 83.73 84.48 85.36 85.87 OTHER CURRENCIES vohume O Argentina Arstralia Grazii Finland Greece Hong Kong Hong Kong Hong Kong Hong Kong Hong Kong Hong Kong Maraka N Zealand Sandi Ar Singapore S Af (Cm) S Af (Fe) **EXCHANGE CROSS RATES** High Low 2331.0 2287.0 2375.0 2339.0 FF. SP. NF. Usa CS 8 Fr. Pla. Eca 2 9500 2485 3.140 2131 2400 57.50 181.0 1379 4 4.741 1.240 1.567 1043 1.148 28 67 90.32 0.668 4 3.409 0.892 1.127 764.6 0.861 2.03 0.494 0.495 1.38.59 10.0 91.275 8856 9748 2335 75.25 5.601 2.10 2.616 3.305 2243 2.526 60.33 190.5 1452 7 3.823 1 1.264 8575 0.796 2314 7.234 0.555 1 3.025 0.791 1 678.7 0.764 18.31 57.64 0.439 5 4.458 1.186 1.473 1000. 11.26 26.58 84.49 0.647 6 1.958 1.055 1.308 8879 1 2.346 25.59 84.49 0.647 6 1.958 1.055 1.308 8879 1 2.346 75.42 0.575 0.568 1.375 1.375 1.755 1.757 1.755 1.775

MONEY MARKETS

Futures squeezed

A BEAR trap was sprung in the sterling futures market vesterday. Traders who had been persistent sellers of futures contracts in the expectation of higher UK base rates ewere caught out by glimmers of returning confidence, triggered by the ½ pfennig strengthening of the pound against the D-Mark to DM2.7875.

Meanwhile, in the cash market the Bank of England's large offer of assistance was

UK clearing bank base leading rate 10 per cent from May 5, 1992

coolly received as easier interbank rates, especially short-term rates, discouraged the clearing banks.

the clearing banks.

Sterling futures saw unusually high turnover yesterday, with December trading more than 30,000 contracts by the official close. The squeeze began around midday with the publication of a position and indicate the second process. opinion polls indicating the possibility of a "Yes" vote in the September 20 French

referendum on Maastricht. There was a rush to buy short sterling, and the December contract leapt from 89.16 to 89.46, an abnormally wide spread of 30 basis points. That indicates slightly lower

now 10 per cent, will rise in the near future. The key three-month interbank rate, a good guide to market thinking about the direction of base rates, eased from about 10% per cent to 10% per cent. The one-year rate also dipped slightly, from about 10% per cent to around 10% per cent. The September contract.

which expires before the French Maastricht vote, was also heavily traded and moved up 18 basis points to 89.45. Earlier in the day, the Bank of England forecast a shortage of £950m, later revised to £1bn. This was far higher than expected.

However, most banks were unprepared to take up the shortage and only £585m was provided, much of it in late assistance. Initially, the Bank bought £56m in Band 3 bills at 9% per cent and £24m of Band 4 bills at 91 per cent. In the afternoon the Bank purchased £130m of Band 1 bills at 9% per cent. Finally it provided late assistance of around £375m. One dealer said the Bank's help on Tuesday had taken the market comfortably into

surplus. As a result, aggressive trading yesterday morning brought the overnight rate down and left the rates offered by the Bank of England

(11.00 a.m. Sep 2) 3 months US dollars 6 months US Dollars **MONEY RATES NEW YORK** Treasury Bills and Bonds 3, 9.75-9.85 103-104 9.80-9.90 101₂-101₄ 9.75 9.60 101-104 LONDON MONEY RATES Sep 2 7 days colice Опи Уелг Interbank Offer Interbank Bid Sterling CDD Upges. Local Authority Deps. Local Authority Deps. Local Authority Bonds Discount Mirt Erps. Company Deposits Finance House Son Linked Dep. Offer SOR Linked Dep. Offer SOR Linked Dep. Offer ECU Linked Dep. Bid Linked Dep. Bid 10% 10% 10% 91 94 94------10 94 94 10% 10 10 & 10% 3 28 511 111 111 3 28 64 114 114 3 48 64 114 114 Treasury Bill's (sell); one-month 9% per cent; three months 911 per cent; six months 93 per cent; Bank Bills (sell); one-month 99 per cent; three months 94 per cent; six months 93 per cent; three months 94 per cent; Treasury Bill's; Average tender rate of discount. ECID Fixed Rate Sterling Export Finance. Make up day August 28, 1992. Apprect rates for period Sep. 23, 1992 to Declober 25, 1992. Scheme 11, 113 p.c., Schemes 11, 111 p.c., Schemes 11, 111 p.c., Editorial Control (Sep. 23, 1992) to August 28, 1992. Scheme 11, 1992 and Deposit Rates for days fixed Finance Houses Base Rate 10½ from September 1, 1992. Bank Deposit Rates for sums at seven days notice of a per cent, Certificates of Tax Deposit (Serie 6), Deposit 10,000 and over beld ender one month 6½ per cent, cent-three months 9 per cent; three-dix months 9 per cent; discussed months 10 per cent; discussed months 10

FT LONDON INTERBANK FIXING

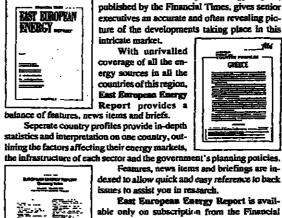
Estimated volume 763 (6883) Previous day's open lat, 48813 (49144)

POUND - DOLLAR

FT FOREIGN EXCHANGE RATES

1-mth. 3-mth. 6-mth. 12-mth. 1 9928 1 9700 1 9368 LB765

EVERY MONTH East European Energy Report, ablished by the Financial Times, gives senior EAST EUROPEAN ENERGY executives an accurate and often revealing picture of the developments taking place in this



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Louise Alsop Financial Times New London WC2E 7HA FAX: 071-240 7946 **FINANCIAL TIMES**



Money Market

MONEY MARKET FUNDS

Trust Funds

Money Market

Bank Accounts 0800 ZE 5 20 7 125 5 74 7 875 643 rat Bank of Scotland pic Pr Tyndali & Co Ltd. 29-33 Prieces Victoria

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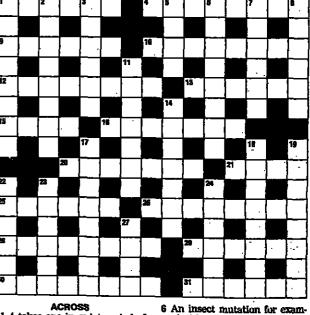
3.75 5.12 Mtb 263 3.56 Mth 1.50 2.02 Mth 1.13 1.50 Mth

JOTTER PAD

5 071-382 6000 6 56 9 01 Mile 6 75 9 28 884

CROSSWORD

No.7,941 Set by VIXEN



ACROSS 1 4 takes one in quiet period of

1 4 takes one in quiet period of relaxation (6)
4 1 ac. gets little rest maybe (8)
9 Entranced by golden bird (6)
10 Offering a suggestion to the personnel officer (8)
12 Strippers — they save their money (8)
13 Demonstration of affection scares models (6)

scares models (6)

15 Sent back fit for discharge (4)

16 A shady character's misdemeanour? (7)

20 The businessman coloured

when stuck (7)
21 Combat wear (4)
22 A law-breaker, sanctimonious in manner (6)
23 Robe specially fitted on a king (6)
26 Running water in road vehicles for making drinks (8)
28 Standard names incorrectly used for cheese (8)
29 Many a combine is venture-

some (6)
30 A wild plant that's quite without equal (8)
31 Direction should be looked for

DOWN

1 The ruination of parties, a hanger on can be (8)
2 Sense hesitation in a foreign 3 Gets down to work in a ship

5 A once-revered figure, as is

MUNE A T

ple (8)
7 Discovers there's not much

8 Deny an adjudicator employ

ment (6)

11 The little Greek behind Edward did hard labour (7)

14 Few cut a trainee (7)

17 No 1 ac. could possibly make

such signs (8)

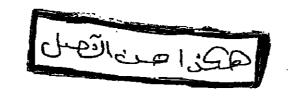
18 Getting one's outfit into better shape is imperative! (8)

19 Seeing a company rowing about agreement (6)

22 A law-breaker, sanctimonious in menner (8)

(6)
24 Where to go to shoot duck? (6)
27 Fine powder supplied in metal cans (4).

Solution to Puzzle No.7,940



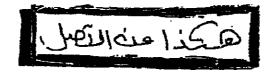
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WORD



	ES THURSDAY SEPT		w	ORLD STO	Ψ φ 31 CK MARKETS
AUSTRIA September 2 Sch. + ar -	FRANCE icontissed September 2 Frs. + er -	GERMANY (continues) September 2 Dan. + or -	NETHERLANDS (continued) September 2 Fis. + or -	SWEDEN (continued) September 2 Knower + sr -	CANADA
Seksert	Delifus Mileg Cie 302 42 EBF 800 800 6 EBEX Gir Geni 310 454 EBEX Gir Geni 330 47 Elif Agalitaine 330 47 Elif Agalitaine 330 47 Elif Agalitaine 330 47 Elif Agalitaine 330 47 Elif Sanori 1,030 435 Eristaala B-Say 445 47 Eristaala B-Say 445 47 Eristaala B-Say 445 47 Eristaala B-Say 445 47 Esallor Int 403 43 Elex 1,760 410 Ebrafrance 1,145 42 Ellif Elif Elif Elif Elif Elif Elif Elif	Karsadt	AMEV Dep Recs. 54, 40 Bolt Licks Dep Res. 44, 60 -0.50 Boussul W D. Digits. 54 hehrstam C Depks. 54 hehrstam C Depks. 54 hehrstam C Depks. 34, 20 -0.80 DAF 17, 40 DOSM 95 00 +0.10 DORTSCHE Petr. 131, 80 -1.20 Excerce Dep Res. 17, 40 DOSM 95 00 +0.10 Dortsche Petr. 131, 80 -1.20 Excerce Dep Res. 19, 40 Excerce Dep Res. 19, 40 Excerce Dep Res. 19, 40 Excerce Dep Res. 37, 90 -0.20 Holtad Beson 192 Hosporos Dep Res. 37, 90 -0.20 Holtad Beson 192 Hosporos Dep Res. 37, 90 -0.20 Holtad Beson 192 Hosporos Dep Res. 37, 90 -0.20 Holtad Beson 192 Excerce Dep Res. 37, 90 -0.20 Holtad Beson 192 Hosporos Dep Res. 37, 90 -0.20 Holtad Beson 192 Hosporos Dep Res. 37, 90 -0.20 Holtad Beson 192 Hosporos Dep Res. 37, 90 -0.20 Holtad Beson 192 Hosporos Dep Res. 37, 90 -0.20 Holtad Beson 192 Hosporos Dep Res. 37, 90 -0.20 Holtad Holtad Dep Res. 37, 90 -0.20 Holtad Holtad Dep Res. 33, 70 -0.10 Holtad Beson 192 Hosporos Dep Res. 33, 70 -0.10 Holtad Beson 193 Holtad Holtad Dep Res. 22, 20 -0.00 Holtad Beson 198 Holtad Holtad Dep Res. 30, 70 -0.40 Holtad Beson 198 Holtad Holtad 198 Holtad 198 Holtad Holtad 198 Holtad Holtad 198 Holtad Holtad 198 Holtad 198 Holtad 198 Holtad Holtad 198 Holtad Holtad 198 Holtad Holtad 198 Holtad 198 Holtad Holt	Supersolute 150 40 50	TORONTO
Danisco	SUU	Banca Conton 2,359 -40 Banca Naz Agric 4,100 -80 Banca Respons 1,630 -76 Banco Lariano 3,620 -30 Bastopi-R B 5 88,75 +1.50 Besetton 10,380 -220 Burgo (Cartlere) 3,450 -50 CR 1,055 -35 Caffaro Soa 345 -9	Asiang	Swiss Reins (Br) 2,450 +50 Swiss Reins (Ptg) 479 +7 Swiss Vollishk 695 Uolon Bank (Br) 695 +6 Winterthur (Br) 2,750 +50 Winterthur (Br) 507 +45 Zurich les (Br) 1,670 +40	
Jyske Bank Reg 251 Laurkzen (J) 8 1.500 -50 NKT AS 195 +2 News News 8 494 -10	Soc Generale de Fr	Cleahater	Banco Exterior 3,490 +30	Zurich ins (Ptg) 878 +6 SOUTH AFRICA September 2 Rand + ar -	INDICES NEW YORK Sen Sen Aug Aug 1 1992
Sopras Beres	Thomson C S F 129 +3 Thomson C S F 129 10 -12 20 UAP	Fiat Priv 2,040 -80 Fiat 3,800 -142 Fidis 3,800 -142 Fidis 2,490 -85 Finanz Agroind 6,720 +85 Foadiaria Spa 19,450 -550 Gemina 765 -40 Gemeral Assicar 25,020 -730 Gilardini 8,765 -40 Gilardini 9,765 -40 Gilardini 1,772 -2000 -110 JFi Priv 8,130 -220 Italcable 4,110 -93 Italcable 4,110 -93 Italcable 4,110 -93 Italcable 5,000 -240 Italcable 5,000 -240 Italcable 1,072 -20 Identification 8,799 -171 Magneti Marelli 590 -50 Mediobanca 9,530 -570 Montelfison 1,072 -20 Invetti 2,080 -70 Invetti 2,080 -70 Invetti 2,080 -70 Firelli 8,00 -118 -37 RAS 1,118 -37 RAS 1,118 -37 RAS 1,118 -37 SASIB 3,745 -55 SASIB 3,745 -55 SASIB 3,745 -55 SASIB 1,169 -21 SAFIA 4 4,999 -1 SAIFA 5,980 -238 SMI 460 -24 SMI 460 -24 SMI 501 -780 -6 STET 1,518 -32 Tern Assicur 15,181 -389	Carburos Metal 3,000 +50 Cablertas 5,300 +50 Dragados 1,030 +50 Dragados 1,255 +5 Electra Viesgo 1,930 +70 Emitesa (847) 3,100 +25 Electra Viesgo 1,930 +70 Emitesa (847) 3,100 +25 Fecsa 600 +7 Grupo Dero Feig 755 -5 Hidroef Cantabr 1,650 +20 Iberdrola 690 +18 Kolpe 3,900 +50 Magrire 3,950 +50 Sevillana Elec 482 +9 Tabacalera 4 4,200 -95 Elefonica 977 -8 Todor -977 -8 Todor -979 -10 Union Fennsa 492 +40 Uralita 5 -40 Uralita 5 -55 Valleternoso 906 +30 Viscofan 1,125 -55	September 2 Rand + ar -	New York Dow Jones Sep Sep Aug Aug 1982 Since compilation 2 1 31 28 High Low High Low Aug 1982 1 31 28 High Low High Low Aug 1982 1 31 28 High Low Aug 1 3413 21 41 22 27 3413 21 21 22 27 28 27 27 28 27 28 27 28 28
Air Liquide 783 +33 Air Liquide 783 +33 Air Liquide 789 +13 Auxil Entrepr 999 -14 BC 770 -5 BSN 935 -5 BNP Cert Inv 328,50 +1,70 Bascaire Cie 293 +13,50 Beneralin 31,10 +43	Commerzbank 218.50 -1.10 Continental AG 233 -8 01.W 48 -3.50 Daiming-Benz 609.50 -8.20	NETHERLANDS September 2 Fis. + or -	AGA B Free 270 Asea A Free 328 -1 Asea B Free 324 +1 Asia A Free 327 -3 Asia A Free 51b -2 Atlas Copco B 250 +1 Electrolus B Free 15 -1	Rembrandt Grp 25 50 Rembrandt Cntrl 18 50 Rust Plat 71zi Safuzine & Rembra 91.50 Sage Rids 9 Sage Rids Sage Rids 9 Sage Rids Sage Rids	Aug 26 Aug 19 Aug 12 year ago (approx.) 5 & P Indestrial th. Field 2.64 2.62 2.63 Tokes (4/1)68 1769.75 17740.06 1806.12 17978.79 5 & P Ind. P/E ratio 27.18 29.06 29.00 21.71 29.06 18.06 1778.50 1813.26 1809.82 1760.38 2459.65 4610 1502.77 (1980) MALAYSIA
September 2	Deckst G-19	B Anno Boking	Electrolian 8 Free 195	SA Brewers 54 SA Man Amcor 28,75 +0.75 Tigor Oats 41.50 Torgaart Hulett 16,75 Vaal Reefs 133.50 -3 Western Deep 62 -2 AUSTRALIA (continued) September 2 Aust\$ + or - Nat Acst Bank 7.39 -0.10 Rewcrest Mining 0.58 -0.01 Rewcrest Mining 0.58 -0.01 Rewcrest Mining 0.58 -0.02 Remcy Dependent 1.06 North BH Pelo 1.83 -0.03 Pactific Duning 4.65 -0.08 Parcontinental 0.88 Pactific Duning 4.65 -0.08 Parcontinental 0.88 Pactific Duning 4.65 -0.09 Sarcing 1.48 Ploneer Intl 2.66 -0.09 Pactific Duning 4.65 -0.09 Sarcing 2.99 -0.02 Sarcing 2.99 -0.02 Sarcing 2.99 -0.02 Sartas 2.47 Smith (Hwd) 4.90 -0.08 Sons of Gwalia 4.60 +0.02 Stockland Tst 2.80 -0.02 TNT 1.24 -0.03 Telecus Corp NZ 1.70 Tyco Invs 0.68 +0.01 Western Mining 4.98 -0.01 Western Mining 4.98 -0.01 Western Mining 4.98 -0.01 Western Mining 4.98 -0.01	NEW YORK ACTIVE STOCKS TRADING ACTIVITY Stocks Cossing Change Wednesday braded price on day Flee Fn b, 43b, 500 28 + 1
Dates Chemical 337 *2 Dates Chemical 400 *3 Dates Leef 400 *3 Dates Leef 400 *3 Dates Leef 500 *3 Dates 100 *3	Kyowa Hakka 1-040 +104 j Kyona Seitana Bk 780 -30 Kyosho El Power 2-390 -60 Lion Comp	Vestminso Ind	Toyota Motor 1,430 +10 Toyo Tree Reb 480 -49 Toyo Tsi & Bkg 900 -20 Toyo Tsi & Bkg 900 -20 Toyota Bkg 520 -20 Toyota Bkg 520 -20 Toyota Bkg 432 +17 Unitika 412 +19 Waroal 815 -10	September 2 H.K.\$ + ur -	TOKYO - Most Active Stocks Wednesday. September 2, 1992 Stocks Closing Change Traded Prices on day Meiji Milk 2 Im 1.130 + 20 Green Crose 2 Im 1.730 + 90 Honshu Paper 0 7m 511 + 35 ishihara Sangyo
Eberra Corp	Meiß Milk 1,130 +20 Meiß Milk	PertA Ocean 802 -25 Foreer Elec 3,100 -50 Friga Mest Pack 511 +1 Benown 475 -17 Gook 547 -25	Yantaha Corp 969 +16 Yantaha Corp 969 +16 Yantaha Motor 780 Yantaha Motor 780 Yantaha Motor 780 Yantaha Kentus 569 -32 Yantaha Kengwell 1090 +10 Yantaha Kengwell 1090 +10 Yantaha Kengwell 1090 +10 Yantaha Kengwell 176 -10 Yantaha Kengwell 1780 -10 Yantaha Kengwe	Name	SUBSCRIBE TO THE FT TODAY CONTACT YOUR NEAREST OFFICE
Single Sept. Sep	Micino Scorting 880 -16 S Mechida Pharm 3650 -40 S Mortinga Milk 300 +3 S Mort Scit 300 -10 S Mort Scit 300 -10 S Mer Scit 300 -10 S	econ	Burns Philip 3.40 40 03 SSR 4 06 -0.09 CRA 12.24 -0.40 Caltex Aust 2.15 Coal Affled Ind 9.16 -0.04 Coal Caltex Aust 10.54 -0.10 Comm 8K Aust 6.78 -0.04 Comm 8K Aust 6.78 -0.09 Costader 0.98 -0.02 Consider 0.98 -0.02 Consider 0.98 -0.02 Consider 0.98 -0.02	Wharf Holdings 15.20 Wing On Co. 9.35 -0.20 Winsor ind 11.90 +0.30 World Intl 7.60 MALAYSIA September 2 MYR + sr - Bouslead 2.55 Hoog Loog Creds 3.86 -0.05 Malayan Sanking 8.45 -0.05 Malayan Sanking 45 -0.05 Malayan Utd Ind 2.53 -0.04 Mylit Purpose 101 -0.02 Public Bank 1 29 Sime Darby 3.96 +0 10 SINCAPORE September 2 \$\$ + sr - Cold Storage 2.58 -0 02 DBS 11.41 Fraser & Neave 9.95 +0.10 Genting 7.50 -0.35 Haw Par 207 -0.03	Phone Fax Phone Fax Amsterdam +31 20 6239430 6235591 Madrid +34 1 5770909 5776813 Brussels +32 2 5132816 5110472 New York +1 212 7524500 3082397 Copenhagen +45 33 134441 935335 Paris +33 1 42970623 42970629 Frankfurt +49 69 156850 5964483 Tokyo +81 3 32951711 32951712 Geneva +41 22 7311604 7319481 Stockholm +46 8 6660065 6660064 Helsinki +358 0 7304000 730705 Vienna +43 1 5053184 5053176
Purceastral Translation 750 -15	MK K Soark Plug 700 -1 MKK Soring 51.6 +1 NKK Corp 266 -4 NKK Corp 266 -4 NKK Corp 367 -26 MSK 358 -28 NTN Tryo Bearing 453 -18 STRI Tryo Bearing 453 -28 STRI Tryo Bearing 453 -18 STRI Tryo Bearing 453 -19 STRI Tryo Bearing 45	antizona Cement	Email 3.65 -0.09 Energy Res 1.12 +0 02 FAI insurantes 0 54 -0.01 Festers Brewing 1.77 +0.01 Energy Res 1.77 +0.02 Energy Res 1.77 +0.02 Energy Res 1.77 +0.05 Energy Res 1.77 +0.01 Energy Res 1.77 +0	licheape	Lisbon +35 11 808284 804579 Warsaw +48 22 489787 489787 FINANCIAL TIMES LONDON PARIS FRANKFURT NEW YORK TOKYD

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		Phone	Fax			Phone	Fax
Amsterdam	+31 20	6239430	6235591	Madrid	+34 1	5770909	5776813
Brussels	+32 2	5132816	5110472	New York	+1 212	7524500	3082397
Copenhagen	+45 33	134441	935335	Paris	+33 1	42970623	42970629
Frankfurt	+49 69	156850	5964483	Tokyo	+81 3	32951711	32951712
Geneva	+41 22	7311604	7319481	Stockholm	+46 8	6660065	6660064
Helsinki	+3580	7304000	730705	Vienna	+43 1	5053184	5053176
Lisbon	+35 11	808284	804579	Warsaw	+48 22	489787	489787

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3314 22-13 Ovens Ship 0.60 3.8 11 64 18 18 12 27 1 1 147 Chdord Ind 0.60 3.8 11 64 1816 18 | 15-1 | 16 Myres LE | 218 0.9 | 11 60 1995 | 1912 | 1914 | 1915 | 1912 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1914 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915 | 1915

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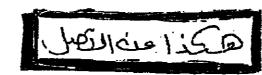
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Late burst of buying gives Dow sharp boost

AFTER trading quietly in a narrow range for most of the day. US stock markets posted sharp gains on a burst of late buying yesterday, writes Patrick Harverson in New York.
At the close the Dow Jones Industrial Average was up 24.05 at 3,290.31, its high for the day. The Standard & Poor's 500 gained 1.92 at 417.99, while the American SE composite improved 1.29 to 382.73 and the Nasdag composite rose 5.64 to 571.25. Turnover on the New York SE came to 188m shares. Investors were keeping a wary eye on the dollar, which showed a mild improvement against the D-Mark in New York trading yesterday. The fact that the dollar has roughly held its own over the past few

days has helped equity senti-

ment, but the market remains

concerned that the US curren-

cy's weakness leaves little

room for the Federal Reserve

The day's only economic

news was a 1.1 per cent decline

to cut interest rates again.

in July factory orders, accounted for mostly by a fall in transportation orders. Consequently, the data had little effect on share prices, which remained trapped in a narrow trading range until late after-noon, when demand picked up.

The late rush of buying was believed to be investors anticipating gains in the market that traditionally occur in the few days before the Labor Day weekend holiday. Investors were also thought to have been encouraged by the market's ability to hold its current levels in spite of continued bad news on the economy.

General Motors shed \$% in

early trading as industrial strife escalated at its Lordstown metal stamping plant in Ohio causing further disruptions at numerous plants across the country. GM stopped production at two more assembly plants on Tuesday, bringing the total of idle factories to six. The stock recovered later, however, to finish just \$14 off at \$341/4.

CBS climbed \$2% to \$200 on reports that broking house Smith Barney had raised its rating on the media group to

Rollins Environmental Services put on \$% to \$11% in active trading as investors responded to a buy recommendation from investment bank Kidder Peabody. The stock had fallen after Hurricane Andrew hit Florida and Louisiana, causing the company to temporarily close two of its hazardous waste incineration facilities, but analysts at Kldder believe the decline creates a good buying opportunity. On the Nasdaq market, lead-

ing stocks were all firmer, with Apple adding \$2 at \$48½ and Amgen \$1/2 at \$65.

TORONTO stocks recovered from what looked like another slow summer session to turn in a strong performance for the day on the back of Wall

The TSE 300 index gained 29.1 at 3,436.7 and rises led falls by 344 to 223 after volume of

Hopes of 'Yes' to Maastricht lift Paris

Day's Low 1000.21

CAUTIOUS optimism that the French will back Maastricht lifted late-closing bourses. writes Our Markets Staff.

PARIS staged a turnround to end 2.2 per cent higher, boosted by a show of unity by leading politicians in favour of the Maastricht treaty and some opinion polls predicting a majority of "Yes" votes in the referendum. The CAC-40 index finished 37.18 ahead at 1,711.41, off a low of 1,659.84, in

improved turnover of FFr2bn. Euro Disney jumped FFr5 or 6.9 per cent to FFr77 on talk that the theme park was about to announce good attendance figures and high occupancy rates at its hotels. The market responded well to the appointment of Mr Philippe Bourguignon as president reporting directly to Euro Disney's chairman, Mr Robert Fitzpatrick.

Total dropped FFr12.20, or 5.9 per cent, to FFT195.10 as analysts cut their 1992 forecasts following the oil refiner's poor interim results. James Capel lowered its 1992 net profits esti-mate to FFr3.8bn from FFr4.5bn. Investors wanting to keep a weighting in oils switched into the higheryielding Elf Aquitaine, which

SHARE prices lost further

ground yesterday as profit-

taking continued after the mar-

ket's two-week rally, agencies

The Nikkel average closed

152.34 easier at 17,587.72, after

profit-taking on one hand and

buying by dealers and individ-

uals on the other limited the day's high and low to 17,688.38

Volume was estimated at

420m shares, down from

by 824 to 199, with 92 issues

unchanged, and the Topix

index of all first section stocks

slipped 21.22 to 1,349.05. In Lon-

don the ISE/Nikkei 50 index

Japanese institutional inves-

tors stayed on the sidelines.

Although Mr Tsutomu Hata,

the finance minister, said late

on Tuesday that the economy

should begin to recover before

doubt that corporate earnings

Furthermore, continued pres

sure on institutions from the

Finance Ministry to refrain

from heavy selling of equities was not inspiring confidence in

Trading remained dominated

by incentive-backed shares,

with dealers and individuals

buying Aids-related issues and

Isuzu Motors, the latter follow-

ing a report that the auto

maker had succeeded in devel-

oping a highly efficient

Isuzu climbed Y80, or 28 per cent, to Y370. Other motor

manufacturers were mostly lower amid signs that Japanese auto sales continued to decline sharply from year-ago levels.

Nichiboshin, a non-bank

financial institution which

EXPECTATIONS that the

finance minister will

announce an economic pack-

age helped to underpin shares. The overall index rose 6 to

3,165 and industrials added 4

DOLLAR INDEX

to 4,078. Gold fell 14 to 940.

SOUTH AFRICA

ceramic engine.

will pick up until next year.

shed 4.25 to 1,072.31.

and 17,477.92 respectively.

report from Tokuo.

Tokyo

moved forward FFr7 to FFr330. Oversold financial stocks jumped on hopes that the Maastricht treaty would be rat-

FT-SE Eurotrack 100 - Sep 2

Open 10.30am 11 am 12 pm 1 pm 2 pm 3 pm close 1001.41 1001.64 1003.59 1004.57 1006.66 1010.20 1010.38 1011.19

FFr13.50 at FFr293. There was unusually high volume of 48,575 shares in Pernod the drinks company. which rose FFr11.90 to FFr406.80 on renewed takeover

ified. Suez advanced FFY7.60 to

FFr232 while Bancaire added

Day's High 1011.30

speculation.
MILAN weakened further on renewed foreign selling. The Comit index fell 9.65, or 2.5 per cent to 375.34, its lowest level since Sentember 1985, in turnover estimated at L100bn after L59.8bn on Tuesday.

Dealers saw no way out of the crisis, which stemmed from a lack of confidence in the country and in the lira. Not only was there uncertainty over the outcome of the French

referendum on Maastricht, but also the prospect of further

Fiat fixed L142 lower at L3,800 while Generali shed L730 to L25,020. Mediobanca was settled at L9,530, down

Italmobiliare, which was temporarily suspended due to a trade imbalance on the sell side, dropped L3,590 or 10.2 per cent to L31,510.

FRANKFURT dropped again in the official session, the DAX losing 12.03, or 0.8 per cent to 1,506.67. But in spite of the continuing fall in the dollar, widely blamed for the drops in exporters, there has been a technical aspect to the recent

The market rose by 1.7 per cent on Monday on panic short-covering by profession-

equity dealing head at Bank Julius Bar in Frankfurt. The dollar then fell below DM1.40 on Tuesday, driving dealers to cover long equity positions,

which carried on yesterday. However, Mr Benischeck noted that share prices improved in the post bourse yesterday, and by the end they showed little change from Tuesday afternoon.

ZURICH, described by Kleinvort Benson's Mr Anthony Thomas as "simply....the most defensive in Europe", paid its way with the SMI index 10.4 higher at 1,757.85. Swissair put on SFr24 to SFr584 after Tuesday's encouraging progress report, and Surveillance rose SFr35 to SFr1,410 on the belief that Hurricane Andrew would boost its loss

MADRID was lifted by sharp advances in banks, where both domestic and foreign investors showed buying interest in BBV, Santander and Central Hispano. The general index rose 3.45 to 209.82, and volume was healthy at over Pta10bn compared to an average of Pta5bn during most of August.

OSLO's all-share index

touched 303 in early trading before closing at 307.60, down

Elkem plunged on specula-tion that it was heading for collapse, the free shares falling

25 per cent to NKrao. STOCKHOLM extended its session by half an hour after a power cut halted trading 15 minutes before the close. The Affärsvärlden General inder fell 5.2 to 746.4 in turnover of

SKr458m after SKr342m. COPENHAGEN continued to worry about its place in Europe, the KFX index losing a further 1.61, or 2.1 per cent to a new low of 73.27. East Asiatic continued to weaken on last week's swing from profit to a six-month loss, dropping

DKr9.50 to DKr63.50. AMSTERDAM ended broadly on worries about the softening of the dollar and weak corporate earnings. The CBS Ten-dency index fell 0.6 to 108.5.

The light machinery manuto FI 29.30 after announcing a 17 per cent decline in first-half net after the close on Tuesday. BRUSSELS's Bel-20 Index fell 3.99 to 1,046.07, a new low since the index was introduced in

Bombay makes tentative recovery from scandal

Government economic measures could help Indian share prices to rise further, writes R.C. Murthy

ndian bourses, enjoying their first rally for three months, are awaiting measures from the P.V. Narasimha Rao administration which. they hope, will stimulate the economy and boost equity values that have languished since a securities scandal broke

early in May New Delhi plans to make the rupee fully convertible, lower interest rates if prices continue to drop, relax controls on the pharmaceutical industry, and announce contracts with international oil companies for oil exploration and production.

Most of these decisions are expected to be in place before Dr Manmohan Singh, the finance minister, reviews India's programmes with the International Monetary Fund in Washington in three weeks'

The 30-share index of the Bombay Stock Exchange (BSE), India's largest with twothirds of national trading, is looking back at a slump which took it as low as 2,529 in early August, down 1,938 points, or 43 per cent, from a peak of 4.467 in mid-April, prompted by the seizure of assets of Mr Harshad Mehta and other brokers implicated in the Rs35bn (\$1,25bn) securities scandal. After hitting a six-month low

THE MARKET capitalisation of companies listed on the New Zealand Stock Exchange

jumped 66 per cent to NZ\$28.89bn (\$16.1bn) in

the year to June 30, the highest level since the

1987 stock market crash, writes Terry Hall in

stock exchange chairman, said the rise was

fuelled by price movements, new listings and

capital raisings worth NZ\$4.88bn, compared

Mr Wale added that declining interest rates, a

lower New Zealand dollar and an improved

with NZ\$1.75bn in 1990-91.

NATIONAL AND REGIONAL MARKE

Austria (19).. Belgium (42) Canada (114).

in his annual report, Mr David Wale, the

on August 6, share prices have rebounded since then, partly in sponse to government decontrol of chemical fertiliser prices and as bear operators covered



their positions. Gujarat State Fertilisers have gained Rs60 to Rs340 and Zuari Agro Chem are Rs90 better at Rs390.

Turnover, which had contracted from Rs3bn a day seen in April to less than Rs400m four months later, recovered to Rs1.72bn by last weekend as institutions and mutual funds bought at lower levels.

The market appears to have found its level, for now. Share values moved in a narrow range last week and the 30share index, at 3,031 last Fri-

NZSE market value rises 66%

as a week earlier. Yesterday the index closed at 3,040.57, down 29.92.

Mr M.R. Mayya, executive director of the BSE, says the market is healthier now. Selling pressure has eased and the authorities have removed all restrictions on sales But individual investors have yet to return in force, deterred by the forthcoming rush of rights issues, following the scrapping of capital issues control last

Some Rs50bn worth of rights issues are scheduled over the next two months. Analysts say, however, that strong fundamentals and the government measures should lift share prices further over the next three weeks. Furthermore, the monsoon rains have been evenly spread throughout the country, improving crop

The question is whether police and income tax authority raids on brokers and finance companies associated with the securities scandal will hamper the market's recovery. A parliamentary committee was set up two weeks ago to inquire into the scandal and the police and income tax authorities may have to co-ordinate with it in the future.

domestic environment renewed interest in equi-

ties, especially in smaller companies. Larger

groups, however, had been affected by their

Listings fell by 10 per cent to 140 - compared with 280 in 1987 - and the listed over-

seas companies dropped by 22 per cent to 58.

Bridgecorp, a former mining company that

unsuccessfully tried to run a chain of toy shops,

and General Properties, placed in receivership last month after being run by a group of banks

TUESDAY SEPTEMBER 1 1982

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100.77 93.98 120.36 118.36 110.37 110.70 111.16 103.67 101.46 98.11 91.49 109.19 172.55 44.54 49.71 122.75 114.47 117.74 22.92 36.54 48.54 182.02 169.75 232.48 124.52 158.77 132.24 124.52 45.53 48.54 182.02 169.75 232.48 124.55 109.75 232.48 124.55 109.75 232.48 124.55 109.75 232.48 124.55 109.75 232.48 125.66 122.20 159.75 232.48 122.56 122.20 159.50 1011.76 943.53 43.77.88 122.56 120.32 119.55 120.34 140.20 142.28 147.70 137.74 156.67 108.04 100.75 95.40 140.00 130.56 136.13 89.48 83.43 88.48 140.77 131.27 134.54 131.64 122.76 169.44

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108.34 118.45 91.63 98.42 165.34 93.24 142.20 100.47 120.37

Two more companies were delisted yesterday:

international involvements.

to whom it owes NZ\$11m.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Nikkei falls again as profit-taking continues lends to smaller companies, was another bright spot following reports that Sanwa Bank was likely to lower the interest charges on its outstanding loans to the financially strapped company. Nichiboshin rose Y80, or 23 per cent,

> Aids-related shares attracted heavy interest. Meiji Milk advanced Y20 to Y1,130 on 21.87m shares traded, 5.2 per cent of the day's total volume.

Roundup

550.8m. Declines led advances THE Pacific Basin region was mostly lower yesterday.

HONG KONG was an exception, the Hang Seng index finishing 22.88 higher at 5,734.45. Retail investors maintained some momentum in the afternoon in the absence of European buying. Volume totalled HK\$2.65bn, near Tuesday's Interest continued to focus

on blue chips, with HSBC Holdings leading the actives list. It closed 50 cents off at HK\$56, after touching HK\$57. AUSTRALIA weakened on concern about earnings and on

steady offshore selling. The All Ordinaries index ended 13.5 down at 1,528.5 in turnover of A\$210.1m. Diversified miner CRA tumbled 40 cents to A\$12.24 after

posting a 6.8 per cent fall in net profits. Transport group TNT dipped 3 cents to A\$1.24 after its A\$195.4m loss. **NEW ZEALAND** was dragged down by selling pressure on

the leaders, particularly Brier-ley Investments. The NZSE-40 index fell 13.58 to 1,470.30 in volume of just NZ\$14.3m. Brierley hit its low for the year, 84 cents, before ending 3 cents off at 85 cents. Carter Holt lost 6 cents to NZ\$2.58 on indications that a strike at its four forest products mills will drag on. SINGAPORE declined in

sluggish trading, the Straits

Times Industrial index shed-

ding 10.32 to 1,365.14 in volume of 24.3m shares, against 28.1m. Property issues lost some ground as investors reacted to reports that the government. had raised development charges for residential plots by between 8 and 40 per cent. City Development fell 14 cents to

S\$3.40 and Hotel Properties 2 cents to S\$1.68. KUALA LUMPUR closed softer after initial steadiness failed to prompt follow-through buying. The composite index was off 0.58 at 572.92. SEOUL finished higher as a

late-afternoon buying spree in

weighed earlier profit-taking. The index, off 7.82 in the early afternoon, ended 4.14 ahead at 562.74 in turnover of Won462.5bn (Won639.6bn). BANGKOK was lifted by

large-capitalisation shares out-

Thai Airways, one of the biggest stocks on the market which rose by its 10 per cent limit, Bt5, to Bt58. The SET index put on 8.89 to 762.42 in TAIWAN was pulled lower

by late profit-taking, the weighted index closing 26.84 down at 3.933.61. Turnover was moderate at T\$24.35bn, against MANILA rebounded on

thoughts that the peso's climb was slowing. The composite index gained 25.43 at 1,392.34 in combined turnover of 181.84m pesos, after 163.36m. PLDT rose



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SECTION III

Thursday September 3 1992

Distribution services are becoming more sophisticated as the demand intensifies for increased reliability and maximum cost savings. Phillip Hastings looks at an industry facing the challenge of new safety legislation and greater use of information technology

Efficiency and quality rule

THE RECESSION and siderable difference between increased competitive pres- the impact on small companies sures are combining with and on large organisations of cated information technology trial manufacturing sector, systems to make industry's distribution operations more efficient and cost-effective.

In Europe the trend is being re-inforced by the rapid to nearly 16 per cent of turn-approach of the European over. Community Single Market. A number of companies have already moved to set up pan-European distribution networks - admittedly not always with the success that had been hoped for - and others are considering similar with previous surveys and moves. At the same time, the international and domestic UK distribution sectors are both focusing on quality, with more and more service operators seeking to achieve recognised standards such as BS 5750 or

ISO 9002. -The continuing drive for tion service users. greater efficiency is highlighted in a survey by the UK Institute of Logistics & Distri-bution Management of more than 480 companies across a broad spectrum of UK industry and commerce. This showed that distribution costs as a percentage of companies' overall turnover fell from just under 5.2 per cent in 1990/91 to 4.7 per cent in 1991/92. That compares with 8.5 per cent in the mid-1980s and 17 per cent at the

However, there is still a con-

USSIA

small companies with an annual UK turnover of less than £50m report that on average, distribution costs amount

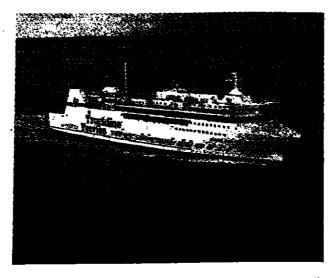
For medium-size companies with a turnover of £50m to £300m the figure is a little more than 5 per cent and for large companies, just under 4

per cent. "These results are consistent indicate significant economies of scale for many larger operators," adds the ILDM.

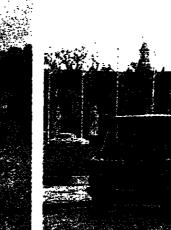
However, the continuing overall improvement in distribution service efficiency has not been enough to quell discontent among-some distribu-

There is particular dissatisfaction over the efficiency of distribution operations run by third party contractors, particularly in the retail sector. Other reports have found that companies with in-house distribution services are also experiencing problems in achieving desired efficiency levels.

Companies using third party contractors cite lack of understanding of their business by service providers, poor standards of management and excessive teething problems in







Lines of supply: distribution operators rely on sea, air, rail and road to move goods throughout Europe

as their main difficulties. Organisations running

in-house distribution activities mention inefficiency in the use of vehicles and facilities as weak links. Running their own distribution operations uses financial and human resources which could be better employed in other areas.

Partly in an attempt to resolve these problems, there has been a move towards achleving recognised quality stan-

While distribution companies admit that gaining BS 5750 or similar accreditation does not ensure customer needs will be fully met, they argue that a standard is likely in future to

the early stages of a contract be seen as a starting point, a basic criterion which will have to be met.

Distribution service providers which do not meet that criterion, consultants suggest, will find it increasingly difficult to receive invitations to tender for new business.

Environmental issues such as traffic congestion and pollution are also becoming significant factors in distribution service activities. London's "Red Routes" scheme, for example, bans parking on certain roads to try to ensure a free flow of

Other restrictions on the movement of traffic are also complicating distribution activ-

The UK's Freight Transport controversy over maximum Association highlights recent truck weights in the UK. Meanproposals to put a total ban on while, efforts to improve the lorries in the Slade Green area fuel efficiency of commercial of Bexley, Kent, at night and at vehicles and to cut emissions

weekends. The ban would prevent lorries collecting or delivering goods, with no movements to or from premises, between 9pm and 6am, Monday to Friday, and from 1pm Saturday to 6am

The FTA claims that companies situated on some busy industrial estates in the area could face complete closure or relocation if the ban is intro-

likely impact on distribution Other environmental issues activities. At present, few disaffecting the distribution industry include a continuing tribution service providers offer full pan-European cover-

continue.

There is also an increasing

emphasis on safety and this is

particularly evident in the spe-

cialised field of temperature-

controlled distribution. Contin-

ued tightening of legislation on

food safety has forced opera-

tors to invest in more staff

Overshadowing domestic UK issues, though, is the coming

of the EC Single Market and its

training and new equipment.

age, and the past two or three years have seen more and more companies forced to rethink their expansion plans or even pull out. The most significant instance of this was the withdrawal of giant US parcels company Federal Express from European regional and domestic delivery because of continuing heavy

A number of UK distribution companies have also run into problems with their expansion on the Continent and even the more successful ones such as Exel Logistics, Transport Development Group and McGregor Cory have tended to move fairly cautiously.

There are definite signs, however, of renewed interest in the development of European services. In June, for instance, the UK-based Hays group announced it had bought French distribution company Groupe FRIL for £37.5m. According to Mr Ronnie Frost, Hays' chairman and chief executive, the group has for several years been searching for a significant company to expand its presence in Europe.

More recently, Mayne Nick-less group UK domestic parcels carrier Parceline announced it was moving into Continental Europe using a networking operation and an international forwarding company.
"We are not about to put at

risk the improving profitability of Parceline by taking on heavy costs from day one. We are getting into Europe with minimum investment and risk, with variable costs rather than fixed costs," Mr Colin Millbanks, Parceline chief executive says.

Another stimulus for UK distribution industry interest in Continental European business is the construction of the Channel Tunnel and its associated freight links. Together with European Commission efforts to speed up the development of railfreight and combined road/rail transport services, the Tunnel is pushing rail transport much more firmly into the general distri-

bution industry spotlight. Still to be answered, though, is the question of whether railfreight and combined rail/road IN THIS SURVEY

On track to speed up the rall network in Europe; UK retailers are rethinking

■ Airfreight flies in the face of competition; infor-mation technology moves up the table of priorities

■ Competition in the UK domestic parcels sector Intensifies as US glant wraps up takeover: Environmental pressures grow as congestion on the

■ Manutacturers and demanding that suppliers achieve recognised quality standards; Operators keep their cool as a safety scare leads to tighter laws on temperature controls

■ Drive for greater efficiency in European comoanies: Japanese are a hidden force ready for action; Toeing the line in

Page (

Editorial production: Roy Terry

transport will be viable for a wide range of goods in addition traffics. Crucial factors will include the development of efficient transhipment operations and good consignment control

In fact, good information technology systems, increasingly including EDI (Electronic Data Interchange), are already playing a critical role in gen-

And research carried out by consultants Touche Ross for the ILDM shows that improvement of such systems is now the number one target for future development among distribution industry executives.



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Moving freight into the future

On track to speed up network

EUROPEAN transport ministers will next month be urged to agree urgent financial backing for a proposed new Ecu2bn (\$2.7bn) strategy to save the Community's combined transport plans from

stagnating.
The proposals will for the first time also seek to include intra-Community maritime container movements for special treatment under combined transport regulations.

The 10-year support plan for dedicated track, terminals, rolling stock and unit load devices is being put forward at a time when combined transport activity is slowing down and road congestion escalating. But in spite of the urgency of

the situation, some countries, notably the UK, are doing little to encourage the development of combined transport systems. Combined transport traffic

growth in Europe in 1991 has slipped from 20 per cent annually to 5 per cent. A T Kearney, the management consultants whose report for the European Commission in 1987 predicted combined transport traffic would triple by 2005, has now extended the time scale by five

Rudy Colle, director-general of the International Union of Combined Road-Rail Transport Companies (UIRR), explained that the decline in 1991 volumes resulted from a drop in national traffic caused by increased competition from road hauliers

The UIRR's 12 member companies were set up by the railways with hauliers as shareholders so as to dispel hauliers' fears over the railways' conflicts of interest

But many other hauliers and distribution contractors are not committing themselves fully to the system. They fear the railway companies cannot provide a reliable service

Transport Commissioner Karel van Miert will tell the Transport Council ministers that the economic and social gains of the Commission's plan far outweigh the costs.

Commission officials calculate that a Community-wide

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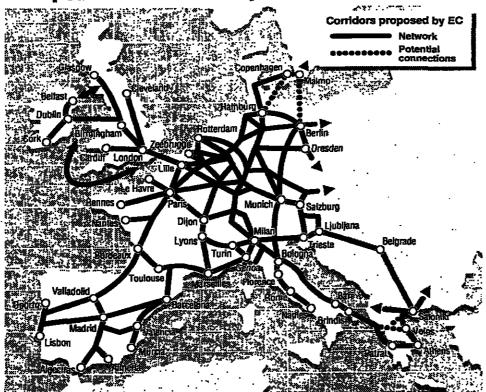
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European combined transport rail network



combined transport rail network will cost Ecul.4bn over 10 years. Terminals and equipment will cost Ecu600m.

It is hoped that up to twothirds of the cost will be funded by the operators and the remainder by national governments and the Commission. Ministers will be told combined transport operators can-

not themselves finance the investment required for the rail and terminal network. The margins that they are forced to operate on to remain competitive with hauliers are too slender to afford the heavy invest-This is due to deep price-cut-

ting in the liberalised road transport market and the difference in hidden costs between road and rail, where road hauliers get their infrastructure free and escape the costs of the environmental

damage they cause. Mr Van Miert will argue that for combined transport to be effective, it is essential to develop a community-wide net-

work and not rely, as at pres-

ent, on isolated lines. The plan will concentrate on the most productive lines first. These are in Germany, Italy and France.

Eventually the network will stretch from Scotland and Ireland, to the Iberian Peninsula and across to Greece and the borders of eastern Europe.

To encourage new private operators, the ministers will be asked to agree to pilot projects aimed at establishing ground rules on how small road hauliers get access to terminals and the conditions for market entry. The projects will involve inland waterway and short-sea container operations

in the UK industry. The Competition Directorate, ACI is owned by the railways whereas CTL is 36 per cent owned by private bauliers and forwarders. But a spokesman at RfD insisted that CTL has nothing to fear and will receive service quality equal to that

given to the new company. To encourage combined transport the Commission has agreed derogations which allow governments to give discounts on vehicle excise duties and permit gross lorry weights of 44 tonnes for vehicles in combined transport.
The Belgian, German,

DG IV, will also be involved

because of a possible need to

draft a derogation from compe-

tition rules. The special nature

of combined transport entails operators of different modes to

enter agreements with each

other that could be interpreted

as being against the Treaty of

But there is still widespread

scepticism over the railway's

commercial role in combined

A new intermodal company,

Allied-Continental Intermodal

(ACD is being launched in the

UK today by Intercontainer,

the European Railways' inter

modal company, SNCF and

Railfreight Distribution (RID)

to compete directly with the

newly-formed UIRR associate,

Combined Transport Ltd (CTL). This is causing concern

Rome's competition rules.

transport.

French and Italian governments allow one or both of the derogations. The UK govern-ment allows neither, preferring to stick with its 38-tonne gross lorry weight limit until 1999. The 32.52 tonnes restriction on drawbar sets will be raised to 35 tonnes next year.

Because this makes British operations less competitive than those on the European mainland, UK firms are reluctant to invest in combined transport equipment. The UK has fewer than 2,000 swap bodies, the most popular intermodal system, compared to more than 100,000 on the mainland. The Rail Users Group, the

Freight Transport Association and the Road Haulage Association continue to urge the government to adopt a more help-**UK-based Grand Transport**

Systems, a leading European supplier of intermodal equip-ment for combined transport, makes little effort to market its products in the UK because of delays and uncertainty over the provision of combined transport infrastructures on the British side of the Tunnel.

RfD managing director Ian Brown says he now has government approval to spend 250m to increase the clearance height to European loading gauge standards of tunnels and bridges on the Channel Tunnel routes. It will allow his new fleet of medium deck height wagons to carry 9ft high con-

Michael Terry

UK retailers are rethinking their policies, writes Phillip Hastings

Mixed pattern of change

RECESSION, tougher competition and greater avail-ability of information technology systems are encouraging UK retailers to rethink their distribution policies. But the pattern of actual change is

Some retailers are veering away from contracting out more distribution activities to third party specialists and operations back in-house. Helping to encourage that change is the continuing development of information technology (IT) systems which can give retailers tight control over areas of distribution activity where they also now have plenty of practical experience.

Other retailers, though, are heading in the opposite direc-tion and seeking to establish even closer and wider-ranging partnerships with their distribution service providers.

That mixed picture is con-firmed by the Research Services Department of the Institute of Grocery Distribution in a study which focused specifically on the involvement of third party specialists in the distribution centralised operations of leading multiple

According to IGD research carried out during 1991, third party penetration of that sector ranged from 35-45 per cent for ASDA, J Sainsbury and Tesco and 60-65 per cent for CRS. Gateway and Safeway, to 85-95 per cent for iceland, Kwik Save and CWS, and 100 per cent for Wm Low and Grandways.

Mr John Galloway, logistics director for ASDA Stores, told the recent UK Institute of Logistics & Distribution Management (ILDM) annual conference why his organisation had opted to use a mix of contractors and self-managed distribution operations to service its 206 superstores. "It allows us to understand

the difference between logistics professionals whose aim is to generate a profit and people like ourselves to whom logistics is a cost centre within the overall business," he said. During the 1980s there was

in fact a pronounced general move among retailers towards contracting out more of their distribution operations, a trend confirmed in the 1991/92 Survey of Distribution Costs just published by the ILDM.

In the consumer goods (CG) retail sector, for example, the ILDM survey found that around 70 per cent of transport expenditure went on third party dedicated or shared user services and 30 per cent on in-house operations. For the food, drink and

tobacco (FD&T) retail sector. the figures were around 48 per cent and 52 per cent respec-But the picture is changing

again, says the ILDM. "Interestingly, when compared to last year, transport has shifted away from third party, both shared and dedicated, to own account operations," comments the ILDM.

The same survey also found that own-account operations continue to dominate the storage side of distribution activi-

There, 85-90 per cent of expenditure by the CG and FD&T retail sectors went on in-house operations. A report published this year

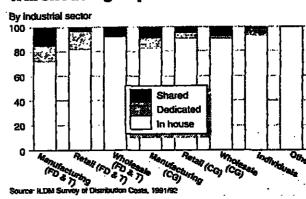
by management consultants Price Waterhouse confirms those trends. According to a survey of "Competitive Trends in Retail Logistics", undertaken with the help of the Cambridge Centre for Competitive Logistics Research, "while vices were generally perceived to be adequate to meet competitive requirements over the retailers felt that third party warehouse and stock manage ment performance was inade-

Other industry surveys and consultants' reports have suggested that there is, or at dissatisfaction among some retailers over the efficiency of distribution operations run by third party contractors.

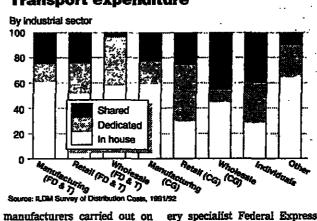
But a study of retailers and



Warehousing expenditure



Transport expenditure



Systemcare to deliver all

orders for Stag Meredew prod-

ucts placed through the Alid-

Retailer demand for fast sup-

ply of products, often at short

notice, is also leading to an

increased role in that market

ers Department Stores group.

manufacturers carried out on behalf of third party contractor Applied Distribution Limited (ADL) claimed such dissatisfaction has been just as apparent among companies running

their own distribution set-ups. "The main problem for ownaccount operators was inefficlency, most frequently in vehicle utilisation but also in picking and loading rates," commented ADL. "Those using third narties identified two major areas of concern. These were a lack of "professionalclient's business, and severe teething problems with newly-

Adding to the dissatisfaction of some companies using third party operators, suggests Mr John Kelly, chairman of logistics industry consultants Davies & Robson, have been the terms of their contracts. "For example, companies found their contractors expecting inflation-linked cost increases at a time when their own turnover is declining," he

established contracts."

Not surprisingly, third party distribution companies generally play down suggestions of any large-scale reversion to distribution in-house operations.

They blame much of that "speculation" on a delayed reaction to events in the 1980s when some distribution compa-nies took on contracts for which they did not have the right management and ran into

Mr John Harvey, chairman of contract distribution group Tibbett & Britten, says he believes there will a continuing rundown of in-house distribution operations. And he claims retail distribution is likely in future to be increasingly concentrated in the hands of a few large specialist contractors.

"When distribution contracts come up now, we usually only see a very selective list of companies invited even to tender." he says. Other trends becoming apparent in the retail sector include new types of con-tract distribution arrange-

There are signs in the furni-ture sector, for instance, of more tripartite agreements. A recent example of that involve



John Harvey: selective list of companies invited to lander

offering overnight delivery. The sort of operation involved is typified by the service parcels carrier Parceline provides for Entertainment UK, a Kingfisher group company which supplies CDs, cassettes, videos and computer games to Wosiworths and other major retail

groups.

Flexibility is all important, explains Mr Glyn Angel, Entertainment UK supplier logistics manager. "When the demand for a new record release is exceptionally high, it is critical that shops are replenished very quickly. Parceline is able to provide us with extra trailers at short notice to collect and distribute overnight." he says:

Predictably, another development set to strongly influence future patterns of UK retail industry distribution activity is the imminent advent of the European Community Single Market.

That development is, for example, likely to increase cross-border distribution activities. And the need to develop pan-European networks could open up new opportunities for third party specialists.

"Controlling the supply larger task and if retailers wish to retain the economies of scale they have gained in the UK, it is likely we will see an increase in demand for the services of logistics specialists with European or global reach.' claims Mr Martyn Pellew, divisional sales and marketing director for Exel Logis

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AIRFREIGHT

Flying in the face of competition

traditional international airfreight services would be overnew-style integrators offering express movement of goods worldwide now appear wide of

Certainly, the long-established providers of airfreight services - airlines and freight forwarders - have over the past decade lost much of their intra-European distribution business to specialist express delivery operators using their own air and truck networks. On the broader global scene,

though, the airlines and forwarders remain a significant force. Their well-established connections and varied capacity/routing options often enable m to offer their customers, the shippers, a wider and often more flexible range of distribution possibilities than their integrator competitors.

Emphasising that point, Mr Klaus-Michael Kuehne, chairman and chief executive of large Swiss-based forwarder Kuehne & Nagel AG, claims many international customers need more flexibility in their day-to-day business than that offered by a highly sophisti-



more than 70 routes

cated but rather inflexible air network (of an integrator)".

The global airfreight market can in fact now probably be broken down into three broad sectors - traditional air cargo, special commodities and

The last-named, express, is now dominated by integrators such as FedEx. TNT, United Parcel Service and DHL Inter-national airline efforts to develop their own door-to- door express services, either alone or in conjunction with freight forwarders, have largely

Latest example of that involves Skyracer, an airlineowned door-to-door delivery company, which was recently shut down by principal shareholder Swissair, the Swiss air-line, because of "disappointing revenues and limited prospects

Even that failure, though, has not deterred all airlines from trying to establish new air express operations. Next development in that context is likely to come from German airline Lufthansa which is planning to launch its own overnight freighter network in Europe next year using two full freighters and seven "quick-change" B737 aircraft which can carry passengers during the day and cargo at

But the main roles for most airlines as far as the International air express market is concerned now appear to lie in. acting as carriers for the inte-grators or as wholesalers. British Airways Cargo, for example, has over the past few years developed a strong on-board courier network under the name Speedbird Courier.

Currently, says Mr Peter White, managing director BA Cargo, Speedbird covers more than 70 international routes to and from the UK, with up to

224 couriers flying each day.

"A timetable is published detailing all the flights on which a Speedbird Courier travels. Space is sold to both retail and wholesale courier companies. Support is received from both small and large retailers, including the big four (TNT, FedEx, UPS and DHL). and over time, retailers have discontinued their own couriers on routes operated by Speedbird Courier," he says.

Other airlines have decided to tackle the express market with an "if you cannot beat them, join them" approach. Most obvious example of that involves Lufthansa and Japan

Fuelling that interest is the desire to reduce as far as possible the paperwork traditionally associated with distribution operations.

IMPROVEMENT

information technology (IT) systems is now the number

one target for future develop-

ment by distribution industry

achieved a rating of 13 per

have been a shift from a short

term focus to longer term

Such thinking is confirmed

by leading individual distribu-

tion industry executives. Mr

John Galloway, logistics director of ASDA Stores, says the

high ground for the 1990s will

per cent).

express company DHL. Mr Rainer Butz, vice-president cargo Europe for Lufthansa, admits the German airline's decision to buy into DHL followed the failure of carlier efforts by the carrier to break into the express market through joint ventures and co-operation with various

past couple of years each built

up a 25 per cent stake in air

major freight forwarders. He stresses, though, that the involvement with DHL is an alliance aimed at promoting co-operation rather than a merger or classic takeover. "The co-operation currently covers over 100 synergy projects. The most impressive to date has been the development of a same-day service in Ger many where Lufthansa and DHL can combine their

resources optimally." he adds. tion between potential rivals include instances where integrators are offering freight capacity to forwarders. Most obvious example of that Involves US-based integrator Federal Express which in addition to developing its own international air express services is also seeking to forge alliances with forwarders to create jointly-branded express and express cargo services.

The second major sector of international airfreight services involves special commod ities such as perishable products, live animals, project, outsized cargoes and hazard ous goods. That business looks set to remain largely in the hands of its traditional carriers, the airlines and forwarders, which have the experience and facilities necessary to handle them properly.

The main future battleground between airlines/forwarders and the integrators is likely to involve the third sector of the airfreight market traditional air cargo. That encompasses the transportation of normal industrial and commercial shipments moving in parcel, container or pallet

The integrators are already making substantial inroads into that market, forcing the airline and forwarders to look hard at ways of improving their services, Mr Butz of Lufthansa picks out some of the key issues in that context.

"It will be increasingly nec essary to improve product quality. Airfreight must not be allowed to become merely a commodity. It must maintain a clear, unmistakable performance profile. Product enhancement through improved information systems will be an integral part of this

process," he says.
"Just as important as the improvement in cost quality will be constant effort in the area of cost improvement Cost-cutting will have to be intensified. But the shipping community should not, how ever, anticipate services in 2000 at 1970s' prices.

Many airfreight shippers claim they would be prepared to pay more for better quality airfreight services from scheduled airlines. But, they argue, they are often being asked to pay premium rates for less than promium services.

That point is made strongly by the chairman of the British Shippers' Council air transport committee, John Boyce. By monitoring airlines" performance, he says, shippers have been able to establish that some of the better airlines are aiming to get 90 per cent of cargo flown as booked. they are expecting us to pay the going rate for a service which will certainly fail 10 per cent of the time and probably more. be claims.

Mr Boyce argues that in addition to better value for money, shippers also want airlines to offer a wide choice of airfreight services.

In that context, he suggests carriers should consider introducing different product classes for cargo along the lines of those used for passenger services. For example, a "first class" service might offer a 100 per cent flown-as-booked guarantee, while "business class" cargo might be given greater priority than "economy" freight.

Phillip Hastings

The publishers of the industry magazines, Freight Management ternational and Cargo Galeways, wish to announce the launch on Thursday October 1 of a daily subscriber information service that will keep people within the industry abreast of vital news

information...daily...as it happens. For full details and a pre-launch sample copy, fax your details to: Freight Fax Daily on 071-403 0233

Information technology moves up the table of priorities

Number one on the 'wish list'

be for the retailers and distributors who plan logistics strategies based on tomorrow's expectations as well as today's

But complicating the picture is the fact that distribution requirements. "And those expectations are companies often have to work the fast and accurate transfer with a wide range of customer IT systems and service requireof information and shared experiences," he adds. Distriments. According to research conducted for the UK Institute bution industry IT developof Logistics & Distribution ment over the past few years has followed a number of Management's recently pub-lished 1991/92 Survey of Distripaths. One has involved the establishment by large multibution Costs, IT improvement has moved from number three national operators of global systems designed to increase the previous year to number one on the distribution sector's "wish list". In terms of areas the efficiency of dealings with where changes were being Particularly prominent in actively considered, IT systems

have been the leading express companies such as TNT, Federal Express, United Parcel cent, ahead of strategy review (10 per cent), centralisation of Service and DHL, all of which are now important players on distribution (9 per cent), and the general international dis-tribution scene. expansion of warehouse and automation of warehouse (both Leading freight forwarders

are also moving that way -Swiss-based Danzas, for exam-"Generally, there appears to ple, has developed a programme called Danzlink which, it claims, will have a issues such as IT and strategic developments," comments the far-reaching effect on Euro-ILDM survey, conducted in conjunction with Touche Ross. pean forwarding.

rules, PC (personal computer)

rather naive view · customers were never going to be happy "Danzlink allows shippers to with that sort of situation. exchange information with hoth Danzas and any other freight forwarder which conforms to UN/EDIFACT syntax

AREAS OF FUTURE DEVELOPMENT

Wish List					
Position*	Desirable	Requiring %			
1 (3)	Improve IT systems	13			
2	Roview strategy	10			
3 (7)	Centralise distribution	9			
4 (2)	Expansion of warehouse	8			
5 (10)	Automate warehouse	8			
6 `	Move into Europe	7			
7 (6)	Improve stock control	4			
8	Introduce bar coding	4			
9	reduce lead time	4			
10	Improve efficiency	3			

to PC and PC to mainframe," it adds. That sort of flexibility will be crucial to future distribution industry IT development, say informed observers. IT services group Eyetech, which has worked with distribution companies such as UK narcels carrier Elan, elaboratos on that point. "A couple of years back there was a lot of talk among distribution companies about using IT systems development to tie in customers. But that was always a

says Mr Alan Redhouse, chairman of Eyetech. "The key is to find systems which are sufficiently flexible, within very wide margins, to deal with anything the customer wants to send or receive. I think we will also start to see the emergence of systems which will suit any carrier." Another significant area of distribution industry IT development centres on finding ways of enabling smaller distribution companies to success-

fully participate in the use of

EDI and other systems. The EC. for instance, is supporting a £5m project to test the usefulness of advanced EDI and other information systems for smaller pan-European transport operators. Britain's involvement is being co-ordinated by Professor Michael Browne who is sponsored by transport company BRS to research distribution issues.

The success of the bigger carriers over the past five to use advanced information systems using EDL We aim to harness technology and make it accessible to smaller operators," he says.

Another marked trend in distribution industry IT development has seen some distribution service companies' focus on the development of casespecific software and bardware solutions for particular local applications.

That is the case at Transport Development Group which includes a range of different UK and Continental distribution companies. Mr Kevin Ashby, IT adviser to the TDG board, says group computer requirements are shared where nies then put in what they need locally "because they are closer to the coal face".

"We have to cater for individual customers' different IT demands and service requirements. Some customers, for instance, will insist that you, as a distribution service contractor, use their systems for things like stock control but may leave you to use your own system for fleet management." he adds.

NFC group UK delivery com-

pany Lynx reinforces the need for IT systems flexibility. "For the larger users of our services, it is important to keep data systems flexible, to match their existing supply-chain management information systems in the areas of order processing, materials planning and inventory management," says Mr Kevin Appleton, Lynx sales and marketing director.

Another feature of general distribution industry IT development is a continuing move to expand the scope of such systems beyond simple warehouse and fleet management

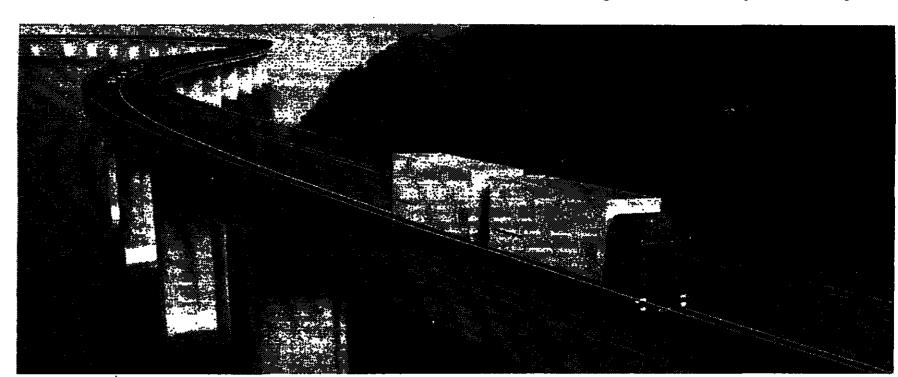
TNT Contract Logistics, for example, has just launched a new computer software pack-age called Class (Contract Logistics Administration Services System). Mr Iain Speak, general manager of TNT Contract Logistics Netherlands. says one of the main features company to undertake the full accounting role for clients, in addition to providing them

with distribution services. The advantages of EDI imple mentation to the freight and distribution industry are summed up by IT company AT&T EasyLink Services. Companies can exchange transport data with trading partners with greater speed and efficiency and can ensure that the dispatch of goods is monitored at every stage of transportation," claims the

Phillip Hastings

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Competition in UK domestic parcels sector intensifies

US giant wraps up takeover

THE recent arrival of the world's largest package delivery company on the UK domestic parcels scene will further sharpen the already fierce competition in that sector of the distribution market.

The company concerned, US-based United Parcel Service, finally made its move into the UK parcels business at the end of June with the acquisition of privately-owned operator Carryfast.

The latter, which has 17 depots, 350 vehicles and an annual turnover of around 231m, operates one-day guaranteed and three-day guaranteed UK delivery services. In contrast to the UPS expansion, rival US parcels giant Federal Express had just a couple of months earlier vividly illus-

tic parcels market by pulling out of that business and other European operations because of continuing losses. That withdrawal had in fact left only one other of the world's big four express companies, TNT, active in the UK domes tic sector. The fourth member of the quartet, DHL, sold its UK domestic delivery

organisation Elan to a group of venture

trated the tough nature of the UK domes

capitalists in August last year The FedEx retreat this year triggered an important battle for business among remaining parcels delivery operators seeking to win some of the estimated £40m worth of former FedEx business. The market's second largest carrier. Securicor Omega Express (SOE), got a head start by paving FedEx around £7m for the US company's business goodwill and other assets

But other operators were predictably quick to try and win some of that business away from SOE - market leader Parcelforce, for example, claimed that following the Fedex withdrawal, it picked up an additional £4m worth of new contracts by

Looking ahead, the next known big development on the UK parcels delivery scene could well involve the recentlyannounced plans to privatise Parcelforce. The Royal Mail organisation is reckoned to have more than 30 per cent of the market. It made a loss in the financial year to end-March 1992 of £24m but that was a substantial improvement on the £131m incurred the previous year. Mr Peter Howarth, managing director of Parcelforce prior to his promotion last month to become managing director of Royal Mail, confirms that recession has hit the overall UK parcels business very hard. "There was a reduction of 20 per cent in the volume of express traffic during 1991/92 and a reduction of 40 per cent in the non-urgent market," he says.

To survive in that sort of market, says Mr Colin Millbanks, chief executive of Mayne Nickless group parcels carrier Parceline, companies have had to focus firmly on bottom-line performance rather than, as had been the case until the recession. concentrating on building up volumes.



Security cage system for parcels at Elan

As an example of that trend, he points to Parceline's performance for the year ended June 30, 1992. "Revenues increased 6 per cent, shipments increased 1 per cent but package throughput reduced by I per cent and our costs are 1 per cent lower year on ir in absolute terms. Clearly we have increased margins considerably."

In addition to the leading players, there are reckoned to be something like 1.000 smaller companies operating in the UK domestic parcels delivery market, ranging from one-man operators to medium-size franchise organisations. Although none of them handles even 1 per cent of the over-all market, it is estimated that those smaller operators together account for around 55 per cent of the urgent parcels business and 45 per cent of the non-urgent

"With smaller operations and lower overheads, including the growth of franchising, this area could in time pose a greater threat to the larger established companies than current market influences." suggests Mr Howarth.

Further adding to the competition for UK parcels distribution business, particularly at the heavier end of the market, is a growing move by more traditional road transport companies to upgrade some of their operations to offer faster, time-defi-

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Kent-based Laser Transport, for example, recently entered the UK express market with the launch of next-day, two-day and three-day delivery services.

For their part, established parcel delivery companies are putting an increasing emphasis on the provision of more infor mation and improved customer care.

Stimulating that development, they say is the fact that customers are increasingly taking for granted the provision of fast, reliable delivery services at acceptable

"Companies are requiring more management information from their express carriers to enable them, for example, to analyse expenditure by departments and service levels used. As companies increasingly need to be accountable, so do the carriers," says Mr David Kennard, managing director of Securiguard group parcels company City Link.

But parcels companies also say that both they and their customers are becoming more selective about the volumes and types of information passed between them. For example, there was at one point a clear move by some operators to introduce with fast proof of delivery (POD) information about all their shipments. More recently, though, there has been some thing of a rethink on that subject.

"It is easy to kid yourself that everyone wants POD information the minute a ship ment arrives," says Mr Jonathan Smith neral manager London and South East for British Rail parcels company Red Star. "But we have found that what most peo-

ple really want is for us to be pro-active when there is a problem. They want to know what has happened, why and what we are doing about it.'

Support for that view comes from Mr John Bintliff, chairman of Elan. He agrees that the main information requirement of most customers is for news about "exceptions". that is, when parcels are not delivered as scheduled. "Initially, we telephoned that information, now we are faxing it direct off screen and in future, I am sure we will use EDI (electronic data interchange) systems." he adds.

In line with that increased customer care, parcels delivery companies are also developing new services and even partnership arrangements to cater for particularly specific requirements.

A recent example of that trend is provided by TNT Sameday, part of TNT Express (UK). It has formed a partnership with Hutchison Paging (UK) to provide a two-hour replacement pager service for customers in mainland Britain and Northern Ireland. When delivering the pagers, TNT Sameday motorcycle riders will display the Hutchison brand on their vests and a magnetic logo on their machines.

Phillip Hastings

Jack Semple examines the increasing environmental pressures

More jam tomorrow on roads

THE transport and distribution industry is finding itself under increasing pressure from environmental influences, which raise many issues but provide few solutions.

Road congestion, which is iready regarded by many as a barrier to the UK's economic growth, can only get worse. Fransport bosses complain that motorways are starting to become congested at night, as

rell as during the day. The congestion issue will hit the transport industry quite seriously over the next few years," according to Dr Mike Monaghan, director of environment for P & O. The group, which operates barges on the Rhine, is looking seriously at an increase in rail freight and coastal shipping to bypass the roads in Britain.

However, these alternatives will bring only marginal benefit: "The nub of the problem is private car, not the commercial vehicle. That's where the massive growth has been Substantial new road prorammes and spending on public transport are needed, according to the Freight Transport Association: but the signs are not encouraging. One leading transport group cites the Channel Tunnel as a frightening example of government penny-pinching, bungle and lack of clarity.

"They have a hell-bent, doctrinaire approach about not investing in public services. As a result, Railfreight Distribution and its links to the Channel, launched with such a fanfare three years ago, has fallen flat on its face."

The view is widespread. James Watson, chairman of NFC, warned recently that the freight industry will view the tunnel as little more than "an expensive hole in the ground". Transport Development Group's leading cross-Channel operator, Beck & Pollitzer, already hauls by rail to Boulogne, but says it will go on using ferries and the roads for the UK leg of its international operations, after the tunnel

In London, the area of greatest congestion, the government offers its low-cost Red Route scheme, 300 miles of priority routes with strictly enforced parking bans. It promises slightly faster and more predictable journey times for delivery vehicles. Ironically, is proving to be a mixed bless ing for the distribution industry, which is already complaining of inadequate access to

shops on the trial routes. Increasingly, transport operators are finding problems even before they go on to the road. Rights of residents and the local authority to object lorry operating bases were introduced in the mid-1980s, but over the past two years have been greatly strengthened through changes of interpretation of existing law.

Apart from dedicated industrial zones, expansion and growth has become extremely difficult, even on some sites zoned for light industrial use. The government doesn't real ise the extent of the problems.' according to Jonathan Lawton, a prominent transport lawyer. Showpiece distribution centres seldom have environmental problems; but there are real worries for small- to medium-

sized transport operators.
The "headline" environmental issue on lorries, however, is weights. Local newspapers frequently carry news of accidents involving juggernauts or protests against them and the anti-lorry sentiment this reflects has dominated political action for more than a decade Gross lorry weight is

equated, quite mistakenly, with size. Ironically, since the furore over the increase in weights from 32 tonnes to 38 tonnes in 1983, increases in both the length and (in the case of refrigerated vehicles) width of articulated lorries have gone almost unnoticed. The controversy over lorry weights continues, however. There is strong support within

the Department of Transport

for a further increase from 38 to 44 tonnes, to reduce the number of heavy trucks on the roads. Running on six axles instead of five, these trucks would also do less damage to roads, officials believe. A unilateral move by Britain to 44 tonnes, which is already allowed in some EC countries. remains a possibility.

Legislators are in disarray however, on lorry weights. The method used to calculate the damage lorries do to roads, and also the tax levied on them, are regarded by engineers as

Technical advances in "road friendly suspension"; especially air suspension, promise reduced road wear. But the benefits are largely unknown. "It could be 50 per cent or it could be 1,000 per cent." according to Peter Sweatman. who heads a UN-sponsored research programme.

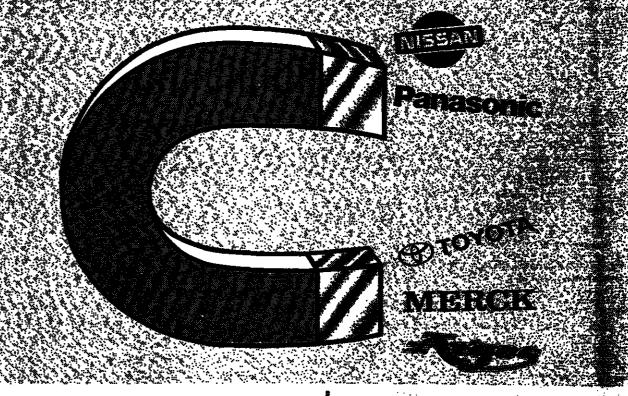
Reducing the environmental impact of exhaust emissions has become a substantial area of cost for lorry manufacturers and therefore, ultimately, operators. While no exact figures are available. Daf estimates that the industry has spent around £150m a year in this one area of research over the

past five years. This is a cost which will continue during the 1990s, as the industry strives to meet stringent EC emissions targets. However, the research is running into the law of diminishing returns. "Clean burn" improvements become more marginal, at the expense of slightly greater fuel consump-

Manufacturers complain that legislators are doing little to clean up engines in operation.

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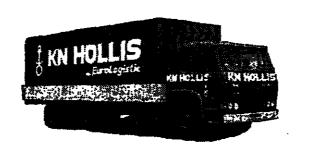






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Operators are now seeking qualification for standard approval

INCREASING demand from ers must have approval. At the manufacturers and retailers for all suppliers to achieve recognised quality standards is now clearly reflected in the distribution services sector.

Contract logistics organisations, road hauliers, freight forwarders, express delivery companies and other distribution service providers are all seeking qualification for British Standards BS 5750, the International Standard ISO 9000 or the European Standard EN 29000.

But while few if any distribution companies of significant size are now prepared to opt out of chasing such formal recenition, debate continues over the real merits of achieving and maintaining BS 5750 or similar standards.

"In a service industry like transport and distribution, the meaning and value of a concept like 'service quality' is still, to a large extent in the process of being defined and there are strongly opposing views on the value of BS 5750." acknowledges Mr Len Davis. personnel director of BS 5750accredited third party contract distribution company Applied Distribution Limited (ADL).

"At the one extreme, you have people who will insist that every one of their suppliother extreme there are those who dismiss it as irrelevant." Another BS 5750-qualified

company, TNT Contract Distribution, agrees some operators level of investment in manpower and money needed to maintain BS 5750 accreditation is justified in terms of business

be justified by the continuing improvements in the quality and consistency of service provided and the significant volumes of new business won," adds a TNT spokesman.

director of Transport Development Group logistics company external benefits to be gained. We have found the process extremely useful. Whether or

"But we believe the cost can

Williams Distribution, which also recently gained BS 5750 accreditation, emphasises that there are internal as well as

not it results in a direct increase in our customer base remains to be seen." he adds. On the international distribution side, Mr Gerry Burgin, managing director of freight forwarder Trans Global Air, the first UK top 10 forwarder to gain BS 5750 accreditation, is even more emphatic about the

freight distribution partners."

Mr Philip Honor, managing

Accent on quality controls

"This is without question the way forward in our industry. BS 5750 is a guarantee of quality and excellence in service delivery which more and more importing and exporting businesses require from their

> ment, Mr Duncan McWilliam, group quality and customer service manager for TNT Express Worldwide, says there are now more than 7,000 companies in Continental Europe approved to BS 5750/ISO 9000 standards and some 13,000 in the UK "and they are demanding that their suppliers be quality approved". Pointing out that various parts of the TNT Express international and UK domestic organisation are already accredited with BS 5750, he says benefits include the fact that "it requires the development of an infrastructure within an organisation that is able to take corrective

action when things go wrong

Adding weight to that argu-



Len Davis: "service quality is still being defined

so that the mistake or problem is not repeated". ist outside consultants to help them qualify for quality standards recognition while others have undertaken the work

The former LEP Group UK

Swift Transport Services, for course. Swift, which was sold by LEP earlier this year to a holding company led by its senior management, recruited a full-time team from within the company. That was followed by a thorough audit of existing operational systems to identify the best methods, and

towards quality improvement. Initial demand for distribution service companies to achieve BS 5750 or similar accreditation came mainly from manufacturing companies, particularly multinationals in the higher technology sectors. Their interest stemmed from a growing awareness that having implemented sophisticated manufacturing controls, the majority of remaining quality issues were arising after the end of the production line - for example.

delays in the arrival of goods

or variability in delivery.

Safety scare leads to tighter laws on temperature controls

Operators keep their cool

a survey into the attitudes and

motivation of employees

lish product quality have generally focused on monitoring production processes through systems such as Statistical Process Control (SPC). If that control is established, runs the theory, then there is no need to worry about measuring the output because it will be exactly as required.

ing is being applied in the area of distribution and logistics, Debate continues over

the real merits of

achieving BS 5750 says Mr Martin Christopher, professor of marketing and logistics at the Cranfield

School of Management. "If you have got your logistics system under control, in other words you are monitoring and managing the key points along the way, then the

tribution sector have also

invested in new equipment.

One particularly prominent

development in that context

has involved the widespread

installation of more sophisti-

cated temperature-monitoring

systems on distribution fleet

Mr Ian Veitch, business

development director of Exel

Logistics Temperature Con-

trolled Services, says there is a

growing emphasis on comput-

er-controlled systems which

will record temperatures

throughout a delivery run.

'Some retailers are now saying

water be undrinkable? Other logistics industry experts point out that if a manufacturer wants to be a single source supplier to a leading automotive industry company, Increasingly, the same think-

for example, it is taken for granted that it will meet the product specifications or he would not even have been invited to tender. But the only thing which is going to keep that company there as a pre ferred single source supplier is the fact it delivers the quantity and quality required, on time, to the point of use on the pro-

customer service levels you

pher, people used to think of

100 per cent delivery reliability

as impossible. But, he points

out, 100 per cent is achieved all

the time in some areas of activ-

ity. If it was not, how many

days a year would people bo

without electricity, how many

days a year would the tap

duction line. However, those same sources also point out that gaining BS 5750 or similar accreditation does not ensure a distribution company will meet all its customers' needs. Rather, say supporters of the concept, such standards are likely in future

vice if you like, will meet the to be seen as simply a starting point, a basic criteria they will have to subscribe to "Simply having a BS 5750 certificate on the wall does not create a quality company. The only guarantee it makes is that the company concerned has the systems and procedures required to deliver the agreed

service," says ADL's Mr Davis. "Cost-effectiveness, for example, is considered by most customers to be an essential part of service quality. However, BS 5750 has nothing to say about the value-for-money of service provided by an approved com pany - that judgment is left

entirely to the customer." A similar point is made by a leading international distribution industry executive. Mr John Boyce, chairman of the British Shippers" Council air transport committee. He is a "reasonable supporter" of qual ity assurance standards.

ieving such standards will not in itself improve service quality for the shipper. You may get people achieving 100 per cent compliance with the prescribed standard but if that standard is not what the shipper wants, what is the point?

Phillip Hastings

temperature-controlled distribution involves a growing

demand from users for added

value services, Included in that

category, are tray washing,

waste management, recycling

of packaging materials, bat

duce, and the in-store mainte-

nance of freezer/chilled cabi-

Demand is also growing for

operations. That trend, says Mr

Veitch of Exel Logistics TCS, is

particularly evident in the

fresh produce sector. "Manu-

facturers and suppliers are

increasingly looking at the

economies of scale benefits to

be gained from supplying cus-

tomers from one European

Further evidence of that

trend comes from European

transport company P&O Fer-

rymasters which recently took

delivery of 20 x 13.6-metre tri-

axle refrigerated trailers to

support the development of

specialised operations which

include twice-daily shipments

of temperature-controlled prod-

ucts between the UK and Hol-

pan-European distribution

A SERIES of food safety scares in 1988 and resulting UK government legislation have had a marked impact on temperature-controlled distribution

activities over the last couple On the technological side, for example, distribution service operators have invested heavily in sophisticated new temperature-monitoring systems for their vehicles. They have also stepped up staff training to try and ensure higher standards of operational management control.

In a separate development. the movement of fresh produce, in particular, has become an increasingly pan-European affair. And with creation of the European Community Single Market now imminent, that trend is expected to become

The overall result is that the distribution of chilled and other temperature-sensitive products - often referred to by the industry as the "coolchain" - has become an bution operations began to increasingly specialised busi-

Current patterns of temperature-controlled distribution

ing the mid-1980s as leading retailers led the way towards consolidated operations.

Previously, retail outlets had tended to take deliveries from individual manufacturers. so-called van sales. "A better cool chain arrived almost by default as improving technology was incorporated into these consolidation centres," comments Mr Mike Burbage. managing director of Win-

canton Distribution. ated vehicles required for larger consolidated drops were of a better type than those which were used previously for van sales. Numerous other larly improved information technology systems which enabled shorter lead times, less

changes, some of the manufac turers who had traditionally tended to control their own temperature controlled districontract out such activities to specialist service providers. However, while cool chain

La processió de la companya de la c

"Also, the type of refrigerbenefits emerged, too, particuinventory, better sales forecast-

Concurrent with those already reached high levels of

the late 1980s, the food safety scares of 1988 undoubtedly gave that development a further boost

One of the main thrusts of recent UK government legislation on food safety as far as distribution activities are concerned has centred on establishing a series of new temperature control limits for goods in transit. In April this year, for example, it became neces-

The movement of fresh produce has become a рап-European affair

sary to ensure that temperature-controlled foods carried in small vehicles (7.5 tonnes or below) are kept at or below 8 The same stipulation for food

carried on larger vehicles was

established as law in April last

legislation. April 1 next year will see the introduction of regulations requiring certain foods to be kept at or below 5 degrees C, except in small

delivery vehicles.

Generally, the UK's new food safety legislation has been welcomed by the leading distribution service operators in that sector. They say the biggest impact is being felt at what is generally accepted as the weakest link in the supply chain - the point of interface with the supplier or manufacturer where each individual driver is responsible for accepting products into that chain.

Giles, a regional director with Christian Salvesen Distribution, emphasises the importance of proper driver training. The regulations mean that the industry needs to make certain that all drivers are equally well trained and equipped to accept

In that context. Mr Bruce



lan Veitch: emphasis on computer-controlled systems

responsibility for this crucial decision and for any others that may need to be taken by them throughout the rest of the supply chain," he adds. In addition to better training of drivers and other staff, com-

we should be able to present a complete temperature history of their products," he adds.

Wincanton Distribution has also introduced movable curtains in certain vehicles to segregate chilled products from carry a lot of latent heat. Other panies operating vehicles in moves by Wincanton include

the introduction of dual evanorator fridges and under-slung fridges which reduce noise and Recent years have seen con-

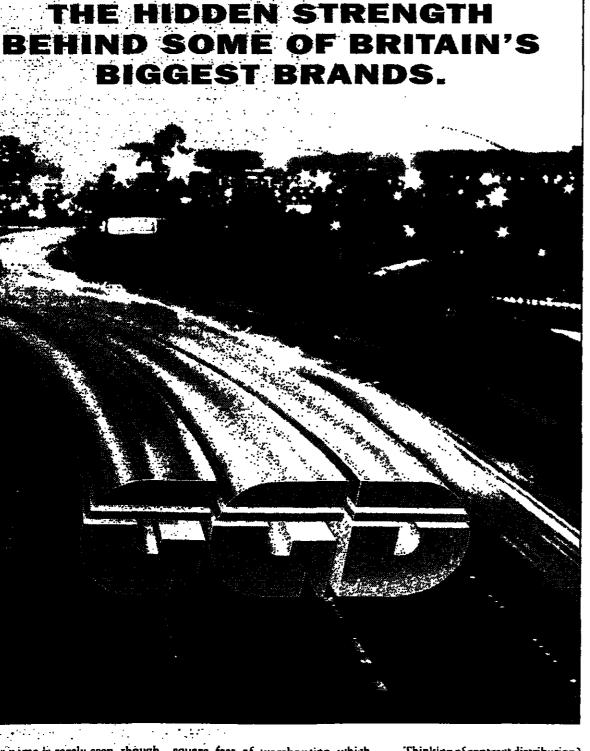
siderable fluctuations in specification demands of chilled distribution vehicles. In the early days of consolidated or composite deliveries, for example vehicles were often divided into two or three compartments, each operating at different temperatures.

Then, as retail outlets increased in size and drop sizes grew larger, so demand increased for vehicles to make full load deliveries of one particular range of products. Now, says Mr David Howes, manag-ing director of Christian Salvesen Distribution, there are two-temperature vehicles. "There are two conflicting trends at work. On the one hand, you have the large outof-town retail stores taking more full loads of chilled or ambient goods. But at the same time the major retailers are opening up smaller outlets in smaller towns which is once again increasing the demand for composite deliveries.

Another trend in the field of Phillip Hastings

point." he adds.

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EFFORTS by European producers of industrial and consumer goods to rationalise manufacturing strategies and to increase competitiveness are presenting logistics and distribution providers with new domestic and international

British Steel Is aware of the stiff competition it faces in its planned assault on European mainland markets. Physical distribution is an important plank in its campaign and the costs and efficiency of the ser-vice will help determine the

The company is engaged in a far-reaching review of its transportation and delivery operations. High on the agenda for discussion is the setting up of regional distribution centres closer to customers and the development of world class information technology (IT) links between production plants, distribution operators and customers

Meanwhile, the company spends some £375m a year on shipping products to mainland Europe and tends to deal direct with transport operators and suppliers rather than go through forwarding agents.

Its sales in Europe represent about 2.5 per cent of the total European market and the objective is to achieve significant increas

Its main European destinations are Italy, Cermany and Spain, followed by France, Greece and the Netherlands. Short sea vessels under 4,000 Michael Terry looks at new challenges facing companies in Europe

Drive for greater efficiency

British Steel uses to ship prod-ucts to the mainland, some 64 per cent of the total. Last year the vessels carried 1.8m

negotiate river and canal systems allows British Steel to deliver direct to Dulsburg, Paris. Lyons and Bonn without the need for transhipment and double handling.

Mr Patrick Doolan, British Steel director for supplies and transport, a confirmed ship user, concedes the mode faces strong competition from rail. It depends on whether investment occurs in rolling stock and systems on the same scale as for ships.

At present 11 per cent of British Steel's European deliveries are by rail and 4 per cent by combined transport. All British Steel's main works are rail connected as are most of its large customers. It uses Railfreight Distribution's (RfD) conventional wagon train ferry service to France, and, to a limited degree, United Transport's (UT) lift-on/lift-off intermodal units which sail between Hull and Tilbury and Rotterdam on UT ships,

Mr Doolan is unhappy with uncompetitive railway rates. the critical shortage of rail inability to come up with a design for a single wagon to the 24 metre beams which British Steel wants to market to the continental construction industry.

He has a limited degree of interest in the Channel Tunnel, arguing that much of its business is not sufficiently time-sensitive to warrant it.

Twenty-one per cent of British Steel's deliveries to Europe

Using a combination of covered trailers and rail, TNT delivers 400 tonnes of parts a day from Frankfurt. For the back load only 40 per cent of space is filled with returning empty packaging. TNT has to turn to the open market to fill

The new trailer has been

involved in distribution 25

years ago when its client,

Tschi Bo, asked it to organise

the distribution of coffee beans

whose import it had arranged.

Now K & N organises the

roasting of the beans in Berlin

and the delivery by road to

5,000 specialist retail outlets

throughout Germany, Today,

the company also carries out

The use of sea vessels able to negotiate river and canal systems allows British Steel to deliver direct to Duisburg, Paris, Lyons and Bonn

Russian Intelligence

French Intelligence

designed with an hydraulic go by road. P & O Ferrymasters scissor platform which allows is British Steel's main supplier of roll-on/roll-off trailers ser-TNT to convert it into a douvices to the continent. Hauliers ble-deck transporter that can be used on the return journey have to meet stiff equipment to carry finished cars. specifications - coil-carrying German forwarder Kühne & Nagel (K & N) first became trailers must have air suspen sion, rubber-lined wells and a

protective tarnaulin covering. Mr Doolan recognises the importance of a partnership between British Steel and its suppliers but insists on maintaining competition between contractors by sharing cargo between different routes.

TNT Contract Logistics is developing a special trailer to make its distribution of car parts to General Motors' assembly plant at Uusikaulette and Phillip Morris.

K&N, an established international forwarder with 350 offices in more than 60 countries, recognised the logistics opportunities emerging in Europe and set up a specialist logistics department in Switzerland

It acquired companies in Holland and Italy, countries which it identified as offering areas of opportunity.

These acquisitions, together with its 12 existing commonuser warehouses in Germany, give the company a strong base for domestic and intra-Eu ropean services, said Mr Peter Dohne, head of European logis-

Alert to the re-emergence of rail as a significant freight transport mode, a main board member has now been given responsibility for developing rail services.

The company's Paris office regularly uses the SNCF high-speed temperature-controlled rail service for perishable goods between Paris and

Distribution has become a critical factor in Europe's paper industry. Manufacturers, suffering from a decline in demand and the dumping from overseas of cut-price products,

look to logistics to reduce costs

and to increase efficiency. It is a buyer's market where the manufacturers expect their distribution specialists to develop supply systems that result in zero damage and avoid customers the penalty of holding costly a inventory.

St Regis, a leading UK producer of paper for packaging, exports some 140,000 tonnes a r to Europe. Its customers in the Benelux countries and northern France expect orders to be delivered within 24 hours. To meet this demand the company is setting up

down-the-line warehouses to hold stock closer to the customers and thus speed up delivery reaction time. Third party contractors will be asked to provide and manage the warehouses.

In an enterprising attempt to further develop the European market, logistics contractor. TDG, has launched a company providing would-be exporters from the US and the Far Rast with a start-up service for entering Europe

As well as providing normal distribution services, the market development and manage ment services offered by Prism include business planning, customs, tax handling, sales management, marketing and credit control.

Commented John Cole, head of TDG's distribution division; "The service helps potential exporters avoid any heavy investment risk. It provides us with the chance to create a partnership with a new client."

Japanese eye UK market

A hidden force ready for action

chairman of NYK Line (Europe), smiles and politely declines to put a figure on how much NYK has invested in inland distribution in the UK and Europe. One can say it is substantial, he agrees: and, yes, the rate of investment could accelerate rapidly over the next two to three years, always depending on demand.

NYK, a leading Japanese shipping line, is one of the most advanced of several Japanese transport groups which have quietly been laying plans to become leading players in the European distribution market. It now has 1,300 UK employees, most of whom are involved in inland logistics

Nippon Express, which by contrast does not operate deep sea shipping, has so far invested £40m in fixed as in Europe, £9m of which is in the UK. In 1991, rapidly growing net revenue, excluding air freight, totalled £68.5m, of

which £15.7m was in the UK. Other Japanese companies in Europe include Mitsul, a large, diversified trading house, and parcels companies, Yamato and Kintetsu.

These companies pose a threat to existing operators within the market. They have a reputation for being thorough and patient; above all, they have the "inside track" with Japanese manufacturers. NYK plans to become a "logistics megacarrier", offering door-to-door services. worldwide. In the US, for example, it is now a leading railroad operator, following the acquisition of Southern

Pacific Transportation. Europe is an important part of the global jigsaw. Growth in cargo shipments between Asia and Europe is set to accelerate as Europe unifies and NYK is responding by building "comprehensive distribution capabilities". The initial emphasis will be

on movements to, and between, points of manufacture: "We are not intending to develop our inland traffic to retailers." he says, pauses. smiles, and adds: "As yet." Mr Suzumara says NYK's transport involvement in the

past has started and ended at the dockside. The move inland the group's activities. In the UK, NYK has two separate operations. New Wave Logistics, a global logistics brand within NYK, is starting

from a greenfield site (its large warehouse in Milton Keynes has Panasonic as an important customer) with a Japanese managing director. New Wave runs separately. for the time being at least, from UCI Logistics, acquired from United Carriers Group in July 1991. UCI was bought

because it has strong market

knowledge and gives the com-pany a foothold in inland

transport, with a broader cus-

tomer base than purely Japanese manufacturers. It contains several long-established road transport concerns: Robsons Distribution, a network warehousing and haulage firm; Hudson Shepherd, a domestic groupage operator; and Thompson Jewitt International, a leading

groupage operator between the UK and Europe.

The importance of local knowledge is stressed by Allan Binks, chairman of UCI (and United Carriers) and until the late 1980s a senior executive within Transport Development Group. He comments: "Sony might be the biggest electrical goods manufacturer in the world, but Comet and Currys will determine the way they are delivered to their stores. When it comes to establishing an operation and breaking into the market, it's extremely difficult unless you have got a power base from which to

NYK, and other Japanese mpunies, are likely to buy Continental transport compa nies in future.

Nippon Express is conc trating on developing logistics business with Japanese manufacturers at present, but says that will have changed by the mid-1990s. Japanese companies will establish a quality reputation in distribution much as they have in cars and electronics. "There will be a demand for contract warelousing by a Japanese com-



Koichi Suzumura: rate of investment could accelerate

pany," spokesman Mark Pester predicts.

Touche Ross consultant Ray Hoare highlights the Japanese strength in floance and plan ning: "They have a long-termism which the UK has not developed. As a result, they may well achieve the same result in distribution as they have in manufacturing.

While the ambitions of over seas groups such as UPS and Federal Express of the US, and TNT and Mayne Nickless of Australia, are much publistill not fully appreciated within the transport according to Jack Mather chief executive of NFC (formerly National Freight Con-

sortium). "The Japanese are the hid den force. They'll come in on the back of Japanese manufac turers - they all trade and link together - and use them as a base. Then they'll spread to other customers." They will offer formidable global systems for shipping, storage and distribution. Kuhne & Nagel and Danzas will be targets. "Even NFC is not big enough. We have to form strategic alliances with shipping

Mr Mather envies the way Japanese groups work together: "They don't have contracts, they have working relationships. i wish we Brits

Jack Semple

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British Intelligence

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Profile: TRANSFESA

Toeing the line

BUT FOR the foresight and stence of the Spanish dispersistence of the Spanish dis-tribution group Transfesa, Spain would find it difficult to integrate its railfreight industry with its European partners. Its trade with the rest of the Community, especially exports of fresh fruit, would be suffer-

Through an accident of history Spain and its Iberian neighbour Portugal have a rail gauge which is 23cm wider than that in France and the rest of the EC.

For years it meant long delays at the Franco-Spanish border points while goods were unloaded from one train and

re-loaded into another. It put the shelf-life of perish-able goods at risk and escalated the handling costs of all

Transfesa is a specialist in railfreight transport. When it started international operations in 1951 it recognised the need to streamline proce-dures at the border. Its engineers identified the

need for a facility to quickly change the axles on the rolling

Given the Spanish government's massive support for Spain's export industry, it is surprising 1.ow disinterested the Spanish Railways, RENFE, was in the proposal. So was French Railways, SNCF. Neither of them thought the idea could work.

But Transfesa pres and invested Pta6.3m (\$67,000) erecting two axle changing depots at the Franco-Spanish frontier stations at Hendaye (opened in 1950) and Cervere (opened 1951) and providing ancillary equipment. The system entails lifting the

wagons by crane and is very labour intensive. The depots have an axle

changing capacity of 300,000 two-axle wagons a year and at the moment are changing axles on 140,000 wagons a year. Last year a new patented

automatic system whereby the axles are lifted and lowered hydraulically in a pit was introduced to the Hendaye depot. With the new system each wagon's axles can be changed in four minutes, and four wagons can be changed at once, in eight minutes. A train of 1,000 tonnes can change axles in 50 minutes.

international traffic passing through the depots is made up of Transfesa's own wagons and loads being moved by RENFE and SNCF.

Goods include car parts for assembly, finished cars, fruit, cereals, bulk paper, chemicals, powders and granulated prod-

Michael Terry